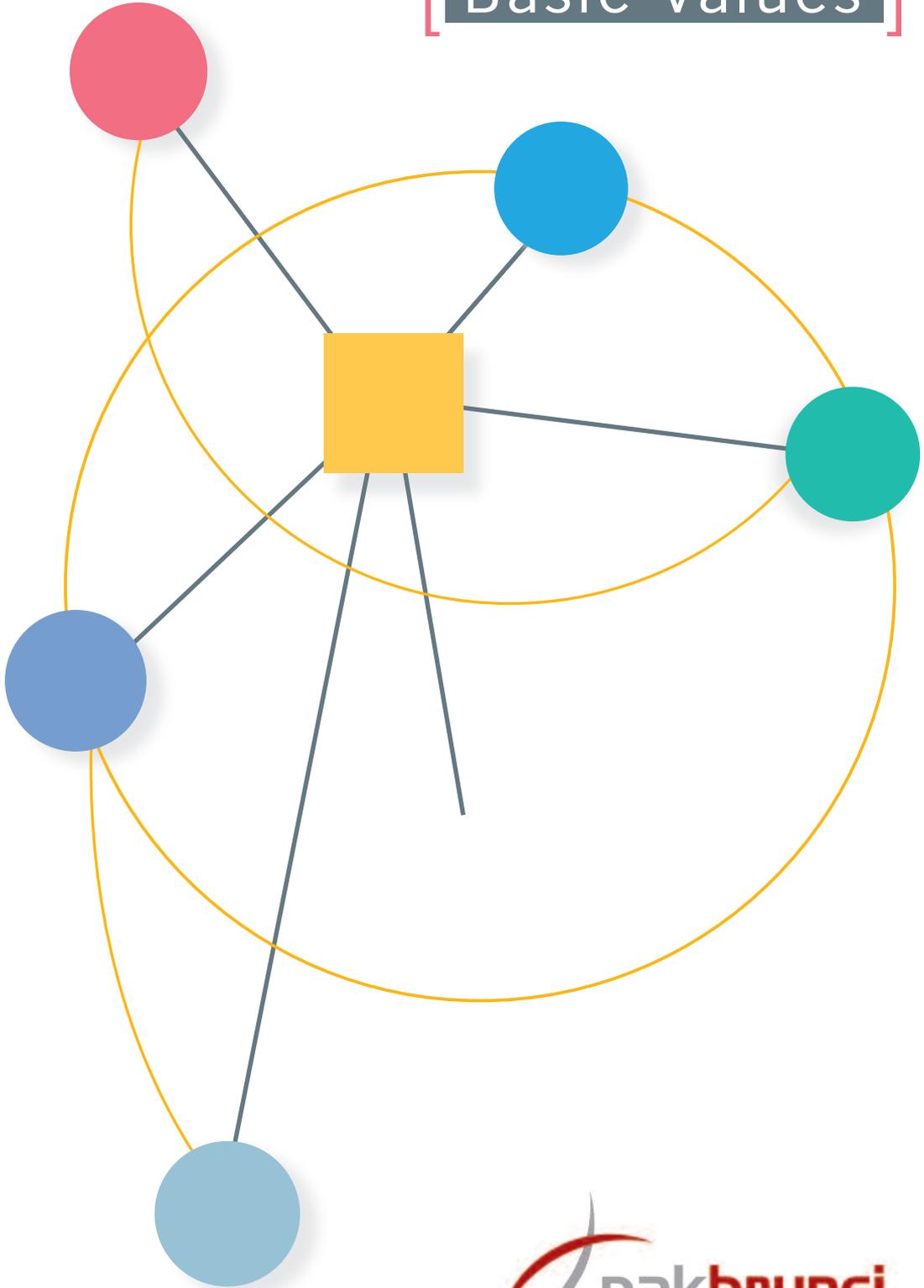
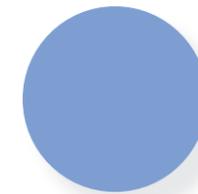


# [ Basic Values ]



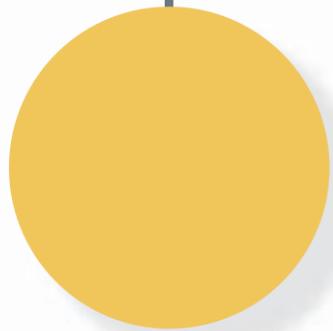
# Annual Report 2018



[ Basic Values ]

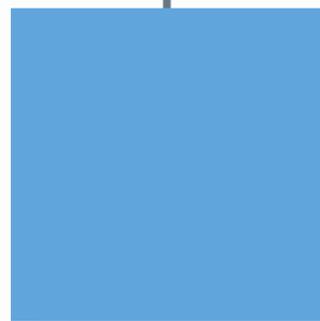
## [Vision]

Pak Brunei will play a role in the economic progress and development of Pakistan by providing the entire range of advisory services as well as financial support to viable projects in high growth, capital-starved sectors of the economy.

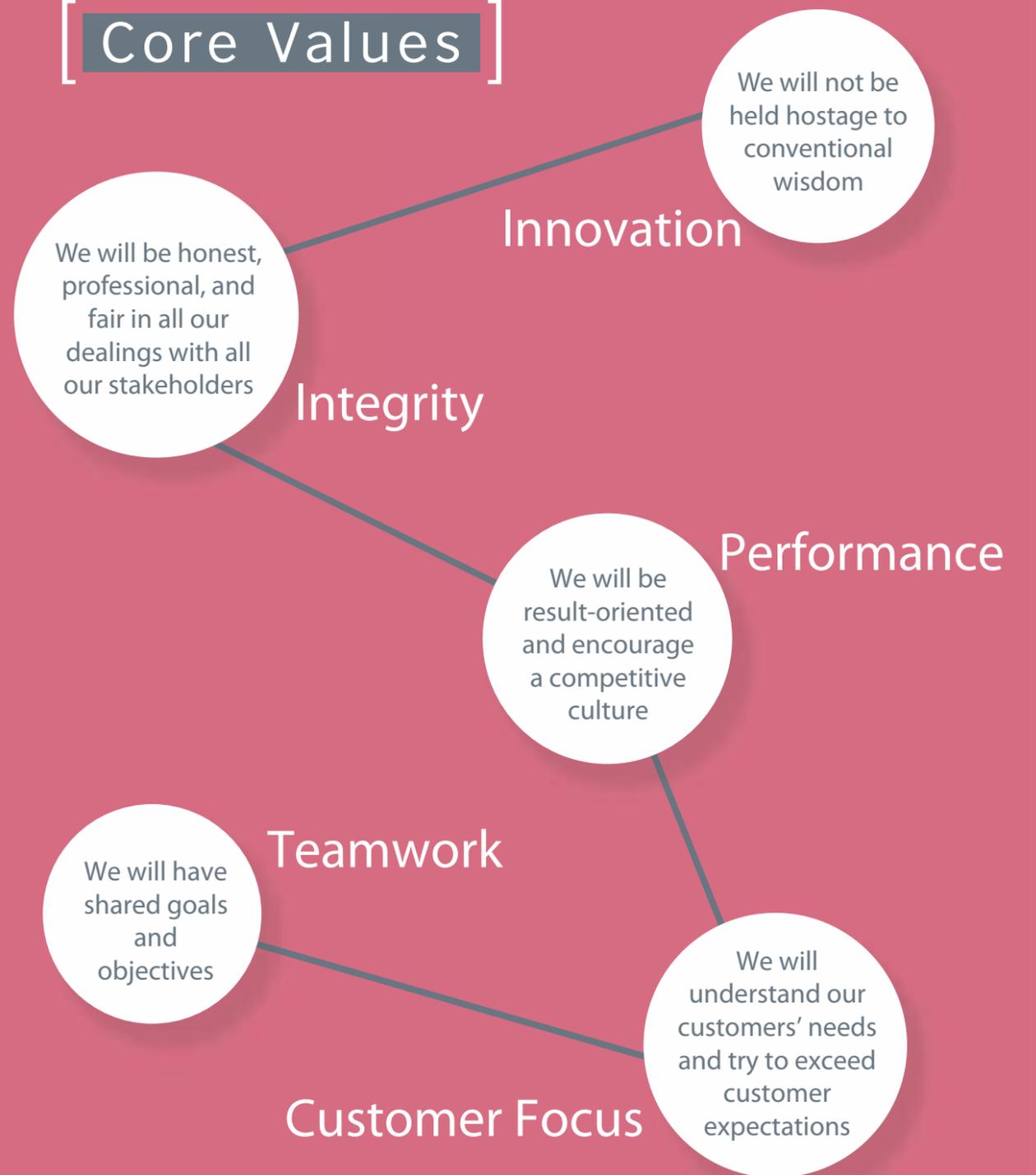


## [Mission]

Pak Brunei aims to be at the vanguard of innovation in investment banking services, offering the best solutions to our clients, value to our shareholders, and a challenging, equal-opportunity environment to our employees.



## [Core Values]



# Promoting Stability

## Rehabilitation of Distressed Industrial Units:

Revival financing is the forte of Pak Brunei. We have developed expertise in financial restructuring of companies in distress. Such entities are often unable to access bank credit resulting in default and in some cases, closure.

Companies are selected on the basis of a number of factors including fundamental viability and future outlook. An independent project monitoring department ensures close monitoring of the company and covenants to be proactive in identifying problems/leakages.

## Financing Green/Brown-field Projects:

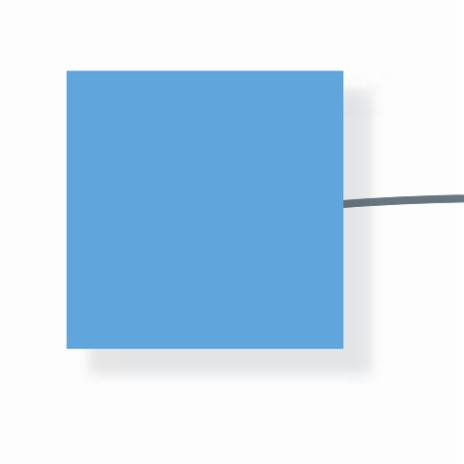
While distressed asset financing is an important business for Pak Brunei, the largest segment of the credit portfolio is lending to strong corporate borrowers marked by low risk profile.

A clear emphasis has also been on financing small to medium sized, new as well as brownfield projects often not on the radar of larger institutions. These require greater level of hand holding on an on-going basis.

## Supporting SMEs:

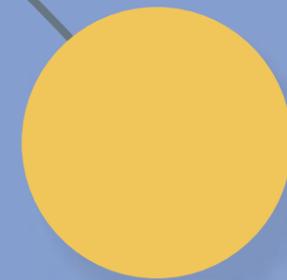
Apart from making small sized entities bankable by supporting them from the platform of Pak Brunei, a specialized leasing company also finances small and medium sized businesses by offering leasing solutions. A deep understanding of sector dynamics backed by strong systems and a specialised SME team have helped the Company meet its internal and regulatory targets in this area.

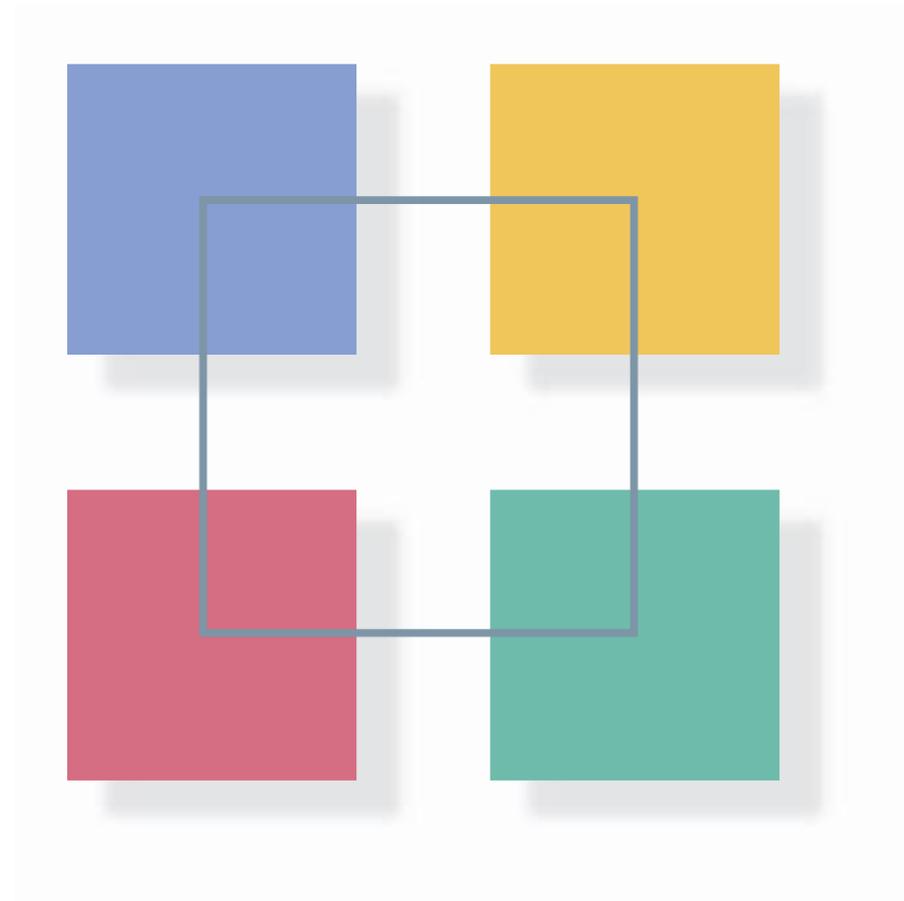
# Opening Channels of Communication



As a development finance institution owned by two sovereign shareholders, Pak Brunei has an interest in serving untapped sectors of the economy. Whether it is revival of companies that are operating below capacity, facilitating resumption of operations where units have been closed down, provision of private equity or SME financing, these are activities that serve the development objectives of the Company.

Active platforms manned by experienced human resource for Project and Lease Finance, Corporate Finance & Advisory services, Strategic Investments, SME Finance, Private Equity, Trust services, Capital Market Operations, and Fixed Income Trading & Distribution activities ensure sustainability and profitability of operations.





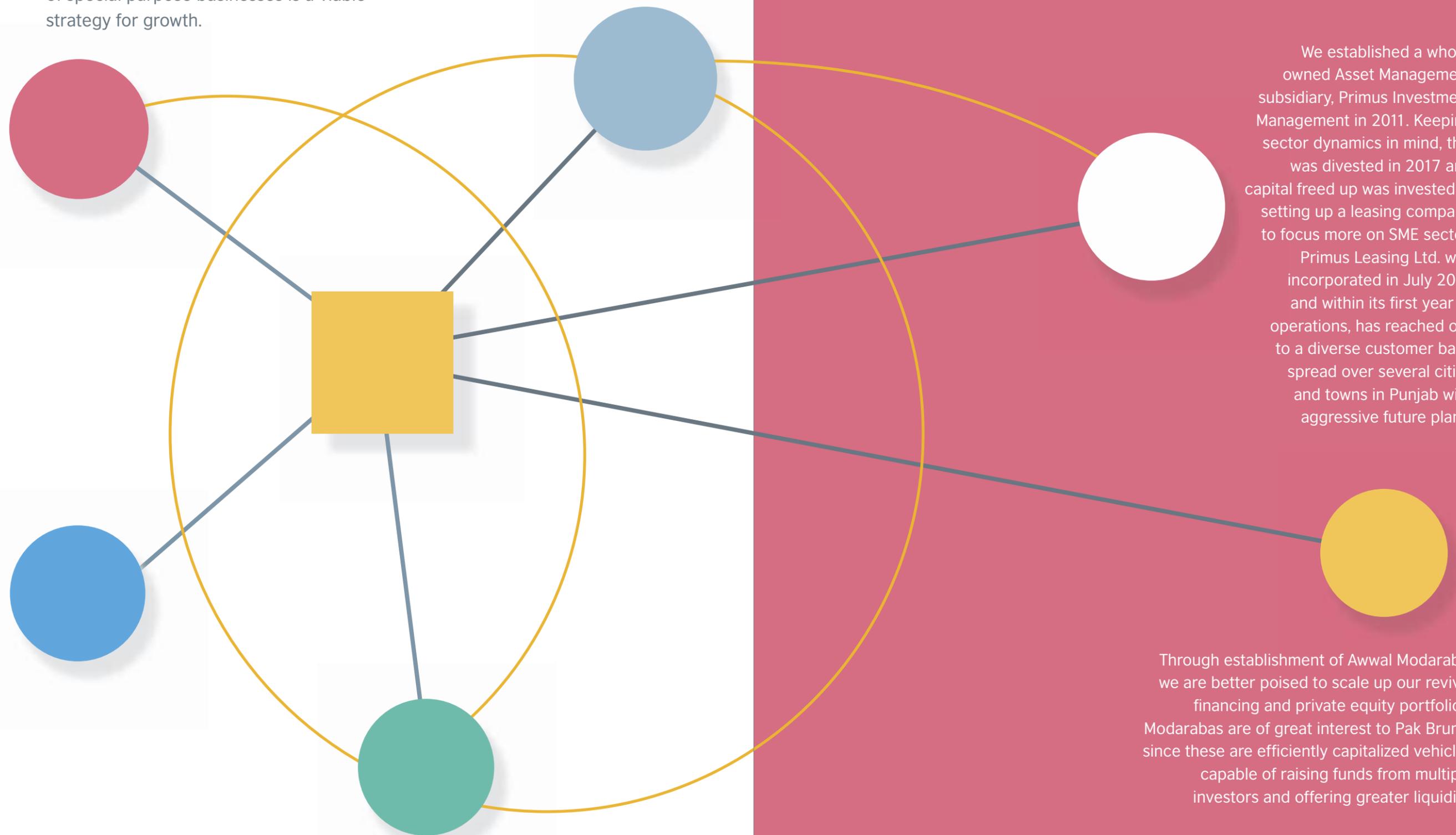
## [ Reliable Services ]

Financial institutions generally focus on lower-risk customers, sectors and transaction structures. This leaves a considerable vacuum to work with low-mid tier companies such as smaller family owned or closely held businesses, those facing liquidity stress, marked by viable business dynamics but poor corporate discipline. Such exposures carry higher risk but also offer higher margins.

These are high yield transactions financed through a watertight structure supported with post financing monitoring mechanism to mitigate associated risks. They play a vital role in supporting the economy since liquidity is provided for reviving close/near-closure units and generating employment.

For an institution like Pak Brunei, carve-outs of special purpose businesses is a viable strategy for growth.

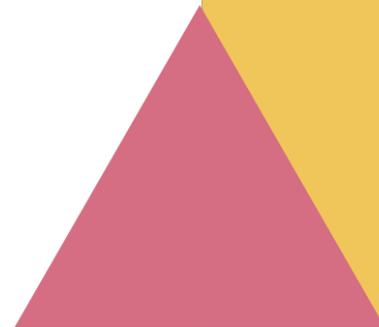
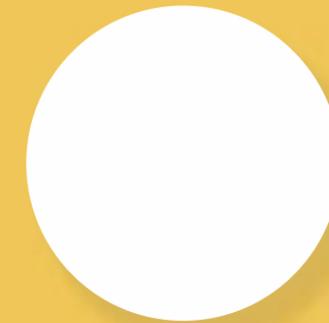
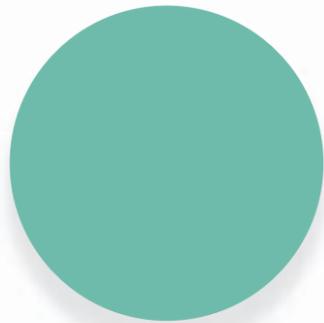
## [ Committed to Growth ]



We established a wholly owned Asset Management subsidiary, Primus Investment Management in 2011. Keeping sector dynamics in mind, this was divested in 2017 and capital freed up was invested in setting up a leasing company to focus more on SME sector.

Primus Leasing Ltd. was incorporated in July 2017 and within its first year of operations, has reached out to a diverse customer base spread over several cities and towns in Punjab with aggressive future plans.

Through establishment of Awwal Modaraba, we are better poised to scale up our revival financing and private equity portfolios. Modarabas are of great interest to Pak Brunei since these are efficiently capitalized vehicles capable of raising funds from multiple investors and offering greater liquidity.



## Workplace Balance

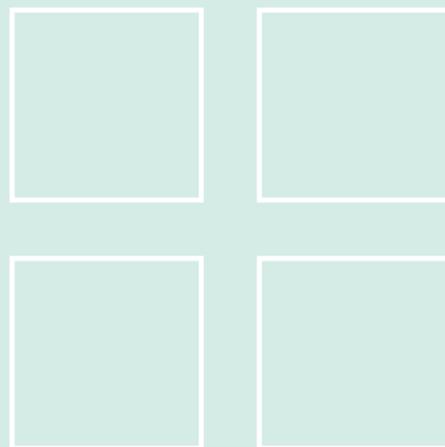
Pak Brunei has sourced a highly qualified team from foreign and local banks, DFIs, regulatory and credit rating agencies and brokerage houses. Our small but highly professional team comprises experienced and motivated members including MBAs, qualified Chartered Accountants, CFAs, FRMs, and Engineers. Our aim is to be an employer of choice for the best resources in our line of business. We take pride in being an equal opportunity employer.

# [ Valuing Relationships ]



Creating value out of every relationship is how Pak Brunei measures performance. Our relationships, based on mutual trust, confidence and credibility, are all about financing the changes needed for success.

# Contents



18	Corporate Information
20	Code of Ethics and Business Practices
22	Board of Directors' Profile
24	Our Cultural Framework
26	Corporate Social Responsibility
27	Green Banking at Pak Brunei
28	Chairman's Review
30	Directors' Report
40	12 Years Performance at a Glance
42	Independent Auditor's Review Report
43	Review Report to the members on Statement of Compliance with Best Practices of Code of Corporate Governance
45	Statement of Internal Control
46	Independent Auditor's Report
	<b>Unconsolidated Financial Statements</b>
48	Statement of Financial Position
49	Profit and Loss Account
50	Statement of Comprehensive Income
51	Cash Flow Statement
52	Statement of Changes in Equity
53	Notes to the Unconsolidated Financial Statements

# Corporate Information



## Board of Directors

Mr. Sofian Mohammad Jani	Chairman
Mr. Tariq Mahmood Pasha	Director
Mr. Edzwan Zukri Adanan	Director
Ms. Ayesha Aziz	Managing Director

## Audit Committee

Mr. Tariq Mahmood Pasha	Chairman
Mr. Sofian Mohammad Jani	Member
Mr. Edzwan Zukri Adanan	Member

## Human Resource Committee

Mr. Edzwan Zukri Adanan	Chairman
Mr. Tariq Mahmood Pasha	Member
Ms. Ayesha Aziz	Member

## Credit and Risk Management Committee

Mr. Tariq Mahmood Pasha	Chairman
Mr. Edzwan Zukri Adanan	Member
Ms. Ayesha Aziz	Member

## Company Secretary

Ms. Iqra Sajjad

## Statutory Auditors

A.F.Ferguson & Co.	Chartered Accountants
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## Tax Consultant

Deloitte Yousuf Adil	Chartered Accountants (A member firm of Deloitte Touche Tohmatsu)
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## Legal Advisor

Liaquat Merchant & Associates	Advocate and Corporate Legal Consultants
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## Registered Head Office

Horizon Vista, Commercial 10,  
Scheme No. 5, Block-4, Clifton, Karachi.  
Tel: (+92-21) 35361215-19, (+92-21) 35839917  
Fax: (+92-21) 35361213

## Website

[www.pakbrunei.com.pk](http://www.pakbrunei.com.pk)

# Code of Ethics and business practices

Pak Brunei seeks to maintain high standards of service and ethics enabling it to be perceived as impartial, ethical and independent. In addition to the general guidelines, the following are the salient features of the Company's code of ethics and business practices.

## Integrity

### Employees shall:

Perform our work with honesty, diligence and responsibility;

Not knowingly be a party to any illegal activity or engage in any acts that are discreditable to the Company;

Not participate in any activity or relationship that may impair or be presumed to impair our unbiased assessment. This participation includes those activities or relationships that may be in conflict with the interests of the Company;

Not accept any gift or consideration that may impair or be presumed to impair our professional judgment;

Exercise maximum caution in making sure that information given to customers is free of errors, making it as truthful and honest as can be.

## Objectivity

### Employees shall:

Ensure that all operational activities and decision making processes focus on achievements of the Company's objectives and are in line with the mission statement of the Company;

Disclose all material facts known to them if not disclosed, may distort the reporting of business proposal under review.

## Confidential and Proprietary Information

### Employees shall:

Protect against the disclosure of sensitive and confidential information about our customers and employees unless disclosure is authorized and within law;

Safeguard against the disclosure of sensitive and confidential information about our fellow employee and the Company as a whole unless authorized to do so.

## Improper Influence

### Employees shall:

Strictly prohibit from giving, soliciting or accepting business courtesies or gifts intended to influence business decision;

Make all business decisions on the merit of the transaction and in compliance with any legal and regulatory requirements.

## Unfair Business Practices

### Employees shall:

Refrain from unfair and deceptive business practices e.g., unauthorized and counterproductive use of the Company's resources, the misuse of proprietary information or the misrepresentation and concealment of material facts.

## Insider Trading

### Employees shall:

Prohibit from disclosing "Inside Information" to others or use for our own benefits;

Abide by the "Insider trading" laws that prohibit from buying and selling stock with advance knowledge of important Company information that is unavailable to the general public. Such Information may include proposed mergers or acquisitions, new equity or debt offering.

## Recording and Reporting of the Company

### Employees shall:

Ensure that all business related information/transaction are recorded and reported accurately, honestly and in a timely manner. Accuracy of all Company records extends to financial statement, loan documents, regulatory bodies and other government agencies;

Ensure that no funds or accounts should be established for a purpose that is not fully reflected in the books and records of Pak Brunei whether pertaining to receipts or disbursements.

## Compliance with Laws, Rules and Regulations

### Employees shall:

Comply with all applicable laws, rules and regulations.

## Protection and Proper use of Company Assets

### Employees shall:

Ensure that all the Company's assets are used for authorized and legitimate business purposes;

Protect the Company's assets e.g., computer equipment and software, intellectual property, etc., and ensure that those assets are efficiently and properly used in respect of all Company related activities.

# Board of Directors' Profile



**Sofian Mohammad Jani, CFA**

Mr. Sofian Jani serves as the Acting Managing Director in Brunei Investment Agency. He oversees the Asset Allocation Strategy of BIA. He began his career with BIA in 1993 serving as Investment Officer in Brussels and London. More recently, he worked as the Director of the Internal Fund Management Department at BIA.

His other engagements include serving as a member of the Board for Employees' Trust Fund and Investment Committee of the Monetary Authority of Brunei Darussalam. Mr. Sofian Jani holds a Bachelor's degree (Hons) in Economics and Social Studies from the University of Manchester (UK). He is also a CFA charter-holder.



**Tariq Mahmood Pasha**

Mr. Tariq Mahmood Pasha is presently serving as the Secretary of Kashmir Affairs in the ministry of Kashmir Affairs, Gilgit Baltistan. Previously he has served as the Chairman of Federal Board of Revenue (FBR). Prior to that, he has served in Ministry of Finance, Government of Pakistan, as Secretary Economic Affairs Division. He began his government service in 1984 in the Income Tax Department/Inland Revenue Service. He has been Secretary of International Taxes at the Federal Board of Revenue (FBR) in Islamabad followed by a role as Special Assistant to Chairman, FBR.

During the course of his career, he has held several high profile Government appointments including Secretary Incharge of Statistical Division, Special Assistant to the Finance Minister, Joint Secretary at Prime Minister's Office, Secretary to Governor Punjab, Joint Secretary (Budget), Ministry of Finance, Finance Secretary to the Government of the Punjab, and Secretary, Auqaf and Religious Affairs Department to the Government of the Punjab. Mr. Pasha holds an LLB degree from Peshawar University. He has attended several professional courses including Advance Course in Security Studies at the Asia Pacific Centre for Security Studies (USA), Tax Policy and Administration course from the IMF Singapore Regional Training Institute, and International Economic Negotiation course from the Institute of Diplomacy and Foreign Relations in Kuala Lumpur.



**Edzwan Zukri Adanan, CFA**

Mr. Edzwan Adanan joined the Brunei Investment Agency in 2005 and is currently the Head of the Listed Asset Division in the Brunei Investment Agency. He has been a member of the Agency's Portfolio Advisory Committee since 2012 and is also involved in the Ministry of Finance's Strategic Goals Initiatives since 2016.

He studied at the University of Manchester with a degree in Accounting and Finance. In addition, he is a FCCA and CFA. He was a participant in Brunei's inaugural Top 100 Leaders program in 2015 facilitated by the Prime Ministers Office alongside the Delivery Associates and is a current participant in the Ministry of Finance's Leadership program.

He currently serves as a Director of Patersons Securities Limited in Australia and Progresif Cellular Sdn. Berhad where he also sits as Chairman of the Audit Committee, Chairman of the HSSE Committee and is a member of the Human Resource Committee. He was appointed to serve as a director for Pak Brunei Investment Company Limited in 2017. He has also served as a Board member of Armada Properties Sdn Berhad from 2013 to 2017.



**Ayesha Aziz, CFA**

Ms. Ayesha Aziz has rich and diverse experience in investment banking including Project Finance, Asset Management, Corporate Finance Advisory and Private Equity. She was associated with the ANZ Banking Group for ten years where she worked in various areas including Treasury, Portfolio Management, Planning and Financial Engineering. Subsequently, Ms. Aziz was involved in establishing and managing business operations and subsidiaries of Pak Oman Investment Company, including a microfinance bank and an asset management company, where she acted as a member on the board and CEO, respectively. Ms. Aziz has been associated with Pak Brunei Investment Company since inception and has helped to position it as a leading Investment Bank in terms of scope and scale of operations as well as quality of assets. She has also overseen establishment of subsidiaries in Asset Management, Modaraba Management and Leasing over this period.

Ms. Aziz is an MBA from the Institute of Business Administration and a qualified Chartered Financial Analyst (CFA). She is a director on the Board of Awwal Modaraba Management Limited, KSB Pumps Company Limited and chairs the Board of Primus Leasing Limited. In the past, she has served on various Boards and Committees including Sindh Enterprise Development Fund, Overseas Investors Chamber of Commerce, Pakistan Mercantile Exchange and Punjab Board of Investment and Trade.

The cultural framework of any organization defines a company's vision and the guidelines it has established to achieve that vision. Our organizational culture revolves around diversity, equal opportunity, team work and competition.

# Our Cultural Framework

Pak Brunei Investment Company is an equal opportunity organization, and welcomes people from all backgrounds, irrespective of gender and ethnicity. The cultural and gender mix of the workforce facilitates greater diversity. With a strong performance record, the Company is prepared to achieve higher goals and embrace bigger opportunities. This is only possible in an environment that nurtures healthy competition and promotes fair practices.



Management Team at Pak Brunei



Pak Brunei Investment Company Limited



Primus Leasing Limited



Awwal Modaraba Management Limited

# Corporate Social Responsibility

At Pak Brunei, we believe that our success and the success of all our stakeholders go hand in hand and we aim to conduct business through shared values. Corporate Social Responsibility is an instrument of positive change and continues to be an important aspect of our business.

**We work to improve the communities around us, and our CSR spend is therefore focused on projects such as those related to health and education sectors, poverty alleviation and environment sustainability so that they may provide long term sustainable value and benefits to the community at large.**

**Keeping in view the focus on the above sectors, the following activities were undertaken under CSR in 2018.**

## Internship Program for NOWPDP

NOWPDP was established in 2008 as a disability inclusion initiative in the social sector with focusing on inclusion through empowerment of persons with disabilities. The objective is for persons with disabilities to be equal stakeholders in the community, particularly with reference to education and employment. Pak Brunei in collaboration with NOWPDP developed a customized internship program that provides 3-6 months internships for hearing-impaired candidates. Types of jobs for which the internships are offered include office assistant work, data entry, use of MS Excel for record keeping etc. Close supervision and training ensures candidates are better equipped to join the work force. This collaboration yielded good result with one candidate eventually being hired by a large textile company and we hope to continue with our contribution.

## Ambulance Finance – Aman Foundation

In 2018, the Board approved support for a foundation that has changed the landscape of emergency medical care in Pakistan and is the first state-of-the-art ambulatory vehicle network providing round-the-clock emergency care in the province of Sindh. Such initiatives offer critically needed health service in a sprawling metropolis where casualties are often caused by lack of initial stage assistance.

SBP Green Banking Guidelines mark the entry of Central Bank in introducing Green Banking in Pakistan and initiating the formal process of its incorporation in the banking sector. Pak Brunei fully realizes the importance of environment protection and the impact of depleting resources on the planet and particularly on Pakistan. Therefore, the Company is committed to contribute towards these efforts for preserving precious resources to protect the environment.

# Green Banking at Pak Brunei

In order to implement the SBP guidelines, Pak Brunei has a Green Banking Policy in place that is divided in the following areas:

- Environmental Risk Management:** requiring banks / DFIs to integrate this factor in their credit approval process, adopt environmental risk management practices as well as ensure compliance with environmental laws by the borrowers in the banks' credit portfolio. Our borrowers will be informed of the importance of environment, the need for environmental due diligence, environmental laws, and the role of environmental protection agencies in each province.
- Business Facilitation:** entails providing finance to businesses willing to invest in operations / technologies that bring about improvement in environmental risk management and resource efficiency. Pak Brunei encourages technologies and processes that involve eco-friendly initiatives.
- For its own impact reduction, the Company is continuously bringing about efficiency through optimal utilization of resources. In this regard, Pak Brunei has been implementing Save-Paper campaign for the last 5 years even before issuance of Green Banking Guidelines by State Bank of Pakistan. Under this campaign, the Company emphasizes limiting use of paper, printers, printer cartridge and electricity. Further, the Company actively strives to reduce usage of paper by printing on both sides when printing is absolutely

necessary. Furthermore, rough and used papers are recycled by printing on plain/unused side. As another major effort to reduce consumption of electricity, the Company replaced all the regular Air Conditioners (ACs) with Inverter based ACs in 2015 and 2016. General care is exercised in water and electricity consumption by staff.

The cumulative effect of all steps taken so far shows that PBICL has begun to move towards achieving the objectives of Green Banking as laid down in the SBP Guidelines.

In addition, Pak Brunei has actively implemented the Green Banking Guidelines (GBG) issued by SBP. In this regard, 'Green Banking Policy' of the Company was approved by the Board in October 2018. The Board has designated Compliance Department as Green Banking Office of the Company. Besides, the Head of Compliance has been designated as Chief Green Banking Manager. In addition, one senior officer each from Corporate Banking Group, Credit Risk Management and Administration Departments have been designated as Green Business Manager, Environmental Risk Manager and Green Operations Manager, respectively. To effectively implement the Policy, an 'Action Plan for implementation' has also been developed by Chief Green Banking Officer in consultation with the above said green banking team. Under the plan, each area has provided a timeline for various steps to be taken by them. Pak Brunei has been submitting progress reports on implementation of GBG to State Bank on a prescribed format on semiannual basis.

I am pleased to announce the results of Pak Brunei Investment Company Limited for the year ended December 31, 2018. Amidst the slowdown in economic growth and increasing twin deficits, 2018 was a difficult year for Pakistan in general and the financial sector in particular.

## Chairman's Review

Leading economic indicators continue to point towards emerging weaknesses. As per the latest available estimates, although current account deficit is down 17% YoY in the first seven months of Fiscal Year 2019, trade deficit is still looming around USD 17.6 billion. On the production front, large-scale manufacturing sector is showing a contraction during 6MFY19, leading experts to believe GDP growth will remain muted in FY19. Fiscal deficit is expected to cross 6.3% of GDP as against the target of 5.1%. Moreover, despite a relatively subdued CPI inflation due to continuously low single digit food inflation and lower crude oil prices, core inflation has been gaining momentum for the past twelve months.

Taking a cue from these developments and acting proactively, Pakistan's central bank increased the policy rate by a cumulative 450 basis points between January 2018 and February 2019. While this increase shows the central bank's effort to arrest the pace of demand-pull inflationary forces, the cost of higher interest rates will be borne by corporate sector through reduced profitability and potentially higher delinquencies.

2018 was also the year when the previous government completed its term in office. In the General Elections held in July 2018, Pakistan Tehreek-e-Insaf (PTI) emerged as the largest party at National level. The run-up to the Elections and the period after the new government assumed office coincided with the economic downturn, adding to a somewhat jittery environment. While profitability took a hit with depressed equity markets and need for extra vigilance in new credit exposures, Pak Brunei followed proactive risk-mitigation focusing on taking short term credit exposures at fine spreads, completely shifting to floating rate bonds and renewing its recovery efforts to further improve NPL ratios. We are very hopeful that the incumbent government will be able to steer the economy towards calmer waters in 2019.

On a positive note, country's exchange rate, which remained under severe pressure in 2018, seems to have found its equilibrium level. While mild depreciations may continue, any sharp jump in Rupee-Dollar parity is unlikely thanks to the sizeable balance of payment support from friendly countries.

The country seems to have warded off any danger of a recession-like situation, but economic slowdown is imminent. This may take its toll on the broader economy including the financial sector. Profitability may remain under pressure owing to a volatile stock market and limited opportunities of gains in secondary debt market. Furthermore, while increasing lending spreads are positive for our loan book, same would push up cost of financing for DFIs.

However, we take comfort in our robust capital base, strong credit risk controls, solid liquidity profile and dedicated human capital. These qualities mean that Pak Brunei can withstand the pressure emerging from fundamental shifts in the economic environment. We believe that our vision of growth is aligned with our business model that has the ability to withstand difficult times and make use of opportunities as they become available.

**Sofian Mohammad Jani**  
Chairman





## Directors' Report on the Unconsolidated Financial Statements

On behalf of the Board of Directors, I am pleased to present the audited financial results of Pak Brunei Investment Company Limited (the Company) for the year ended December 31, 2018. With increased volatility across the economic and political landscape, the financial sector has also faced a challenging operating environment. Nonetheless, we believe that Company's prudence and strong risk controls significantly helped us weather difficult times.

### Selected Financial Indicators

Figures in PKR million unless stated otherwise

	2012	2013	2014	2015	2016	2017	2018
Total Assets	14,046	35,508	32,901	29,115	34,391	29,869	<b>48,793</b>
Net Assets	8,581	8,247	9,140	9,684	10,429	10,456	<b>9,961</b>
Net Advances	5,776	6,800	7,386	10,237	13,996	18,768	<b>20,330</b>
Net Investments	7,121	27,431	24,247	16,850	16,658	7,679	<b>26,117</b>
Net Mark-up Income	867	438	468	553	507	553	<b>719</b>
Non Mark-up Income	405	707	907	1,230	1,237	588	<b>222</b>
Profit before Tax	1,076	917	1,106	1,300	1,333	671	<b>503</b>
Profit after Tax	784	706	905	937	962	470	<b>276</b>
Earnings per Share (PKR)	1.31	1.18	1.51	1.56	1.60	0.78	<b>0.46</b>
Dividend Payout (%)	16.67%	3.33%	3.33%	3.33%	5.00%	5.00%	<b>5.00%</b>
Net Infection Ratio (%)	0.00%	0.00%	0.00%	1.52%	1.54%	3.54%	<b>1.39%</b>
Cumulative Disbursement	11,642	16,063	24,804	36,932	49,955	71,266	<b>89,696</b>

FY 2018 was a difficult year on multiple fronts. Amidst a host of internal and external shocks, the economy started to slow down from mid-2018. This slowdown was preceded by a run-up to General Elections, as there was uncertainty regarding continuation of policies. Taking a cue from the broader economy, the stock market remained highly volatile throughout the year and closed 8% down at the end of the year. Even as some of the uncertainties were fading at the start of 2019, fresh challenges have emerged in the form of cross-border tensions between Pakistan and India.

An important market development is the consistent growth in deposits and competition to grow the loan books that have resulted in lending spreads reducing sharply from 5.0% in 2011 to around 2.5% in 2015, remaining at these levels through 2018. The sharp decline in spreads is more than offset by monetary easing during the said period, which helped banks and DFIs record hefty gains on their PIB holdings. With interest rates going up and deposits growth declining since mid-2017, lending spreads have been showing a gradual reversal of late. This means increased pressure on net interest margins due to relatively higher borrowing cost for DFIs.

Offsetting these negatives, Company has worked hard to improve its Statement of Financial Position through proactive recovery of bad loans, reducing the stock of non-performing loans from PKR 954 million in 2017 to PKR 593 million in 2018, bringing down our gross loan infection ratio from 5.0% to 2.9% and net infection ratio from 3.5% to 1.4%. Given a difficult economic environment, and our focus on distress asset financing, this was an important achievement.

FY 2018 was a year in which, owing to central bank's aggressive monetary tightening, money supply growth came down to below 7.0% from 13.7% a year earlier. This had an impact on availability of liquid funds in money markets. Further squeeze in market liquidity came from over 20% growth in banking advances as a greater part of available market liquidity was channeled towards credit disbursements. Our Treasury's liquidity management was proactive and efficient in helping the Company meet its existing obligations as well as build-up credit and investment portfolios without significantly increasing our borrowing spreads.

Support from our subsidiaries in terms of transaction flow and dividends remained robust. With a dividend payout of PKR 132.9 million, Awwal Modaraba generated a return on investment of 13.2% for Pak Brunei. Although Primus Leasing Limited is a relatively new venture and it may take a while before its asset buildup translates into higher dividend payouts to Pak Brunei, we are positive that it will rapidly grow its footprint in the SME sector. During the year a dividend payout of PKR 20 million has been generated from Primus Leasing Limited.

In 2017, the Board of Directors of the Company had approved the divestment of the Company's residual 30% shareholding in Army Welfare Trust Investments Limited through the exercise of the put option contained in the shareholders' agreement reached between the Company and Army Welfare Trust (AWT). The transaction was subject to requisite regulatory approvals from the Securities and Exchange Commission of Pakistan which were duly obtained in March 2018. With the completion of certain formalities by the Company and AWT during the year, proceeds against the sale of investments were recovered and the shares were transferred by the Company in favour of AWT in August 2018.

Finally, Pak Brunei has the distinction of having one of the most active Trustee & Agency Services department in the market. At present, our Trustee & Agency Services department manages a portfolio of almost PKR 388.088 billion, comprising conventional & shariah compliant instruments and syndicated finance facilities. Going forward, the Company is also eyeing Mutual Funds' custodianship to supplement existing business activities.

The trend in economic variables indicate that 2019 is going to be a year of consolidation for Pakistan's economy. Economic think-tanks are predicting real GDP growth to come down from 5.8% in FY18 to less than 4.0% in FY19. Consequently, the business environment facing the Company requires extreme vigilance. We at Pak Brunei believe that our business model is capable of enduring intermittent economic shocks and the Company will continue to grow organically in the years to come.

### Entity Rating

The JCR-VIS Credit Rating Company Limited (JCR-VIS) has assigned entity ratings to Pak Brunei Investment Company Limited (PBIC) at 'AA+/A-1+' (Double A Plus/A-One Plus). Outlook on the assigned ratings is 'Stable' in June 2018. These ratings denote a very low expectation of credit risk and indicate a very strong capacity for timely payment of financial commitments.

### Risk Management

During the course of the year, the Company continued to further strengthen its risk management framework which has been developed over the years and continues to be refined and improved.

Credit risk is managed through the policies approved by the Board. These encompass a well-defined credit approval mechanism, use of internal risk ratings, prescribed documentation requirements, post-disbursement administration, monitoring of credit facilities as well as continuing assessment of credit worthiness of borrowers through periodic reviews. Credit Risk Management also established a mechanism for back testing of the credit scoring model which will be refined going forward. Decisions regarding the credit portfolio are taken by the Credit Committee. Risk Management Committee of the Board provides overall guidance in managing the Company's credit risk. Significant risk issues are regularly reviewed to determine their impact on the Company's strategy as well as its subsidiaries given that Credit Risk Management is a shared function. In addition, the company also completed the quantitative and qualitative impact assessment of IFRS -9.

Market risk and Operational risks are managed through respective policies approved by the Board. In addition, the liquidity risk policy provides guidance in managing the liquidity position of the Company, which is monitored on a daily basis. Credit and Risk Management Committee of the Board provides overall guidance in managing the Company's market and liquidity risks, capital adequacy, and integrated risk management (also known as enterprise risk management). Assessment of enterprise-wide integrated risk profile of the Company is carried out using the Basel Framework, Internal Capital Adequacy Assessment Process, and Stress Testing.

### Financial Reporting Framework and Corporate Governance

The board of directors is committed to adopt and adhere to the best practices of good corporate governance. The directors are pleased to declare that:

- The financial statements, prepared by management, present its state of affairs fairly, the results of its operations, cash flows and statement of changes in equity;
- Proper books of accounts have been maintained;
- Appropriate accounting policies are consistently applied in preparing financial statements, and accounting estimates are based on reasonable and prudent judgment;
- International Financial Reporting Standards (IFRS), as applicable in Pakistan, have been followed in preparation of financial statements and any departures there from has been adequately disclosed and explained;
- The system of internal control system is sound in design and has been effectively implemented and monitored;
- There are no doubts about the Company's ability to continue as a going concern;
- Outstanding statutory payments on account of taxes, duties, levies, and charges, (if any) have been fully disclosed in the financial statements;

- There has been no deviation from best practices highlighted in the Statement of Compliance with the best practices of Code of Corporate Governance;
- The total number of directors are four (4) as per the following:  
Male: 03  
Female: 01;
- As per the joint venture arrangement between Government of Pakistan (GoP) and Government of Brunei, the Company's board of directors comprises of four directors who are nominated by both the Governments. At present, the composition of Board is as follows:

Category	Names	Description
Independent Director	None	The Company has obtained relaxation from the State Bank of Pakistan in respect of the appointment of one independent director on the Board as required under BPRD Circular No. 04 of 2007.
Non-Executive Directors	Mr. Sofian Mohammad Jani (Chairman)	Nominated by the Government of Brunei
	Mr. Tariq Mahmood Pasha	Nominated by the Government of Pakistan
	Mr. Edzwan Zukri Pehin Dato Haji Adanan	Nominated by the Government of Brunei
Executive Director	Ms. Ayesha Aziz	Nominated by the Government of Pakistan

### Board Performance Evaluation

The Board has approved a formal process for the performance evaluation to be carried out on an annual basis. In this regard, an in-house approach has been adopted and quantitative techniques are implemented wherein scored questionnaires are used for Board evaluation. A well-founded scoring scale has been established in accordance with SBP guidelines to rate the Board's performance. Furthermore, an annual performance evaluation of overall Board, its committees and individual directors is also undertaken (facilitated) by an external independent evaluator at least every three years.

Scope of Board evaluation covers evaluation of the full Board, individual Directors, Board Committees, the Chairman and the Managing Director. Final results of the annual evaluation are compiled and presented to the Board of Directors which it accordingly reviews and identifies any issues, weaknesses and challenges along with discussing an action plan as to how these can be adequately addressed. Recommendations from the evaluation exercise form basis of the action plan which is agreed by the Board for implementation. Any areas of improvement identified during the evaluation are noted for appropriate action.

### Meetings of the Board

The Board of Directors of the Company held three meetings during the year end December 31, 2018. The following directors attended the meetings:

Name	Meetings Attended
Mr. Sofian Mohammad Jani	3
Mr. Tariq Mahmood Pasha	3
Mr. Edzwan Zukri Pehin Dato Haji Adanan	3
Ms. Ayesha Aziz	3

### Meetings of the Board Committees

Name	Audit Committee		Credit & Risk Management Committee		Human Resource and Remuneration Committee	
	Meeting held	Attendance	Meeting held	Attendance	Meeting held	Attendance
Mr. Sofian Mohammad Jani	3	3	N/A	N/A	N/A	N/A
Mr. Tariq Mahmood Pasha	3	3	2	2	1	1
Mr. Edzwan Zukri Pehin Dato Haji Adanan	3	3	2	2	1	1
Ms. Ayesha Aziz	N/A	N/A	2	2	1	1

## Change in Directors and Directors' Remuneration

There has been no change in the Board of Directors during the year. The Company's 'Articles of Association' authorizes the Board to determine directors' remuneration. Accordingly, the Non-Executive Directors are eligible for fees and logistics expenses for attending meetings of the Board and Board Committees as per the limit approved by the Board of Directors. Moreover, the fee paid to these directors is made part of the agenda for the Annual General Meeting to obtain post facto approval from the shareholders.

## Corporate Social Responsibility

In 2018, the Board approved a donation of Rs 1.50 million to Aman Health Care Foundation Centre. This foundation has changed the landscape of emergency medical care in Pakistan and is the first state-of-the-art ambulatory vehicle network providing round-the-clock emergency care in the province of Sindh. The Board fully supports causes that brings a positive change in the society and believes in a sustainability philosophy.

## Internal Control over Financial Reporting (ICFR)

The Board of Directors hereby endorses the management's evaluation related to ICFR and overall Internal Controls.

## Statement of Investment of Provident Fund

Investments of provident fund as of June 30, 2018 according to audited financial statements amounted to PKR 84.78 million (2017: PKR 76.98 million).

## Appointment of Auditors

The Board on the proposal of the Audit Committee recommends the appointment of M/s. A.F.Fergusons & Co., Chartered Accountants as statutory auditors for the year ending December 31, 2019.

## Pattern of Shareholding

Shareholder	Shareholding (%)
Ministry of Finance – Govt. of Pakistan	49.99933%
Brunei Investment Agency	50.00000%
Secretary, Economic Affairs Division - Govt. of Pakistan	0.00067%

## Proposed Dividends and Transfers Between Reserves

The Board of Directors have proposed a final dividend for the year ended December 31, 2018 of Re 0.50 per share (2017: Re 0.50 per share), amounting to Rs. 300 million (2017: Rs.300 million) at their meeting held on March 18, 2019 for approval of the members at the annual general meeting. The Board has also approved a transfer of Rs 55.183 million from the unappropriated profits to the statutory reserves of the Company during the year ended December 31, 2018.

We are grateful to our shareholders – Government of Pakistan and Brunei Investment Agency – for their continued guidance and support. We appreciate the role which the State Bank of Pakistan and the Securities and Exchange Commission of Pakistan continue to play in regulating the financial markets of Pakistan while providing us with an accommodating operating environment supportive of our unique business strategy.

**Sofian Mohammad Jani**  
Chairman

March 18, 2019

**Ayesha Aziz**  
Managing Director

## کاروباری سماجی ذمہ داری

2018 میں، بورڈ نے ایک ایسی فاؤنڈیشن کے لیے خاطر خواہ رقم کے عطیے کی منظوری دی جس نے پاکستان میں ہنگامی طبی نگہداشت کا منظر نامہ تبدیل کر دیا ہے اور جو صوبہ سندھ میں چوبیس گھنٹے ہنگامی نگہداشت فراہم کرنے والا پہلا جدید ترین ایبویٹنس نیٹ ورک ہے۔ بورڈ معاشرے میں مثبت تبدیلی لانے والے تمام مقاصد کے ساتھ کھل کر تعاون کرتا ہے اور استحکام کے فلسفے پر یقین رکھتا ہے۔

## مالیاتی رپورٹنگ پر اندرونی کنٹرول (ICFR)

بورڈ آف ڈائریکٹرز، ICFR اور مجموعی اندرونی کنٹرول سے متعلقہ مینجمنٹ کے تجزیے کی توثیق کرتا ہے۔

## پروویڈنٹ فنڈ کی سرمایہ کاری کا اعلامیہ

آڈٹ شدہ مالیاتی گوشواروں کے مطابق 30 جون 2018 کو پروویڈنٹ فنڈ کی سرمایہ کاری 84.78 ملین روپے (2017: 76.98 ملین روپے) تھی۔

## آڈیٹرز کا تقرر

آڈٹ کمیٹی کی پیشکش پر بورڈ 31 دسمبر، 2019 کو اختتام پذیر ہونے والے سال کے لیے میسرز اے ایف فرگوسن اینڈ کمپنی، چارٹرڈ اکاؤنٹنٹس کی بطور باضابطہ آڈیٹرز تقرری کی سفارش کرتا ہے۔

## ملکیت حصص کی ساخت

حصص کا مالک	ملکیت حصص (فیصد)
وزارت خزانہ - حکومت پاکستان	49.99933 فیصد
برونائی سرمایہ کاری ایجنسی	50.00000 فیصد
سیکرٹری، ڈویژن برائے اقتصادی امور - حکومت پاکستان	0.00067 فیصد

## ذخائر کے مابین تجویز کردہ ڈیویڈنڈز اور منتقلیاں

بورڈ آف ڈائریکٹرز نے سالانہ عمومی اجلاس میں ارکان کی منظوری کے لیے، 18 مارچ 2019 کو منعقدہ اپنے اجلاس میں برائے اختتام سال 31 دسمبر 2018، 50 پیسے فی حصص (2017: 50 پیسے فی حصص)، رقم 300 ملین روپے (2017: 300 ملین روپے) کے حتمی ڈیویڈنڈ کی تجویز دی ہے۔ بورڈ سال اختتام 31 دسمبر 2018 کے دوران غیر متناسب منافع جات سے کمپنی کے باضابطہ ذخائر میں 55.183 ملین روپے کی منتقلی کی بھی منظوری دے چکا ہے۔

ہم مسلسل رہنمائی اور تعاون پر اپنے حصص مالکان، حکومت پاکستان اور برونائی سرمایہ کاری ایجنسی کے ممنون ہیں۔ ہم، پاکستان کی مالیاتی مارکیٹس کے استحکام کے لیے اسٹیٹ بینک آف پاکستان اور سیکیورٹیز اینڈ ایکسچینج کمیشن آف پاکستان کے مسلسل کردار اور ہماری منفرد کاروباری حکمت عملی کے لیے سازگار عملی ماحول کی فراہمی کو بھی سراہتے ہیں۔

عائشہ عزیز  
منیجنگ ڈائریکٹر

سفیان محمد جانی  
چیئر مین

مارچ 18، 2019

کریڈٹ رسک کو بورڈ کی جانب سے منظور کردہ پالیسیوں کے ذریعے منظم کیا جاتا ہے۔ ان پالیسیوں میں کریڈٹ کی منظوری کے ایک عمدہ مرتب کردہ طریقہ کار، اندرونی رسک کی درجہ بندیوں کے استعمال، تجویز کردہ دستاویزی لوازمات، تقسیم کے بعد انتظام و انصرام، کریڈٹ کی سہولیات کی نگرانی اور اس کے ساتھ ساتھ معیادی جائزوں کے ذریعے قرض خواہوں کی اعتباری ساکھ کی مسلسل جانچ کا احاطہ شامل ہوتا ہے۔ کریڈٹ رسک مینجمنٹ نے کریڈٹ اسکورنگ ماڈل کی موثر پذیری کے تجویز کے لیے ایک طریقہ کار بھی تخلیق کیا ہے جسے آگے چل کر مزید بہتر بنایا جائے گا۔ کریڈٹ پورٹ فولیو کے متعلقہ فیصلے کریڈٹ کمیٹی کرتی ہے۔ بورڈ کی رسک مینجمنٹ کمیٹی کے کریڈٹ رسک کو منظم رکھنے میں مجموعی رہنمائی فراہم کرتی ہے۔ رسک کے حوالے سے نمایاں مسائل کا باقاعدگی سے جائزہ لیا جاتا ہے تاکہ کمیٹی کی حکمت عملی اور اس کے ساتھ ساتھ اس کی ذیلی کمپنیوں پر اس کے اثرات کا تعین کیا جاسکے بشرطیکہ کریڈٹ رسک مینجمنٹ ایک مشترکہ عمل ہو۔ مزید برآں، کمیٹی نے IFRS-9 کا مقصداری و معیاری اثر پذیری کا تجزیہ بھی مکمل کیا۔

مارکیٹ رسک اور عملی رسک سے بورڈ کی منظور کردہ متعلقہ پالیسیوں کے ذریعے نمٹا جاتا ہے۔ مزید برآں، سیال پذیری کے رسک کی پالیسی کمیٹی کی سیال پذیری کی کیفیت کو منظم رکھنے میں رہنمائی فراہم کرتی ہے جس کی یومیہ بنیاد پر نگرانی کی جاتی ہے۔ بورڈ کی کریڈٹ اور رسک مینجمنٹ کمیٹی کے مارکیٹ اور سیال پذیری کے رسک، سرمائے کی موزونیت، اور مربوط رسک مینجمنٹ (جسے انٹرنیٹرز رسک مینجمنٹ بھی کہا جاتا ہے) سے نمٹنے کے حوالے سے مجموعی رہنمائی فراہم کرتی ہے۔ انٹرنیٹرز کی سطح پر کمیٹی کی مربوط رسک پروفائل کی تعمیل پیمیل فریم ورک، اندرونی سرمائے کی موزونیت کے تجزیاتی عمل، اور دباؤ کی جانچ کا استعمال کرتے ہوئے کی جاتی ہے۔

### مالیاتی رپورٹنگ کا فریم ورک اور کاروباری ضابطہ

بورڈ آف ڈائریکٹرز عمدہ کاروباری ضابطے کو اختیار کرنے اور اس پر مکمل طور پر کاربند رہنے کے لیے پُر عزم ہے۔ ڈائریکٹرز یہ اعلان کرتے ہوئے خوشی محسوس کر رہے ہیں کہ:

- مینجمنٹ کی جانب سے تیار کردہ مالیاتی گوشوارے، اس کے معاملات، اس کی کاروباری سرگرمیوں کے نتائج، کیش فلوز اور ایکویٹی میں تبدیلیوں کے گوشوارے کو منصفانہ انداز میں پیش کرتے ہیں؛
- موزوں یہی کھاتے برقرار رکھے گئے ہیں؛
- مالیاتی گوشواروں کی تیاری میں مناسب اکاؤنٹنگ پالیسیوں کا باقاعدگی سے اطلاق کیا جاتا ہے اکاؤنٹنگ کے تخمینے معقول اور محتاط فیصلہ سازی پر مبنی ہیں؛
- پاکستان میں حسب اطلاق، بین الاقوامی مالیاتی رپورٹنگ کے معیارات (IFRS) کو مالیاتی گوشواروں کی تیاری میں ملحوظ رکھا گیا ہے اور اس حوالے سے کسی بھی انحراف کو مناسب انداز میں منکشف اور واضح کر دیا گیا ہے؛
- اندرونی کنٹرول کا سسٹم بناوٹ میں انتہائی مضبوط ہے اور اس کا موثر انداز میں نفاذ اور نگرانی کی گئی ہے؛
- آئندہ بھی ایک کامیاب کاروباری ادارے کی حیثیت سے اپنی سرگرمیاں جاری رکھنے کے حوالے سے کمیٹی کی اہلیت پر کوئی شک نہیں ہے؛
- ٹیکسز، ڈیویڈنڈ، اور چارجز، اگر کوئی ہوں، کی مد میں واجب الادا باضابطہ ادائیگیوں کو مالیاتی گوشواروں میں مکمل طور پر ظاہر کیا گیا ہے؛
- کاروباری ضابطہ عمل کی بہترین عملداری کے ساتھ تعمیل کے گوشوارے میں نمایاں کردہ بہترین عملداریوں میں کوئی انحراف نہیں کیا گیا؛ اور
- کاروباری ضابطہ عمل کی بہترین عملداری کے ساتھ تعمیل کے گوشوارے کے پیراگرافس 1 اور 2 میں بورڈ کا تشکیلی ڈھانچہ بھی دیا گیا ہے جو کہ درج ذیل ہے:
- درج ذیل کے مطابق ڈائریکٹرز کی مجموعی تعداد چار (4) ہے:
 

مرد:	03
خاتون:	01
- حکومت پاکستان (GoP) اور حکومت بروٹائی کے درمیان مشترکہ کاروباری اعلامیے کے مطابق، کمیٹی کا بورڈ آف ڈائریکٹرز چار ڈائریکٹرز پر مشتمل ہے جن کی نامزدگی دونوں حکومتوں کی جانب سے کی جاتی ہے۔ فی الحال، بورڈ کا تشکیلی ڈھانچہ اس طرح ہے:

کمیٹی	نام	تفصیل
خود مختار ڈائریکٹر	کوئی نہیں	کمیٹی نے BPRD مر اسلڈنبر 04/2007 کے تحت درکار بورڈ میں ایک خود مختار سے اسٹیٹ بینک آف پاکستان سے استثناء حاصل کر لیا ہے۔
نان ایگزیکٹو ڈائریکٹرز	جناب سفیان محمد جانی (چیئر مین)	حکومت بروٹائی کی جانب سے نامزد
	جناب ایڈزون زو کری پھن دا تو حاجی عدنان	حکومت بروٹائی کی جانب سے نامزد
	جناب طارق محمود پاشا	حکومت پاکستان کی جانب سے نامزد
ایگزیکٹو ڈائریکٹر	محترمہ عائشہ عزیز	حکومت پاکستان کی جانب سے نامزد

### بورڈ کی کارکردگی کا تجزیہ

بورڈ نے سالانہ بنیاد پر عمل میں لائے جانے والے کارکردگی کے تجزیے کے لیے ایک باضابطہ طریقہ کار کی منظوری دے دی ہے۔ اس حوالے سے، ایک ان باؤس طرز عمل کو اختیار کیا گیا ہے اور مقصداری ٹیکنیکس کا نفاذ کیا گیا ہے جبکہ بورڈ کے تجزیے کے لیے اسکور کے حامل سوالناموں کو استعمال کیا جاتا ہے۔ بورڈ کی کارکردگی کی درجہ بندی کے لیے SBP کی ہدایات کے مطابق اسکورنگ کا ایک معیاری پیمانہ تخلیق کیا گیا ہے۔ مزید برآں، مجموعی بورڈ، اس کی کمیٹیوں اور انفرادی ڈائریکٹرز کی کارکردگی کا ایک سالانہ جائزہ بھی کم از کم ہر تین سال میں ایک بیرونی خود مختار تجزیہ کار کی جانب سے عمل میں لایا جائے گا (تعاون کیا جائے گا)۔

بورڈ کے تجزیے کی وسعت پورے بورڈ، انفرادی ڈائریکٹرز، بورڈ کمیٹیوں، چیئر مین اور مینجنگ ڈائریکٹرز کے تجزیے کا احاطہ کرتی ہے۔ سالانہ تجزیے کے حتمی نتائج کو جمع کر کے بورڈ آف ڈائریکٹرز کے سامنے پیش کیا جاتا ہے جو اس کا جائزہ لیتا ہے اور سامنے آنے والے کسی بھی نوعیت کے معاملات، کمزوریوں اور مسائل کی نشاندہی کرتا ہے اس کے ساتھ ساتھ ان سے مناسب انداز میں عہدہ برآ ہونے کے لیے ایک عملی منصوبے پر بات کرتا ہے۔ تجزیے کے عمل سے سامنے آنے والی تجاویز عملی منصوبے کی بنیاد بنتی ہیں جن کے نفاذ کے لیے بورڈ کی جانب سے منظوری دی جاتی ہے۔ تجزیے کے دوران شناخت کردہ کسی بھی قابل اصلاح پہلو کو مناسب اقدام کے لیے نوٹ کر لیا جاتا ہے۔

### بورڈ کے اجلاس

کمیٹی کے بورڈ آف ڈائریکٹرز نے اختتام سال 31 دسمبر، 2018 کے دوران تین اجلاس منعقد کیے۔ درج ذیل ڈائریکٹرز نے اجلاسوں میں شرکت کی:

نام	اجلاس میں شرکت
جناب سفیان محمد جانی	3
جناب طارق محمود پاشا	3
جناب ایڈزون زو کری پھن دا تو حاجی عدنان	3
محترمہ عائشہ عزیز	3

### بورڈ کمیٹیوں کے اجلاس

نام	آڈٹ کمیٹی		کریڈٹ اینڈ رسک مینجمنٹ کمیٹی		ہیومن ریسورس اور مشاہرہ کمیٹی	
	حاضری	مستقلہ اجلاس	حاضری	مستقلہ اجلاس	حاضری	مستقلہ اجلاس
جناب سفیان محمد جانی	3	3	دستیاب نہیں	دستیاب نہیں	دستیاب نہیں	دستیاب نہیں
جناب طارق محمود پاشا	3	3	2	2	1	1
جناب ایڈزون زو کری پھن دا تو حاجی عدنان	3	3	2	2	1	1
محترمہ عائشہ عزیز	دستیاب نہیں	دستیاب نہیں	2	2	1	1

### ڈائریکٹرز اور ڈائریکٹرز کے مشاہرے میں تبدیلی

دوران سال بورڈ آف ڈائریکٹرز میں کوئی تبدیلی نہیں ہوئی۔ نان ایگزیکٹو ڈائریکٹرز بورڈ اور بورڈ کمیٹیوں کے اجلاس میں شرکت کے لیے فیسیوں اور آمدورفت کے اخراجات کے اہل ہیں جس کی منظوری بورڈ آف ڈائریکٹرز کی جانب سے دی گئی ہے۔ مزید برآں، ان ڈائریکٹرز کو ادا کردہ فیس کو حصص مالکان سے نام نہاد منظوری حاصل کرنے کے لیے سالانہ عمومی اجلاس کے لیے ایجنڈے کا حصہ بنایا جاتا ہے۔

## ڈائریکٹرز رپورٹ

مجھے بورڈ آف ڈائریکٹرز کی طرف سے 31 دسمبر 2018 کو ختم ہونے والے سال کے پاک برونائی انویسٹمنٹ کمپنی کے آڈٹ شدہ مالیاتی نتائج پیش کرتے ہوئے انتہائی خوشی محسوس ہو رہی ہے۔ معاشی اور سیاسی منظر نامے میں بڑھتے ہوئے عدم استحکام کے باعث مالیاتی شعبے کو بھی ایک مشکل عملی فضا کا سامنا رہا۔ اس کے باوجود، ہمارا اس بات پر پختہ یقین ہے کہ کمپنی کے محتاط اور مضبوط رسک کنٹرولز کی وجہ سے ہمیں اس مشکل وقت کا سامنا کرنے میں مدد ملی۔

### منتخب مالیاتی علامات

رقوم ملین پاکستانی روپوں میں تاقتیکہ اس کے برخلاف بیان کیا جائے

	2018	2017	2016	2015	2014	2013	2012
مجموعی اثاثے	48,793	29,869	34,391	29,115	32,901	35,508	14,046
حتمی اثاثے	9,961	10,456	10,429	9,684	9,139	8,246	8,581
حتمی پیٹنگی ادائیگیاں	20,330	18,768	13,996	10,237	7,386	6,800	5,776
حتمی سرمایہ کاریاں	26,117	7,679	16,658	16,850	24,247	27,431	7,121
حتمی مارک اپ آمدنی	719	553	507	553	468	438	867
نان مارک اپ آمدنی	222	588	1,237	1,230	907	706	406
عملی ارننگس منافع	503	671	1,333	1,300	1,106	917	1,076
بعد ارننگس منافع	276	470	962	937	905	706	784
آمدنی فی شیئر (پاکستانی روپے)	0.46	0.78	1.60	1.56	1.51	1.18	1.31
ڈیویڈنڈ کی ادائیگیاں (فیصد)	5.00%	5.00%	5.00%	3.33%	3.33%	3.33%	16.67%
حتمی انفیکشن کا تناسب (فیصد)	1.39%	3.54%	1.54%	1.52%	0.00%	0.00%	0.00%
رقوم کی مجموعی تقسیم	89,696	71,266	49,965	36,932	24,804	16,063	11,642

2018 کئی پہلوؤں سے ایک مشکل سال رہا۔ اندرونی اور بیرونی دباؤ کی حامل کیفیات کے پیش نظر، معیشت 2018 کے وسط سے تیزی سے زوال پذیر ہونے لگی۔ پالیسیوں کے تسلسل کے بارے میں بے یقینی کے باعث معیشت کے گرنے کا عمل عام انتخابات ہونے سے قبل ہی شروع ہو چکا تھا۔ وسیع تر معیشت سے اشارہ پا کر، سال بھر میں اسٹاک مارکیٹ انتہائی غیر مستحکم رہی اور سال کے اختتام پر 8 فیصد خسارے کے ساتھ بند ہوئی۔ اگرچہ 2019 کے آغاز میں بعض غیر یقینیوں میں کمی آئی، تاہم پاکستان اور بھارت کے درمیان جاری سرحد پار کشیدگی کی صورت میں نئے چیلنجز سامنے آ گئے۔

مارکیٹ میں ایک اہم پیش رفت ڈپازٹس میں ہونے والی مسلسل ترقی اور قرضہ جاتی بھی کھاتوں میں اضافے کی مسابقت ہے جس کا نتیجہ قرض دہندہ اسپریڈز میں تیزی سے کمی کی صورت میں برآمد ہوا جو کہ 2011 میں 5.0 فیصد تھے جبکہ 2015 میں گھٹ کر تقریباً 2.5 فیصد رہ گئے، اور 2018 تک یہ کمی اسی سطح پر برقرار رہی۔ اسپریڈز میں تیز رفتاری کی تلافی مذکورہ مدت کے دوران مالی فراوانی کے باعث ہو گئی، جس سے بینکوں اور ڈی ایف آئی کو اپنی پی آئی بی ہولڈنگز پر بے پناہ منافع کے حصول میں مدد ملی۔ 2017 کے وسط سے شرح سود میں اضافے اور ڈپازٹس کے اضافے میں کمی کے باعث قرضہ جاتی اسپریڈز کافی عرصے سے بتدریج مخالف رجحان ظاہر کر رہے ہیں۔ اس کا مطلب ڈی ایف آئی کے لیے نسبتاً بلند تر قرض خواہی کی لاگت کے باعث حتمی سودی مارجنز پر دباؤ میں اضافہ ہے۔

ان منفی عوامل کے اثرات کو ختم کرنے کے لیے، کمپنی نے ناقابل وصول قرضوں کی اقداری وصولی، عدم کارکردگی کے حامل قرضوں کے اسٹاک کو 2017 کے 954 ملین قرضوں کے مقابلے میں 2018 میں 593 ملین روپے پر لاتے ہوئے، ہمارے قرض انفیکشن کے مجموعی تناسب کو 5.0 فیصد سے کم کر کے 2.9 فیصد اور حتمی انفیکشن تناسب کو 3.5 فیصد سے 1.4 فیصد پر لاتے ہوئے اپنی بیلنس شیٹ کی صورت حال بہتر بنانے کی بھرپور کوشش کی ہے۔ ایک مشکل معاشی فضا، اور اثاثوں پر دباؤ کی حامل سرمایہ کاری پر ہماری توجہ کے سبب، یہ ایک اہم کامیابی تھی۔

2018 ایک ایسا سال تھا جس میں مرکزی بینک کی جارحانہ مالیاتی پالیسی کے باعث، رقم کی فراہمی گزشتہ سال کے 13.7 فیصد سے کم ہو کر 7.0 فیصد سے بھی کم ہو گئی۔ اس سے منی مارکیٹس میں نقد فنڈز کی دستیابی پر بھی اثرات مرتب ہوئے۔ مارکیٹ کی سیال پذیری میں مزید کمی بینک کی پیٹنگی رقم کی فراہمی میں 20 فیصد اضافے کے باعث پیدا ہو گئی کیونکہ مارکیٹ میں دستیاب نقد رقم کا ایک بڑا حصہ ادھار رقم کی تقسیم پر لگ گیا تھا۔ ہمارے خزانے کی نقد رقم کی منجمنٹ نے ہمارے قرض خواہی اسپریڈز میں نمایاں اضافے کے بغیر کمپنی کو اپنی موجودہ ذمہ داریوں سے عہدہ برآ ہونے اور اس کے ساتھ ساتھ کریڈٹ اور سرمایہ کاری کے پورٹ فولیوز میں اضافے کے لیے اقداری اور مؤثر انداز میں مدد دی۔

ٹرانزیکشن کے لین دین اور ڈیویڈنڈز کے حوالے سے ہماری ذیلی کمپنیوں کی جانب سے معاونت بہتر بن رہی۔ 132.9 ملین روپے کے ڈیویڈنڈز کی ادائیگی کے ساتھ، اول مضاربہ نے پاک برونائی کے لیے سرمایہ کاری پر 13.2 فیصد کا منافع حاصل کیا۔ اگرچہ پرائس لیڈنگ لمیٹڈ ابھی کاروبار میں نسبتاً نئی ہے، اور اس کے اثاثوں کو بڑھ کر پاک برونائی کے لیے ڈیویڈنڈز کی مدد میں زیادہ ادائیگی کے حصول میں کچھ وقت لگے گا، ہم پُر امید ہیں کہ یہ SME سیکٹر میں تیزی کے ساتھ اپنے قدم ہمالے گی۔

2017 میں، کمپنی کے بورڈ آف ڈائریکٹرز نے آرمی ویلفیئر ٹرسٹ اور ویلفیئر ٹرسٹ (AWT) کے درمیان ہونے والے حصص مالکان کے معاہدے میں شامل رکھنے کا اختیار استعمال کرتے ہوئے منظور کیا تھا۔ اس ٹرانزیکشن پر سیکورٹیز اینڈ ایکسچینج کمیشن آف پاکستان کی مطلوبہ انضباطی منظور یوں کا اطلاق ہوتا تھا جنہیں مارچ 2018 میں حاصل کیا گیا تھا۔ دوران سال کمپنی اور AWT کی جانب سے مخصوص رسمی کارروائیوں کی تکمیل کے ساتھ، سرمایہ کاریوں کی فروخت پر حاصل ہونے والے منافعوں کو حاصل کر لیا گیا اور اگست 2018 میں کمپنی کی جانب سے AWT کے نام پر حصص منتقل کر دیے گئے تھے۔

بالآخر، پاک برونائی کو مارکیٹ میں فعال ترین ٹریڈ اینڈ اینجینی سرورسز ڈپارٹمنٹ کے حصول کا امتیاز حاصل ہو چکا ہے۔ فی الحال، ہمارا ٹریڈ اینڈ اینجینی سرورسز ڈپارٹمنٹ تقریباً 500 ملین روپے کا پورٹ فولیو سنبھالتا ہے، جو کہ روایتی اور شرعی اثاثہ جات اور لگاتار مالیاتی سہولیات پر مشتمل ہے۔ مستقبل میں، کمپنی موجودہ کاروباری سرگرمیوں میں اضافے کے لیے میوچل فنڈز کی تحویل کاری پر نظر میں جمائے ہوئے ہے۔

معاشی متغیر عوامل اشارہ دیتے ہیں کہ 2019 پاکستانی معیشت کی تعمیر کا سال ہوگا۔ معاشی ماہرین پیش گوئی کر رہے ہیں کہ حتمی جی ڈی پی آمدنی مالی سال 2018 کی 5.8 فیصد کے مقابلے میں کم ہو کر مالی سال 2019 میں 4.0 فیصد سے کم ہو جائے گی۔ نتیجتاً، اس وقت کمپنی کو جس کاروباری فضا کا سامنا ہے، اس کے لیے انتہائی مستعدی کی ضرورت ہے۔ پاک برونائی میں ہم اس بات پر یقین رکھتے ہیں کہ ہمارا کاروباری ڈھانچہ وقفے وقفے سے لگنے والے معاشی دچکوں کو سہارنے کی اہلیت رکھتا ہے اور کمپنی آئندہ سالوں میں اپنی بنیادی ترقی کو جاری رکھے گی۔

### ادارہ جاتی درجہ بندی

JCR-VIS کریڈٹ رینٹنگ کمپنی لمیٹڈ (JCR-VIS) نے پاک برونائی انویسٹمنٹ کمپنی لمیٹڈ (PBIC) کو 'AA+/A-1+' (ڈبل اے پلس / اے ون پلس) کی ادارہ جاتی درجہ بندی سے نوازا ہے۔ جون 2018 میں دی گئی درجہ بندی کا پیش منظر مستحکم ہے۔ یہ درجہ بندی کریڈٹ رسک کی انتہائی کم توقع پر دلالت کرتی ہیں اور واجب الادا مالی رقوم کی بروقت ادائیگی کے لیے بہت مضبوط صلاحیت کو ظاہر کرتی ہیں۔

### رسک مینجمنٹ

سال بھر کے دوران، کمپنی نے اپنے رسک منجمنٹ کے فریم ورک کو مزید مضبوط بنانے پر کام جاری رکھا جسے گزشتہ چند سالوں میں مرتب کیا گیا ہے اور اس میں اصلاح و بہتری کا عمل جاری ہے۔

## 12 Years Performance at a Glance

PKR in Million

	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007*
<b>Balance Sheet</b>												
Investments	26,117	7,679	16,658	16,850	24,247	27,431	7,121	25,741	9,868	8,416	2,688	1,956
Advances	20,330	18,768	13,996	10,237	7,386	6,800	5,776	4,647	2,468	1,732	1,063	254
Borrowings	36,890	13,976	20,493	14,544	18,090	26,392	2,417	23,360	5,943	5,297	186	1,150
Deposits and other accounts	725	4,751	2,913	4,218	5,164	567	2,825	979	844	395	–	–
Total Assets	48,793	29,869	34,391	29,115	32,901	35,508	14,046	32,544	14,369	12,131	5,529	4,362
Net Assets	9,960	10,456	10,429	9,684	9,139	8,246	8,581	7,928	7,343	6,306	5,281	3,136
Paid up Capital	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	5,000	5,000	3,000
<b>Profit &amp; Loss</b>												
Mark up income	2,507	1,462	1,591	1,832	2,503	1,407	2,912	2,395	1,698	971	672	177
Mark up expense	1,788	908	1,084	1,279	2,036	969	2,045	1,469	778	207	132	1
Non mark up income	222	588	1,237	1,230	907	706	406	284	212	254	86	67
Non mark up expense	341	293	314	304	272	219	201	203	165	133	119	58
Gross income	2,729	2,050	2,828	3,062	3,410	2,113	3,318	2,679	1,910	1,225	758	245
Profit before provision and tax	599	849	1,430	1,479	1,102	925	1,072	1,007	963	885	507	187
Provisions	96	178	97	179	(4)	8	(4)	87	81	218	134	–
Profit before tax	503	671	1,333	1,300	1,106	917	1,076	920	882	667	373	187
Profit after tax	276	470	962	937	905	706	784	604	581	447	222	141
Dividend paid	300	300	300	200	200	200	1,000	200	–	–	–	–
<b>Investors information</b>												
Profit before tax ratio %	18.43%	32.73%	47.14%	42.46%	32.43%	43.40%	32.43%	34.34%	46.18%	54.45%	49.21%	76.33%
Gross spread ratio %	28.68%	37.82%	31.87%	30.19%	18.70%	31.13%	29.77%	38.62%	54.18%	78.68%	80.36%	99.44%
Return on assets %	0.70%	1.46%	3.03%	3.02%	2.65%	2.85%	3.37%	2.57%	4.38%	5.06%	4.49%	3.23%
Return on equity %	2.70%	4.50%	9.57%	9.96%	10.41%	8.39%	9.50%	7.91%	8.51%	7.72%	5.28%	4.50%
Earning asset to total asset ratio %	95.29%	96.90%	96.21%	94.67%	96.38%	97.06%	94.06%	97.03%	95.27%	97.67%	95.59%	90.33%
EPS (Earning per share) PKR	0.46	0.78	1.60	1.56	1.51	1.18	1.31	1.01	0.98	0.89	0.52	0.75
Infection Ratio %	2.87%	5.00%	3.17%	3.00%	0.03%	0.04%	0.04%	0.06%	0.27%	16.04%	0.00%	0.00%
Capital Adequacy Ratio (CAR) %	24.50%	30.62%	25.59%	26.44%	33.80%	35.82%	59.76%	58.47%	84.61%	81.00%	138.00%	114.00%
Dividend payout %	5.00%	5.00%	5.00%	3.33%	3.33%	3.33%	16.67%	3.33%	–	–	–	–

\* four months of operations



## Independent Auditor's Review Report

To the Members of Pak Brunei Investment Company Limited

### Review Report on the Statement of Compliance with the Best Practices of Listed Companies (Code of Corporate Governance) Regulations, 2017

We have reviewed the enclosed Statement of Compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2017 (the Regulations) prepared by the Board of Directors of Pak Brunei Investment Company Limited ('the Company') for the year ended December 31, 2018 in accordance with the requirements of regulation 40 of the Regulations. The Code is not applicable on Development Finance Institutions (DFIs) as per BPRD Circular no. 14 dated October 20, 2016 issued by the State Bank of Pakistan. However, DFIs are expected to continue to follow the best practices on corporate governance.

The responsibility for compliance with the Regulations is that of the Board of Directors of the Company. Our responsibility is to review whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Regulations and report if it does not and to highlight any non-compliance with the requirements of the Regulations. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Regulations.

As a part of our audit of the financial statements, we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Regulations require the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval, its related party transactions and also ensure compliance with the requirements of section 208 of the Companies Act, 2017. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon recommendation of the Audit Committee. We have not carried out procedures to assess and determine the Company's process for identification of related parties and that whether the related party transactions were undertaken at arm's length price or not.

Based on our review, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the requirements contained in the Regulations as applicable to the Company for the year ended December 31, 2018.

Further, we highlight below an instance of non-compliance with the requirement of the Regulations as reflected in the paragraph reference where it is stated in the Statement of Compliance:

Paragraph Reference	Description
14	The Audit Committee meeting of the Company was not held in the third quarter of the financial year ended December 31, 2018.

#### Chartered Accountants

Dated: March 25, 2019  
Karachi

A. F. FERGUSON & CO., Chartered Accountants, a member firm of the PwC network  
State Life Building No. 1-C, I.I. Chundrigar Road, P.O. Box 4716, Karachi-74000, Pakistan  
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### Pak Brunei Investment Company Limited

Year Ended December 31, 2018

SBP vide BPRD Circular No. 14 dated October 20, 2016 has advised that the requirement in terms of Prudential Regulation G-1 with regards to the applicability of Code of Corporate Governance (CCG) issued by the Securities and Exchange Commission of Pakistan shall not be applicable on DFIs. However, it is expected that all DFIs will continue to follow the best practices on corporate governance. Accordingly, this Statement is being presented to comply with the best practices of Corporate Governance i.e. Code of Corporate Governance.

The company has complied with the requirements of the Regulations in the following manner:

- The total number of directors are four (4) as per the following:  
Male: 03  
Female: 01
- As per the joint venture arrangement between Government of Pakistan (GoP) and Government of Brunei, the Company's board of directors comprises of four directors who are nominated by both the Governments. At present, the composition of Board is as follows:

Category	Names	Description
Non-Executive Directors	Mr. Sofian Mohammad Jani (Chairman)	Nominated by the Government of Brunei
	Mr. Tariq Mahmood Pasha	Nominated by the Government of Pakistan
	Mr. Edzwan Zukri Pehin Dato Haji Adanan	Nominated by the Government of Brunei
Executive Director	Ms. Ayesha Aziz*	Nominated by the Government of Pakistan

\* On January 15, 2019, Ms Ayesha Aziz was re-nominated / re-appointed as a director / managing director of the Company by the Government of Pakistan for a tenure of three years with immediate effect. The fit and proper clearance in this regard is awaited from the State Bank of Pakistan.

- The Company has obtained relaxation from the State Bank of Pakistan in respect of the appointment of one independent director on the Board as required under BPRD Circular No. 04 of 2007.
- The directors have confirmed that none of them is serving as a director on more than five listed companies, including this Company (excluding the listed subsidiaries of listed holding companies where applicable).
  - The Company has prepared a "Code of Conduct" and has ensured that appropriate steps have been taken to disseminate it throughout the Company along with its supporting policies and procedures.
  - The Board has developed a vision/mission statement, overall corporate strategy and significant policies of the Company. A complete record of particulars of significant policies along with the dates on which they were approved or amended has been maintained.
  - All the powers of the Board have been duly exercised and decisions on relevant matters have been taken by Board / shareholders as empowered by the relevant provisions of the Act and these Regulations.
  - The meetings of the Board were presided over by the Chairman and, in his absence, by a director elected by the Board for this purpose. The Board has complied with the requirements of the Act and the Regulations with respect to frequency, recording and circulating minutes of meeting of the Board. The State Bank of Pakistan provided specific permission to the Company to hold a single Board of Directors' meeting for the second and third quarters of the financial year.
  - The Board of Directors has a formal policy and transparent procedures for remuneration of directors in accordance with the Act and these Regulations.
  - The directors are conversant with the relevant laws applicable to the Company, its policies and procedures and provisions of memorandum and articles of association and are aware of their duties and responsibilities. As required under CCG, at least half of the directors on Board of the Company are required to obtain certification under any Directors' Training Program (DTP) by June 30, 2019. One of the directors has already obtained training in prior years while another director has been granted exemption from the DTP certification requirement by the Securities and Exchange Commission of Pakistan.
  - The Board has approved the appointment of CFO, Company Secretary and Head of Internal Audit, including their remuneration and terms and conditions of employment and complied with relevant requirements of the Regulations.

11. The financial statements of the Company were duly endorsed by the CFO and CEO before approval of the Board.
12. The Board has formed committees comprising of members given below:

a) Audit Committee of the Board

Name of Director	Category
Mr. Tariq Mahmood Pasha	Chairman
Mr. Sofian Mohammad Jani	Member
Mr. Edzwan Zukri Pehin Dato Haji Adanan	Member

b) Credit and Risk Management Committee

Name of Director	Category
Mr. Tariq Mahmood Pasha	Chairman
Mr. Edzwan Zukri Pehin Dato Haji Adanan	Member
Ms. Ayesha Aziz	Member

c) Human Resource & Remuneration Committee

Name of Director	Category
Mr. Edzwan Zukri Pehin Dato Haji Adanan	Chairman
Mr. Tariq Mahmood Pasha	Member
Ms. Ayesha Aziz	Member

13. The terms of reference of the aforesaid committees have been formed, documented and advised to the committees for compliance.
14. The frequency of meetings (quarterly / half yearly / yearly) of the committee were as per the following:

S.No.	Name of the Committee	Frequency of the meetings held during the year
a)	Audit Committee	Three times during the year prior to the approval of the quarterly, half-yearly and annual financial statements of the Company by the Board; the half-yearly and third quarterly financial statements of the Company were recommended to the Board of Directors for approval in a single meeting held in the fourth quarter. No meeting was held in the third quarter of the financial year.
b)	Credit and Risk Management Committee	Twice during the year
c)	Human Resource & Remuneration Committee	Once during the year

15. The Board has set up an effective Internal Audit Function, who are considered suitably qualified and experienced for the purpose and are conversant with the policies and procedures of the Company.
16. The statutory auditors of the Company have confirmed that they have been given a satisfactory rating under the quality control review program of the ICAP and registered with Audit Oversight Board of Pakistan, that they or any of the partners of the firm, their spouses and minor children do not hold shares of the Company and that the firm and all its partners are in compliance with International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the ICAP.
17. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the Act, these regulations or any other regulatory requirement and the auditors have confirmed that they have observed IFAC guidelines in this regard.
18. We confirm that all other requirements of the Regulations have been complied with.

**Sofian Mohammad Jani**  
Chairman

Karachi: March 18, 2019

## Statement of Internal Control

The Board of Directors is ultimately responsible for the internal control system. It is the responsibility of the Company's management to establish and maintain an effective internal control system for an efficient working environment and to evaluate its efficacy by identifying control objectives, reviewing significant policies and procedures and monitoring its operating effectiveness.

The Company's internal control system has been designed to provide reasonable assurance regarding the effectiveness and efficiency of the Company's operations, reliability of financial information and compliance with applicable laws and regulations. All internal control systems have inherent limitations that they may not be able to prevent or detect material misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate. However, control activities are ongoing processes that include identification, evaluation and management of significant risks faced by the Company.

The control activities are being closely monitored across the Company by Internal Audit Department, working independent of line management. In addition, Compliance Department is also in place to monitor control activities related to regulatory compliance. Internal Audit Department covers all activities in general and key risks areas in particular. The Audit Committee of the Board regularly reviews all significant and material findings of the internal and external auditors. Regular follow up reporting upon the audit finding is done by Compliance Department to the Audit Committee which ensures timely implementations to mitigate identified risks and to safeguard the interest of the Company.

An Annual Assessment on internal controls over financial reporting was conducted by the Internal Audit Department of the company, which was duly endorsed by Audit Committee of the Board. The observations identified and controls recommended in the report will be taken care of and necessary steps are being taken for their timely resolution.

The Company endeavours to follow the State Bank of Pakistan's guidelines on Internal Controls. The Company is continuously making efforts to ensure that an effective and efficient Internal Control System remains active and implemented. Based upon the results achieved from reviews and audits conducted during the year, management considers that the existing Internal Control System, including Internal Controls over Financial Reporting, is adequate and has been effectively implemented and monitored. The Board also endorses the above evaluation.

**Mobin Siddiqui**  
Head – Internal Audit

March March 18, 2019

**Abdul Hafeez**  
Chief Financial Officer

**Ayesha Aziz**  
Managing Director

## Independent Auditor's Report

To the members of Pak Brunei Investment Company Limited

Report on the Audit of the Unconsolidated Financial Statements

### Opinion

We have audited the annexed unconsolidated financial statements of Pak Brunei Investment Company Limited (the Company), which comprise the unconsolidated statement of financial position as at December 31, 2018, and the unconsolidated profit and loss account, the unconsolidated statement of comprehensive income, the unconsolidated statement of changes in equity, the unconsolidated cash flow statement for the year then ended, and notes to the unconsolidated financial statements, including a summary of significant accounting policies and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the unconsolidated statement of financial position, unconsolidated profit and loss account, unconsolidated statement of comprehensive income, unconsolidated statement of changes in equity and the unconsolidated cash flow statement together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at December 31, 2018 and of the profit and other comprehensive loss, the changes in equity and its cash flows for the year then ended.

### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Unconsolidated Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Information Other than the Consolidated and Unconsolidated Financial Statements and Auditor's Reports Thereon

Management is responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the consolidated and unconsolidated financial statements and our auditor's reports thereon.

Our opinion on the unconsolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the unconsolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the unconsolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of Management and Board of Directors for the Unconsolidated Financial Statements

Management is responsible for the preparation and fair presentation of the unconsolidated financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of unconsolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the unconsolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of Directors are responsible for overseeing the Company's financial reporting process.

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### Auditor's Responsibilities for the Audit of the Unconsolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the unconsolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these unconsolidated financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the unconsolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the unconsolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the unconsolidated financial statements, including the disclosures, and whether the unconsolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

- a) proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);
- b) the unconsolidated statement of financial position, the unconsolidated profit and loss account, the unconsolidated statement of comprehensive income, the unconsolidated statement of changes in equity and the unconsolidated cash flow statement together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- c) investment made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and
- d) no zakat was deductible at source under the Zakat and Ushr Ordinance, 1980, (XVIII of 1980).

The engagement partner on the audit resulting in this independent auditor's report is Salman Hussain.

**A. F. Ferguson & Co.**  
Chartered Accountants

Karachi  
Dated: March 25, 2019

# Unconsolidated Statement of Financial Position

As at December 31, 2018

2018	2017	2016	Note	2018	2017	2016
(Restated)	(Restated)	(Restated)		(Restated)	(Restated)	(Restated)
(US \$ in '000)				(Rupees in '000)		
<b>ASSETS</b>						
1,162	991	2,319		161,339	137,609	322,004
334	537	13,949	5	46,355	74,549	1,936,970
–	17,434	3,587	6	–	2,420,909	498,065
188,078	55,297	119,958	7	26,116,936	7,678,634	16,657,665
146,403	135,155	100,790	8	20,329,737	18,767,825	13,995,942
84	122	160	9	11,711	16,951	22,218
34	20	21	10	4,739	2,781	2,942
2,288	1,351	780	11	317,742	187,551	108,371
12,995	4,195	6,095	12	1,804,568	582,464	846,420
351,378	215,102	247,659	13	48,793,127	29,869,273	34,390,597
<b>LIABILITIES</b>						
–	–	–		–	–	–
265,662	100,649	147,578	14	36,890,373	13,976,083	20,492,898
5,224	34,215	20,981	15	725,403	4,751,164	2,913,487
–	–	–		–	–	–
–	–	–		–	–	–
–	–	–		–	–	–
8,763	4,939	4,001	16	1,216,866	685,802	555,655
279,649	139,803	172,560		38,832,642	19,413,049	23,962,040
71,729	75,299	75,099		9,960,485	10,456,224	10,428,557
<b>NET ASSETS</b>						
<b>REPRESENTED BY</b>						
43,208	43,208	43,208	17	6,000,000	6,000,000	6,000,000
10,132	9,735	9,057		1,406,995	1,351,812	1,257,721
(4,848)	(1,453)	(447)	18	(673,212)	(201,744)	(62,060)
23,237	23,809	23,281		3,226,702	3,306,156	3,232,896
71,729	75,299	75,099		9,960,485	10,456,224	10,428,557
<b>CONTINGENCIES AND COMMITMENTS</b>						
			19			

The annexed notes 1 to 42 and annexure I forms an integral part of these financial statements.

# Unconsolidated Profit and Loss Account

For the Year ended December 31, 2018

2018	2017	Note	2018	2017	
(US \$ in '000)			(Rupees in '000)		
			(Restated)		
18,054	10,525	Mark-up / return / interest earned	20	2,506,962	1,461,566
12,873	6,540	Mark-up / return / interest expensed	21	1,787,629	908,144
5,181	3,985	Net mark-up / interest income		719,333	553,422
<b>Non mark-up / interest income</b>					
536	366	Fee and commission income	22	74,433	50,779
1,447	1,010	Dividend income		200,872	140,275
(487)	2,554	(Loss) / gain on securities	23	(67,641)	354,601
102	308	Other income	24	14,206	42,801
1,598	4,238	Total non-markup / interest income		221,870	588,456
6,779	8,223	Total income		941,203	1,141,878
<b>Non mark-up / interest expenses</b>					
2,379	2,006	Operating expenses	25	330,373	278,554
—	—	Sindh Workers' Welfare Fund	26	10,938	14,244
2,379	2,006	Total non mark-up / interest expenses		341,311	292,798
4,400	6,217	Profit before provisions		599,892	849,080
694	1,283	Provisions and write offs - net	27	96,393	178,164
—	—	Extraordinary / unusual items		—	—
5,094	7,500	<b>Profit before taxation</b>		503,499	670,916
1,639	1,444	Taxation	28	227,585	200,460
3,455	6,056	<b>Profit after taxation</b>		275,914	470,456
USD			(Rupees)		
0.00	0.01	<b>Basic and diluted earning per share</b>	29	0.46	0.78

The annexed notes 1 to 42 and annexure I forms an integral part of these financial statements.

President/Chief Executive

Chief Financial Officer

Director

Director

Director

Unconsolidated  
**Statement of Comprehensive Income**  
 For the Year ended December 31, 2018

2018	2017		2018	2017
(US \$ in '000)			(Rupees in '000)	
3,455	6,056	Profit after taxation for the year	275,914	470,456
		<b>Other comprehensive loss</b>		
		<i>Items that may be reclassified to profit and loss account in subsequent periods:</i>		
(3,395)	(1,006)	Movement in deficit on revaluation of investments - net of tax	(471,468)	(139,684)
		<i>Items that will not be reclassified to profit and loss account in subsequent periods:</i>		
(1)	(22)	Remeasurement loss on defined benefit obligations - net of tax	(185)	(3,105)
58	5,028	<b>Total comprehensive (loss) / income</b>	<b>(195,739)</b>	<b>327,667</b>

The annexed notes 1 to 42 and annexure I forms an integral part of these financial statements.

# Unconsolidated Cash Flow Statement

For the Year ended December 31, 2018

2018	2017	Note	2018	2017
(US \$ in '000)			(Rupees in '000)	
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
3,626	4,832		503,499	670,916
1,447	1,010		200,872	140,275
2,179	3,822		302,627	530,641
<b>Adjustments:</b>				
54	69		7,460	9,641
9	6		1,248	826
79	103	26	10,938	14,244
694	1,283	27	96,393	178,164
-	(1)	24	(34)	(77)
-	(651)		-	(90,375)
-	-		-	(10)
836	809		116,005	112,413
3,015	4,631		418,632	643,054
<b>(Increase) / decrease in operating assets</b>				
12,393	(10,607)		1,720,909	(1,472,844)
118	2,232		16,421	309,880
(11,396)	(34,746)		(1,582,522)	(4,824,867)
(8,341)	1,171		(1,158,231)	162,614
(7,226)	(41,950)		(1,003,423)	(5,825,217)
<b>Increase/ (decrease) in operating liabilities</b>				
165,015	(46,930)		22,914,290	(6,516,815)
(28,991)	13,234		(4,025,761)	1,837,677
3,744	835		519,865	115,903
139,768	(32,861)		19,408,394	(4,563,235)
(2,039)	(1,964)		(283,199)	(272,717)
133,518	(72,144)		18,540,404	(10,018,115)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
(138,266)	36,519		(19,199,402)	5,071,069
431	(431)		59,812	(59,812)
1,441	1,045		200,114	145,152
(17)	(32)		(2,393)	(4,404)
(21)	(5)		(3,206)	(665)
1	1		207	107
-	1,911		-	265,375
-	(6,660)		-	(924,842)
-	30,457		-	4,229,319
(136,431)	62,805		(18,944,868)	8,721,299
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
(2,160)	(2,160)		(300,000)	(300,000)
(2,160)	(2,160)		(300,000)	(300,000)
(5,073)	(11,499)		(704,464)	(1,596,816)
6,569	18,068		912,158	2,508,974
1,496	6,569	30	207,694	912,158

The annexed notes 1 to 42 and annexure I forms an integral part of these financial statements.

President/Chief Executive

Chief Financial Officer

Director

Director

Director

Unconsolidated  
**Statement of Changes in Equity**  
 For the Year ended December 31, 2018

	Share capital	Capital reserve		Revenue reserve	Total
		Statutory reserve (a)	Deficit on revaluation of investments	Unappropriated profit	
(Rupees in '000)					
Balance as at December 31, 2016 (as previously reported)	6,000,000	1,257,721	–	3,232,896	10,490,617
Effect of retrospective change in accounting policy Reclassification of deficit to equity - net of tax (note 4.1)	–	–	(62,060)	–	(62,060)
<b>Balance as at December 31, 2016 (as restated)</b>	<b>6,000,000</b>	<b>1,257,721</b>	<b>(62,060)</b>	<b>3,232,896</b>	<b>10,428,557</b>
<b>Comprehensive income for the year</b>					
Profit after taxation for the year ended December 31, 2017	–	–	–	470,456	470,456
<b>Other comprehensive loss</b>					
- Remeasurement loss on defined benefit obligations - net of tax	–	–	–	(3,105)	(3,105)
- Movement in deficit on revaluation of investments - net of tax	–	–	(139,684)	–	(139,684)
	–	–	(139,684)	467,351	327,667
Transfer to statutory reserve	–	94,091	–	(94,091)	–
<b>Transactions with owners, recorded directly in equity</b>					
Final cash dividend paid for the year ended December 31, 2016 @ Re.0.50 per share	–	–	–	(300,000)	(300,000)
<b>Balance as at December 31, 2017 (as restated)</b>	<b>6,000,000</b>	<b>1,351,812</b>	<b>(201,744)</b>	<b>3,306,156</b>	<b>10,456,224</b>
<b>Comprehensive income for the year</b>					
Profit after taxation for the year ended December 31, 2018	–	–	–	275,914	275,914
<b>Other comprehensive loss</b>					
- Remeasurement loss on defined benefit obligations - net of tax	–	–	–	(185)	(185)
- Movement in deficit on revaluation of investments - net of tax	–	–	(471,468)	–	(471,468)
	–	–	(471,468)	275,729	(195,739)
Transfer to statutory reserve	–	55,183	–	(55,183)	–
<b>Transactions with owners, recorded directly in equity</b>					
Final cash dividend paid for the year ended December 31, 2017 @ Re.0.50 per share	–	–	–	(300,000)	(300,000)
<b>Balance as at December 31, 2018</b>	<b>6,000,000</b>	<b>1,406,995</b>	<b>(673,212)</b>	<b>3,226,702</b>	<b>9,960,485</b>

(a) This represents reserve created under section 21(i)(a) of the Banking Companies Ordinance, 1962.

The annexed notes 1 to 42 and annexure I forms an integral part of these financial statements.

# Notes to the Unconsolidated Financial Statements

For the Year ended December 31, 2018

## 1 STATUS AND NATURE OF BUSINESS

Pak Brunei Investment Company Limited (the Company) is a Development Finance Institution (DFI) which was incorporated in Pakistan as an unlisted public limited company on November 28, 2006 under the (now repealed) Companies Ordinance, 1984. The State Bank of Pakistan (SBP) granted the approval for commencement of business with effect from August 20, 2007. The Company is a joint venture between the Government of Pakistan (GoP) and the Brunei Investment Agency (BIA). The Company's objectives inter alia include making investments in the industrial and agro-based industrial fields in Pakistan on a commercial basis through carrying out industrial and agro-based industrial projects and marketing of their products in Pakistan and abroad and to undertake other feasible business and to establish and acquire companies to conduct various businesses. The registered office of the Company is situated at Horizon Vista, plot no. Commercial 10, Block 4, Scheme 5, Clifton, Karachi, Pakistan. The Company is in operation with 2 offices (December 31, 2017: 2) one located in Karachi and the other in Lahore.

## 2 BASIS OF PRESENTATION

### 2.1 Statement of compliance

These unconsolidated financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. These comprise of:

- International Financial Reporting Standards (IFRSs) issued by the International Accounting Standards Board (IASB) as are notified under the Companies Act, 2017;
- Provisions of and directives issued under the Banking Companies Ordinance, 1962;
- Provisions of and directives issued under the Companies Act, 2017; and
- Directives issued by the SBP and the Securities and Exchange Commission of Pakistan (SECP) from time to time.

Whenever the requirements of the Banking Companies Ordinance, 1962, the Companies Act, 2017, or the directives issued by the SBP and the SECP differ with the requirements of IFRS, the requirements of the Banking Companies Ordinance, 1962, the Companies Act, 2017 and the said directives shall prevail.

**2.2** The SBP has deferred the applicability of International Accounting Standard (IAS) 39, 'Financial Instruments: Recognition and Measurement' and International Accounting Standard (IAS) 40, 'Investment Property' for DFIs through BSD Circular no. 11 dated September 11, 2002 till further instructions. In addition, the Securities and Exchange Commission of Pakistan has deferred the applicability of International Financial Reporting Standard 7, Financial Instruments: Disclosures (IFRS 7) vide SRO 411(I) / 2008 dated April 28, 2008 till further orders. Accordingly, the requirements of these standards have not been considered in the preparation of these unconsolidated financial statements. However, investments have been classified and valued in accordance with the requirements prescribed by the SBP through various circulars.

### 2.3 Standards, interpretations and amendments to published approved accounting standards that are effective in the current year

There are certain new and amended standards, interpretations and amendments that are mandatory for the Company's accounting periods beginning on or after January 1, 2018 but are considered not to be relevant or do not have any significant effect on the Company's operations and, therefore, not detailed in these unconsolidated financial statements.

## 2.4 Standards, interpretations and amendments to published approved accounting standards that are not yet effective

2.4.1 The following revised standards, amendments and interpretations with respect to the approved accounting standards would be effective from the dates mentioned below against the respective standard, amendments or interpretations:

Standard, interpretations or amendments	Effective date (accounting periods beginning on or after)
- IFRS 15 - Revenue from contracts with customers	July 1, 2018
- IFRS 11 - Joint Arrangements (amendments)	January 1, 2019
- IFRS 16 - Leases	January 1, 2019
- IAS 19 - Employee Benefits (amendments)	January 1, 2019
- IAS 28 - Investments in Associates and Joint Ventures (amendments)	January 1, 2019
- IFRIC 23 - Uncertainty over Income Tax Treatments	January 1, 2019
- IFRS 3 - Business Combinations (amendments)	January 1, 2020
- IFRS 9 - Financial Instruments	January 1, 2020

IFRS 16 replaces the existing guidance on accounting for leases, including IAS 17 'Leases', IFRIC 4 'Determining whether an arrangement contains a Lease', SIC - 15 'Operating Leases - Incentive and SIC-27 'Evaluating the Substance of Transactions Involving the Legal Form of a Lease'. IFRS 16 introduces a single, on balance sheet lease accounting model for lessees. A lessee recognizes "a right to use asset" representing its right to use the underlying asset and a lease liability representing its obligations to make lease payments. There are recognition exemptions for short-term leases and leases of low-value items. Lessor accounting remains similar to the current standard i.e. lessors continue to classify leases as finance or operating leases. On the adoption of IFRS 16, the Company shall recognize a 'right to use asset' with a corresponding liability for lease payments. The Company is in the process of assessing the full impact of this standard.

IFRS 9: 'Financial Instruments' addresses recognition, classification, measurement and derecognition of financial assets and financial liabilities. The standard has also introduced a new impairment model for financial assets which requires recognition of impairment charge based on an 'Expected Credit Losses' (ECL) approach rather than the 'incurred credit losses' approach. The ECL has impact on all assets of the Company which are exposed to credit risk. The Company is in the process of assessing the full impact of this standard.

The SBP vide its Letter no. BPRD/ RPD / 2018-7837 dated April 10, 2018 required all Banks / DFIs to conduct an impact and readiness assessment of IFRS 9 based on the financial statements for the year ended December 31, 2017. The Company has carried out an impact and readiness assessment exercise as per the above directive. The readiness and impact assessment exercise highlighted certain systems, policies, process and other gaps. The Company has also identified additional provisioning requirements based on the requirement of the readiness and impact assessment exercise. The exact impact of additional provisioning requirement will be determined after implementation of certain gaps. The Company is in the process of assessing the full impact of this standard.

2.4.2 There are certain new and amended standards and interpretations that are mandatory for the Company's accounting periods beginning on or after January 1, 2019 but are considered not to be relevant or will not have any significant effect on the Company's operations and are, therefore, not detailed in these unconsolidated financial statements.

## 2.5 Critical accounting estimates and judgements

The preparation of the financial statements in conformity with the approved accounting standards as applicable in Pakistan requires the management to make judgements, estimates and assumptions that affect the reported amounts of assets and liabilities and income and expenses. It also requires the management to exercise judgement in the application of its accounting policies. The estimates and associated assumptions are based on historical experience and various other factors that are

believed to be reasonable under the circumstances. These estimates and assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of revision and future periods if the revision affects both current and future periods.

Significant accounting estimates and areas where judgements were made by the management in the application of accounting policies are as follows:

- i) classification and valuation of investments (notes 4.4 and 8);
- ii) classification and provisioning against loans and advances (notes 4.6 and 9);
- iii) residual values, depreciation methods and useful lives of operating fixed assets (notes 4.7 and 10);
- iv) amortisation methods of intangible assets (notes 4.8 and 11);
- v) impairment of assets (note 4.9);
- vi) provision for taxation (notes 4.12 and 28); and
- vii) accounting for defined benefit plan (notes 4.14 and 32).

## **2.6 Separate financial statements**

These unconsolidated financial statements represent the separate financial statements of the Company in which investment in subsidiaries and associates are stated at cost. The consolidated financial statements of the Company and its subsidiaries are presented separately.

## **3 BASIS OF MEASUREMENT**

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### **3.1 Accounting convention**

These unconsolidated financial statements have been prepared under the historical cost convention except that certain investments have been marked to market and are carried at fair values. In addition, the obligation in respect of staff retirement benefit is carried at present value of defined benefit obligation.

### **3.2 US Dollar equivalent**

The US dollar amounts shown in the unconsolidated statement of financial position, unconsolidated profit and loss account, unconsolidated statement of comprehensive income and unconsolidated cash flow statement are provided as additional information solely for the convenience of users of financial statements. For the purpose of conversion to US Dollars, the rate of Rs. 138.86 to US Dollars has been used for 2018, 2017 and 2016, as it was the prevalent rate on December 31, 2018.

### **3.3 Functional and presentation currency**

Items included in the financial statements are measured using the currency of the primary economic environment in which the Company operates. These financial statements are presented in Pakistani Rupee which is the Company's functional and presentation currency.

## **4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

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The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented except for the change mentioned in note 4.1 below.

- 4.1** The State Bank of Pakistan (SBP) through its BPRD Circular No. 02 of 2018 dated January 25, 2018 has amended the format of annual financial statements of DFIs. All DFIs are directed to prepare their annual financial statements on the revised format effective from the accounting year ending December 31, 2018. Accordingly, the Company has prepared these financial statements on the new format prescribed by the State Bank of Pakistan. The adoption of new format contains recognition requirements, reclassification of comparative information and additional disclosures and accordingly a third statement of financial position as at the beginning of the preceding period (i.e. December 31, 2016) has been presented in accordance with the requirements of International Accounting Standard 1 – Presentation of Financial Statements. The amended format also introduced certain new disclosures and has resulted mainly in the following significant changes:

- Intangible assets amounting to Rs. 2.781 million as at December 31, 2017 and Rs. 2.942 million as at December 31, 2016, which were previously shown as part of fixed assets, are now shown separately on the statement of financial position (note 11);
- Deficit on revaluation of assets amounting to Rs. 201.744 million as at December 31, 2017 and Rs. 62.060 million as at December 31, 2016, which was previously shown below equity as required by the repealed Companies Ordinance, 1984, has now been included as part of equity (note 18); and
- Provision against non-performing loans and advances and provision for diminution in the value of investments amounting to Rs. 52.984 million and Rs. 88.011 million respectively, which were previously shown separately in the profit and loss account, have now been shown under "Provisions and write offs - net" (note 27).

There were no new recognition requirements which became applicable to the Company.

#### **4.2 Cash and cash equivalents**

Cash and cash equivalents for the purpose of cash flow statement represent cash in hand, balances with treasury banks, balances with other banks in current and deposit accounts and short-term highly liquid investments with original maturities of three months or less.

#### **4.3 Lendings to / borrowings from financial and other institutions**

The Company enters into repurchase agreements (repo) and reverse repurchase agreements (reverse repo) at contracted rates for a specified period of time. These are recorded as under:

##### **(a) Sale of securities under repurchase agreements**

Securities sold with a simultaneous commitment to repurchase at a specified future date (repos) continue to be recognised in the unconsolidated financial statements and are measured in accordance with accounting policies for investment securities. The counterparty liability for amounts received under these agreements is included in borrowings. The difference between sale and repurchase price is treated as mark-up / return / interest expense and accrued over the life of the repo agreement using effective interest method.

##### **(b) Purchase of securities under resale agreements**

Securities purchased with a corresponding commitment to resell at a specified future date (reverse repos) are not recognised in the unconsolidated financial statements as the Company does not obtain control over the securities. Amounts paid under these agreements are included in lendings to financial institutions. The difference between purchase and resale price is treated as mark-up / return / interest income and accrued over the life of the reverse repo agreement using effective interest method.

#### **4.4 Investments (other than in subsidiaries and associates)**

##### **4.4.1 Classification**

The Company classifies its investment portfolio, other than investments in subsidiaries and associates, into the following categories:

##### **Held-for-trading**

These represent securities which are either acquired for the purpose of generating profit from short-term fluctuations in market prices, interest rates or dealers' margins or are securities included in a portfolio in which a pattern of short-term profit making exists and are intended to be sold within 90 days of acquisition.

##### **Held-to-maturity**

These are securities with fixed or determinable payments and fixed maturity which the Company has the positive intent and ability to hold till maturity.

##### **Available-for-sale**

These are investments (other than those in subsidiaries and associates) that do not fall under the held-for-trading or held-to-maturity categories.

#### **4.4.2 Initial measurement**

All purchases and sales of investments that require delivery within the time frame established by regulations or market conventions are recognised at the trade date. Trade date is the date on which the Company commits to purchase or sell the investment.

Investments classified as held-for-trading are initially recognised at fair value, and transaction costs are expensed in the unconsolidated profit and loss account. Investments, other than those categorised as held-for-trading, are initially recognised at fair value which includes transaction costs associated with the investments.

#### **4.4.3 Subsequent measurement**

##### **Held-for-trading**

These are subsequently measured at fair value. Any unrealised surplus / deficit arising on revaluation is taken to the unconsolidated profit and loss account.

##### **Held-to-maturity**

These are carried at amortised cost using the effective interest method, less any impairment recognised to reflect irrecoverable amounts.

##### **Available-for-sale**

Quoted securities classified as available-for-sale are subsequently measured at fair values. Any surplus or deficit arising thereon is taken to 'statement of changes in equity' and is taken to the unconsolidated profit and loss account when realised upon disposal or when the investment is considered to be impaired.

Unquoted equity securities are valued at the lower of cost and break-up value. The break-up value of these securities is calculated with reference to the net assets of the investee company as per the latest available audited financial statements. The cost of investment is determined on a weighted average basis. A decline in the carrying value is charged to the unconsolidated profit and loss account. A subsequent increase in the carrying value, upto the cost of the investment, is credited to the unconsolidated profit and loss account. Investments in other unquoted securities are valued at cost less impairment, if any.

#### **4.5 Investments in subsidiaries and associates**

Investments in subsidiaries and associates are valued at cost less impairment, if any. A reversal of an impairment loss on subsidiaries and associates is recognised as it arises provided the increased carrying value does not exceed cost.

Gains and losses on disposal of investments in subsidiaries and associates are included in the unconsolidated profit and loss account in the period in which disposal is made.

#### **4.6 Advances**

Advances are stated net of specific and general provisions which are charged to the unconsolidated profit and loss account. Specific provisions are made in accordance with the requirements of the Prudential Regulations issued by the SBP which prescribe an age-based criteria for classification of non-performing loans and advances and computing provision / allowance there against. The Company also performs a subjective evaluation of its advances which is based on various factors including the historical repayment pattern, past dues, delinquency in the account, financial position of the borrowers, etc. as prescribed under the Prudential Regulations. General provision is maintained where required as per the requirements of the Prudential Regulations. Advances are written-off where there are no realistic prospects of recovery.

Leases are classified as finance leases when the Company transfers substantially all the risks and rewards incidental to the ownership of an asset to the lessee. A receivable is recognised at an amount equal to the present value of minimum lease payments, including guaranteed residual value, if any. The net investment in finance lease is included in advances to customers.

## 4.7 Fixed assets and depreciation

### 4.7.1 Tangible assets - owned

Operating fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses, if any. Depreciation is charged to the unconsolidated profit and loss account using the straight line method at the rates stated in note 10.2 after taking into account residual values, if any. The residual values, useful lives and depreciation methods are reviewed and adjusted, if appropriate, at each reporting date. Depreciation is charged from the date when the asset is available for use while no depreciation is charged on the date the asset is disposed of.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be reliably measured. All other repair and maintenance expenditure are charged to the unconsolidated profit and loss account as and when incurred.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gain / loss on disposal of fixed assets is recognised in the unconsolidated profit and loss account in the period in which disposal is made.

### 4.7.2 Tangible assets - leased

Assets held under finance lease are accounted for by recording the assets and the related liability. These are recorded at the lower of fair value and the present value of minimum lease payments at the inception of lease and are subsequently stated net of accumulated depreciation.

Financial charges are allocated over the period of lease term so as to provide a constant periodic rate of financial charge on the outstanding finance lease liability.

Depreciation is charged on leased assets on a basis similar to that of owned assets.

### 4.7.3 Capital work-in-progress

Capital work-in-progress is stated at cost less accumulated impairment losses, if any. All expenditure connected with specific assets incurred during the installation and construction / development period is carried under this head. These are transferred to the relevant categories of assets as and when assets become available for use.

## 4.8 Intangible assets and amortisation

Intangible assets are stated at cost less accumulated amortisation and accumulated impairment losses, if any. Intangible assets are amortised using the straight line method at the rate stated in note 10.2. The residual values, useful lives and amortisation methods are reviewed and adjusted, if appropriate, at each reporting date. Amortisation is charged from the date the asset is available for use while no amortisation is charged on the date the asset is disposed of.

Subsequent costs are included in the asset's carrying amounts or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably.

Gains and losses on disposals, if any, are taken to the unconsolidated profit and loss account in the period in which these arise.

## 4.9 Impairment

### 4.9.1 Impairment of available-for-sale and held-to-maturity investments

Impairment loss in respect of investments categorised as available-for-sale (except term finance certificates and sukuks) and held-to-maturity is recognised based on management's assessment of objective evidence of impairment as a result of one or more events that may have an impact on the estimated future cash flows of the investments. For available-for-sale financial assets when such an impairment arises, the cumulative loss that has been recognised directly in surplus / deficit on

revaluation of securities is removed therefrom and recognised in the unconsolidated profit and loss account. For investments classified as held-to-maturity, the impairment loss is recognised in the unconsolidated profit and loss account.

For listed equity securities, a significant or prolonged decline in fair value below cost is also considered to be an objective evidence of impairment. For 'significance', a threshold of 30% and for 'prolonged' a time period of one year has been set, above and after which, decline in value of the instrument is considered for impairment. However, the determination of what is significant or prolonged requires further judgment. In making this judgment, the Company evaluates, among other factors, the normal volatility in share prices (in the case of listed equity securities), the financial condition of investees, industry and sector performance and changes in technology. A subsequent increase in the fair value of a previously impaired quoted equity security is recorded in the statement of financial position in the surplus / deficit on revaluation of securities account and only recorded through the profit and loss account when realised on disposal. For unquoted equity securities, a decline in the carrying value is charged to the unconsolidated profit and loss account. Any subsequent increase in the carrying value up to the cost of the investment is credited to the unconsolidated profit and loss account.

In case of debt securities, provisions for diminution in the value are made as per the ageing criteria prescribed under the Prudential Regulations issued by the SBP. When a debt security classified as available-for-sale is considered to be impaired, the balance in the surplus/deficit on revaluation of securities account is transferred to the profit and loss account as an impairment charge. If, in a subsequent period, the fair value of the debt instrument increases and the increase can be objectively related to an event occurring after the impairment loss was recognised, the impairment loss is reversed through the unconsolidated profit and loss account.

Provision for diminution in the value of other securities is made after considering objective evidence of impairment.

#### **4.9.2 Impairment of investments in subsidiaries and associates**

The Company considers that a decline in the recoverable value of its investments in subsidiaries and associates below their cost may be evidence of impairment. Recoverable value is calculated as the higher of fair value less costs to sell and value in use. An impairment loss is recognised when the recoverable amount falls below the carrying value and is charged to the profit and loss account. Any subsequent reversal of an impairment loss, up to the cost of the investment in subsidiaries and associates is credited to the unconsolidated profit and loss account.

#### **4.9.3 Impairment of non-financial assets (excluding deferred tax)**

The carrying amounts of non-financial assets (other than deferred tax asset) are reviewed at each reporting date to determine whether there is any indication of impairment. If such an indication exists and where the carrying value exceeds the estimated recoverable amounts, assets are written down to their recoverable amounts and any resultant impairment losses are recognised immediately in the unconsolidated profit and loss account.

Impairment losses are reversed if there has been a change in the estimate used to determine the recoverable amounts. Such reversals are only made to the extent that the assets' carrying amounts do not exceed the amounts that would have been determined had no impairment loss been recognised.

#### **4.10 Assets classified as held-for-sale**

The Company classifies an asset as held for sale if its carrying amount will be recovered principally through a sale transaction rather than through continuing use. For this to be the case, the asset must be available for immediate sale in its present condition subject only to terms that are usual and customary for sale of such assets and its sale must be highly probable. For the sale to be highly probable, the appropriate level of management must be committed to a plan to sell the asset (or disposal group), and an active programme to locate a buyer and complete the plan must have been initiated. Further, the asset must be actively marketed for sale at a price that is reasonable in relation to its current fair value. In addition, the sale should be expected to qualify for recognition as a completed sale within one year from the date of classification and actions required to complete the plan should indicate that it is unlikely that significant changes to the plan will be made or that the plan will be withdrawn.

A held for sale asset is carried at the lower of its carrying amount and the fair value less costs to sell. Impairment losses are recognised in the unconsolidated profit and loss account for any initial or subsequent write down of the asset to fair value less costs to sell. Subsequent gains in fair value less costs to sell are recognised to the extent these do not exceed the cumulative impairment losses previously recorded. An asset is not depreciated while classified as held for sale.

#### **4.11 Assets acquired in satisfaction of claims**

The Company occasionally acquires assets in settlement of certain advances. These are stated at the lower of the net realisable value of the related advances or the fair value of such assets.

#### **4.12 Taxation**

Income tax expense comprises charge for current and prior years and deferred tax. Income tax expense is recognised in the unconsolidated profit and loss account except to the extent that it relates to items recognised directly in equity in which case it is recognised in equity.

##### **4.12.1 Current**

Provision for current taxation is based on taxable income at the current rates of taxation after taking into account tax credits and rebates available, if any. The charge for the current tax also includes adjustments where necessary, relating to prior years which arise from assessments framed / finalised during the year.

##### **4.12.2 Deferred**

Deferred tax is recognised using the balance sheet liability method on all temporary differences between the amounts attributed to the assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is calculated at the tax rates that are expected to be applicable to the temporary differences when these reverse based on the tax rates that have been enacted or substantively enacted as at the reporting date.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and any unused tax losses to the extent that it is probable that taxable profits will be available against which the deductible temporary differences, carry forward of unused tax credits and unused tax losses can be utilised. The carrying amount of deferred tax assets are reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Deferred tax liabilities are recognised for all taxable temporary differences.

Deferred tax relating to items recognised in other comprehensive income (OCI) is charged / credited to OCI.

#### **4.13 Borrowings / deposits**

Borrowings / deposits are recorded at the amount of proceeds received. The cost of borrowings / deposits is recognised as an expense in the period in which it is incurred. Any difference between the proceeds and the redemption value is recognised in the unconsolidated profit and loss account over the period of the borrowings / deposits using the effective interest method.

#### **4.14 Staff retirement benefits**

##### **Defined benefit plan - staff gratuity fund**

The Company operates a funded gratuity scheme for its eligible permanent employees. The liability recognised in the unconsolidated statement of financial position in respect of defined benefit gratuity scheme, is the present value of the defined benefit obligation as at the reporting date less the fair value of plan assets. Contributions to the fund are made on the basis of actuarial recommendations using the Projected Unit Credit Method under which the cost of providing gratuity is charged to the unconsolidated profit and loss account so as to spread the cost over the service lives of the employees. Valuations are conducted by an independent actuary with the last valuation conducted on December 31, 2018.

Current service cost is the increase in the present value of the defined benefit obligation resulting from employee service in the current period. Past service cost is the change in the present value of defined benefit obligation resulting from a plan amendment or curtailment and is recognised as an

expense in the unconsolidated profit and loss account when the plan amendment or curtailment occurs. Actuarial gains and losses that arise out of experience adjustments and changes in actuarial assumptions are recognised in other comprehensive income with no subsequent recycling through the unconsolidated profit and loss account.

#### **Defined contribution plan - staff provident fund**

The Company operates a provident fund scheme for its employees. Equal monthly contributions are made into the Fund both by the Company and the employees at the rate of 10% of basic salary.

#### **4.15 Financial instruments**

Financial assets and liabilities carried on the statement of financial position include cash and bank balances, lendings to financial institutions, investments, advances, certain receivables, borrowings from financial institutions, deposits and certain payables. Financial assets and liabilities are recognised at the time when the Company becomes party to the contractual provision of the instrument. Financial assets are de-recognised when the contractual right to future cash flows from the asset expires or is transferred along with the risk and reward of ownership of the asset. Financial liabilities are de-recognised when obligation specific in the contract is discharged, cancelled or expired. Any gain or loss on de-recognition of the financial asset and liability is recognised in the unconsolidated profit and loss account in the period in which these are derecognised. The particular recognition and subsequent measurement methods for significant financial assets and financial liabilities are disclosed in the individual policy statements associated with them.

#### **Derivative financial instruments**

Derivative financial instruments are initially recognised at fair value on the date on which the derivative contract is entered into and are subsequently re-measured at fair value using appropriate valuation techniques. These are carried as assets when the fair value is positive and liabilities when the fair value is negative. Any change in the fair value of derivative instruments arising during the period is taken to the unconsolidated profit and loss account.

#### **Offsetting**

Financial assets and financial liabilities are offset and the net amount is reported in the unconsolidated financial statements only when there is a legally enforceable right to set-off and the Company intends either to settle on a net basis, or to realise the assets and to settle the liabilities simultaneously.

#### **4.16 Provisions, contingent assets and contingent liabilities**

Provisions are recognised when the Company has a present, legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount of the obligation can be made. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate.

Contingent assets are not recognised and are also not disclosed unless an inflow of economic benefits is probable. Contingent liabilities are not recognised and are disclosed unless the probability of an outflow of resources embodying economic benefits is remote.

#### **4.17 Commitments**

Commitments for capital expenditure contracted for but not incurred are disclosed in the unconsolidated financial statements at committed amounts.

#### **4.18 Revenue recognition**

Revenue is recognised to the extent that the economic benefits associated with the transaction will flow to the Company and the amount can be measured reliably.

- Mark-up / return / interest income on advances and investments is recognised on a time proportion basis taking into account effective yield on the instruments except in case of advances and investments classified as non-performing under the SBP's Prudential Regulations on which mark-up / return / interest is recognised on a receipt basis.
- Dividend income is recognised when the Company's right to receive dividend is established.

- Fee, commission and brokerage income and remuneration for trustee and advisory services are recognised when services are rendered.
- Premium or discount on debt securities is amortised using the effective interest method.
- Gains and losses on disposal of assets are recognised in the period in which these arise.
- Return on bank deposits is recognised on a time proportion basis using the effective interest method.
- Rental income is recorded when due.

#### **4.19 Earnings per share**

The Company presents basic and diluted earnings per share (EPS) for its shareholders. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares, if any.

#### **4.20 Foreign currency translation**

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing on the dates of transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the unconsolidated profit and loss account.

#### **4.21 Proposed dividends and transfers between reserves**

Dividends declared and transfers between reserves made subsequent to the reporting date are considered as non-adjusting events and are recognised in the unconsolidated financial statements in the period in which such dividends are declared / transfers are made.

#### **4.22 Segment reporting**

A segment is a distinguishable component of the Company that is engaged either in providing product or services (business segment) or in providing products or services within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segments.

The Board of Directors and Chief Executive Officer have been identified as the chief operating decision-makers who are responsible for allocating resources and assessing the performance of the operating segments.

##### **4.22.1 Business segments**

###### **Corporate finance**

Corporate finance includes services provided in connection with mergers and acquisitions, underwriting, privatisation, securitisation, research, debts (government, high yield corporate bonds, etc.), equity, syndication, initial public offering (IPO) and secondary private placements.

###### **Trading and sales**

This includes fixed income, equity, foreign exchange, commodities, credit, funding, lending, repos and brokerage activities.

###### **Commercial banking**

Commercial banking includes project finance, real estate, export finance, trade finance, factoring, leasing, lending, guarantees, bill of exchange and deposits.

##### **4.22.2 Geographical segments**

The operations of the Company are currently based only in Pakistan.

## 5 CASH AND BALANCES WITH TREASURY BANKS

	Note	2018	2017
(Rupees in '000)			
With State Bank of Pakistan in Local currency current account	5.1	161,339	137,609

5.1 This includes the minimum cash reserve required to be maintained with the SBP in accordance with the requirement of BSD Circular No. 04 dated May 22, 2004.

## 6 BALANCES WITH OTHER BANKS

	Note	2018	2017
(Rupees in '000)			
<b>In Pakistan</b>			
In deposit accounts	6.1	46,355	74,549

6.1 These carry mark-up at rates ranging from 6.50% to 8.30% per annum (2017: 1.73% to 5.00% per annum).

## 7 LENDINGS TO FINANCIAL INSTITUTIONS

	Note	2018	2017
(Rupees in '000)			
Repurchase agreement lendings (reverse repo)	7.1	–	1,720,909
Term deposit receipts (TDRs)	7.2	–	700,000
		–	2,420,909

7.1 These carried mark-up at rates ranging from 5.80% to 6.00% and matured on various dates by January 2, 2018.

7.2 These carried mark-up at rates ranging from 6.65% to 7.30% and matured on various dates by January 5, 2018.

### 7.3 Particulars of lending

	2018	2017
(Rupees in '000)		
In local currency	–	2,420,909
In foreign currency	–	–
	–	2,420,909

### 7.4 Securities held as collateral against lendings to financial institutions

	2018			2017		
	Held by the company	Further given as collateral	Total	Held by the company	Further given as collateral	Total
Market Treasury Bills	–	–	–	1,720,909	–	1,720,909
<b>Total</b>	–	–	–	1,720,909	–	1,720,909

## 8. INVESTMENTS

### 8.1 Investments by type:

(Rupees in '000)

	Note	2018				2017			
		Cost / amortised cost	Provision for diminution	Surplus / (deficit)	Carrying value	Cost / amortised cost	Provision for diminution	Surplus / (deficit)	Carrying value
<b>Held-for-trading securities</b>									
Ordinary shares		-	-	-	-	16,411	-	10	16,421
		-	-	-	-	16,411	-	10	16,421
<b>Available-for-sale securities</b>									
Federal government securities	8.3	19,817,801	-	(326,260)	19,491,541	3,006,321	-	411	3,006,732
Ordinary shares		2,140,824	(210,979)	(391,638)	1,538,207	1,184,648	(132,327)	(206,404)	845,917
Non-government debt securities		2,635,582	(225,725)	(3,684)	2,406,173	1,501,819	(228,594)	-	1,273,225
Units of mutual funds		802,419	-	(124,776)	677,643	504,436	-	(31,281)	473,155
Preference shares	8.4	3,250	(3,250)	-	-	3,250	(3,250)	-	-
		25,399,876	(439,954)	(846,358)	24,113,564	6,200,474	(364,171)	(237,274)	5,599,029
<b>Held-to-maturity securities</b>									
Commercial paper		-	-	-	-	59,812	-	-	59,812
		-	-	-	-	59,812	-	-	59,812
Subsidiaries	8.5	2,003,372	-	-	2,003,372	2,003,372	-	-	2,003,372
<b>Total investments</b>		<b>27,403,248</b>	<b>(439,954)</b>	<b>(846,358)</b>	<b>26,116,936</b>	<b>8,280,069</b>	<b>(364,171)</b>	<b>(237,264)</b>	<b>7,678,634</b>

### 8.2 Investments by segments:

(Rupees in '000)

	Note	2018				2017			
		Cost / amortised cost	Provision for diminution	Surplus / (deficit)	Carrying value	Cost / amortised cost	Provision for diminution	Surplus / (deficit)	Carrying value
<b>Federal government securities</b>									
Market Treasury Bills		996,157	-	(617)	995,540	2,967,052	-	(13)	2,967,039
Pakistan Investment Bonds		18,821,644	-	(325,643)	18,496,001	39,269	-	424	39,693
		19,817,801	-	(326,260)	19,491,541	3,006,321	-	411	3,006,732
<b>Ordinary Shares</b>									
Listed companies		2,095,493	(189,648)	(391,638)	1,514,207	1,059,728	(110,996)	(206,394)	742,338
Unlisted companies		45,331	(21,331)	-	24,000	141,331	(21,331)	-	120,000
		2,140,824	(210,979)	(391,638)	1,538,207	1,201,059	(132,327)	(206,394)	862,338
<b>Preference shares</b>		<b>3,250</b>	<b>(3,250)</b>	<b>-</b>	<b>-</b>	<b>3,250</b>	<b>(3,250)</b>	<b>-</b>	<b>-</b>
<b>Non-government debt securities</b>									
Listed		1,078,798	(16,392)	(3,684)	1,058,722	19,261	(19,261)	-	-
Unlisted		1,556,784	(209,333)	-	1,347,451	1,482,558	(209,333)	-	1,273,225
		2,635,582	(225,725)	(3,684)	2,406,173	1,501,819	(228,594)	-	1,273,225
<b>Units of mutual funds</b>		<b>802,419</b>	<b>-</b>	<b>(124,776)</b>	<b>677,643</b>	<b>504,436</b>	<b>-</b>	<b>(31,281)</b>	<b>473,155</b>
<b>Commercial paper</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>59,812</b>	<b>-</b>	<b>-</b>	<b>59,812</b>
<b>Subsidiaries</b>									
Awwal Modaraba		898,372	-	-	898,372	898,372	-	-	898,372
Awwal Modaraba Management Limited		105,000	-	-	105,000	105,000	-	-	105,000
Primus Leasing Limited		1,000,000	-	-	1,000,000	1,000,000	-	-	1,000,000
	8.5	2,003,372	-	-	2,003,372	2,003,372	-	-	2,003,372
<b>Total investments</b>		<b>27,403,248</b>	<b>(439,954)</b>	<b>(846,358)</b>	<b>26,116,936</b>	<b>8,280,069</b>	<b>(364,171)</b>	<b>(237,264)</b>	<b>7,678,634</b>

#### 8.2.1 Investments given as collateral

(Rupees in '000)

	2018			2017		
	Cost / amortised	Surplus / (deficit)	Carrying value	Cost / amortised cost	Surplus / (deficit)	Carrying value
Pakistan Investment Bonds	17,122,100	(194,249)	16,927,851	-	-	-
Term finance / sukuks certificates	739,824	-	739,824	650,000	-	650,000
	17,861,924	(194,249)	17,667,675	650,000	-	650,000

**8.3** Market Treasury Bills and Pakistan Investment Bonds are held with the SBP and are eligible for rediscounting. Market Treasury Bills embody effective yield of 8.61% (2017: 5.90% to 5.99%) per annum and will mature within 3 months (2017: 3 months). Pakistan Investment Bonds carry mark-up ranging between 7.00% and 12.00% (2017: 6.24% to 12.09%) per annum on a semi-annual basis and will mature within 8 years. Certain government securities are kept with the SBP to meet the statutory liquidity requirement calculated on the basis of demand and time liabilities.

**8.4** These are cumulative, convertible, redeemable and non-participatory preference shares of Rs. 10 each which carry dividend at the rate of 6 months Kibor + 1% per annum.

### 8.5 Summary of financial information of subsidiaries

(Rupees in '000)

	Percentage of holding		Country of incorporation	Total assets	Total liabilities	Revenue	Profit / (loss) after tax	Total comprehensive income / (loss)	2018	2017
	2018	2017							2018	2017
<b>Investment in subsidiaries</b>										
Awwal Modaraba Management Limited	100.00	100.00	Pakistan	120,539	20,446	36,302	(366)	(18,866)	105,000	105,000
Awwal Modaraba*	89.78	89.78	Pakistan	1,283,093	61,719	263,315	183,734	183,734	898,372	898,372
Primus Leasing Limited	100.00	100.00	Pakistan	1,154,479	143,491	27,645	29,607	29,607	1,000,000	1,000,000
									<b>2,003,372</b>	<b>2,003,372</b>

\* The details for Awwal Modaraba have been provided based on its audited financial statements for the year ended June 30, 2018.

### 8.6 Provision for diminution in value of investments

	2018	2017
(Rupees in '000)		
<b>8.6.1</b> Opening balance	364,171	276,160
<b>Charge / reversals</b>		
Charge for the year	103,144	88,011
Reversal on disposals	(27,361)	—
	75,783	88,011
Closing balance	439,954	364,171

### 8.6.2 Particulars of provision against debt securities

(Rupees in '000)

Category of classification	2018		2017	
	Non-performing investments	Provision	Non-performing investments	Provision
<b>Domestic</b>				
Loss	269,366	225,725	272,234	228,594

## 8.7 Quality of available-for-sale securities

Details regarding quality of available-for-sale (AFS) securities are as follows:

	2018	2017
	Cost	
	(Rupees in '000)	
<b>Federal government securities - government guaranteed</b>		
Market Treasury Bills	996,157	2,967,052
Pakistan Investment Bonds	18,821,644	39,269
	19,817,801	3,006,321
<b>Ordinary shares</b>		
<b>Listed companies</b>		
Oil and gas marketing / exploration companies	47,198	–
Commercial banks	147,970	63,261
Power generation and distribution	350,045	206,975
Cement	249,528	129,068
Chemicals	126,093	105,196
Automobile assembler	24,153	47,142
Engineering	373,776	130,631
Fertilizer	20,698	17,833
Food and personal care products	227,501	115,317
Cable and electrical goods	222,952	60,320
Insurance	–	4,947
Pharmaceuticals	35,582	40,381
Textile composite	228,732	94,091
Textile weaving	16,391	19,950
Glass and ceramics	9,778	–
Investment Banks / Investment Companies / Securities Companies	15,096	8,205
	2,095,493	1,043,317

(Rupees in '000)

	2018		2017	
	Cost	Breakup value	Cost	Breakup value
<b>Unlisted companies</b>				
OBS Pakistan (Private) Limited	24,000	38,569	120,000	129,632
Pakistan Mercantile Exchange Limited	21,331	(2,566)	21,331	(5,354)
	45,331	36,003	141,331	124,278

(Rupees in '000)

	2018	2017
	Cost	
<b>Non-government debt securities</b>		
<b>Listed</b>		
- AAA	462,406	–
- AA+, AA, AA-	600,000	–
- A+, A, A-	–	–
- CCC and below	–	–
- Unrated	16,392	19,261
	<b>1,078,798</b>	<b>19,261</b>
<b>Unlisted</b>		
- AA+, AA, AA-	1,049,855	814,767
- A+, A, A-	253,715	374,817
- BBB+, BBB, BBB-	–	40,000
- Unrated	253,214	252,974
	<b>1,556,784</b>	<b>1,482,558</b>
<b>Preference shares</b>		
Trust Investment Bank Limited	3,250	3,250

(Rupees in '000)

	2018	2017
	Amortised cost	
<b>Units of mutual funds - listed</b>		
A+	–	10,066
AA	–	102,163
A	–	10,341
Unrated	802,419	381,866
	<b>802,419</b>	<b>504,436</b>
<b>Equity securities</b>		
<b>Listed</b>		
<b>Oil and gas marketing companies</b>		
Sui Northern Gas Pipelines Limited	47,198	–
<b>Commercial banks</b>		
Askari Bank Limited	–	10,866
Bank Alfalah Limited	918	–
Bank of Punjab	6,554	–
MCB Bank Limited	32,915	–
Habib Bank Limited	107,583	52,395
<b>Power generation and distribution</b>		
The Hub Power Company Limited	43,900	22,125
K-Electric Limited	106,900	78,932
Kot Addu Power Company Limited	54,141	38,139
Nishat Power Limited	145,104	67,779
<b>Cement</b>		
Cherat Cement Company Limited	39,386	–
D.G. Khan Cement Company Limited	123,268	43,633
Dewan Cement Limited	–	85,435
Fauji Cement Company Limited	40,213	–
Lucky Cement Limited	11,090	–
Maple Leaf Cement Factory Limited	35,571	–
<b>Chemicals</b>		
Agritech Limited	49,506	49,507
Berger Paints Pakistan Limited	41,660	17,982
Buxly Paints Limited	11,117	14,652
Ghani Gases Limited	–	23,055
ICI Pakistan Limited	23,810	–

(Rupees in '000)

	2018	2017
	Cost	
<b>Automobile assembler</b>		
Ghandara Nissan Limited	24,153	47,142
<b>Engineering</b>		
Aisha Steel Mills Limited	35,940	11,950
Amreli Steels Limited	78,108	25,561
Crescent Steel and Allied Products Limited	90,312	37,756
International Industries Limited	106,960	45,212
Mughal Iron and Steel Industries Limited	20,873	10,152
International Steels Limited	41,583	–
<b>Fertilizer</b>		
Engro Fertilizers Limited	–	17,833
Fauji Fertilizer Bin Qasim Limited	10,311	–
Fauji Fertilizer Company Limited	10,387	–
<b>Food and personal care products</b>		
Al Shaheer Corporation Limited	31,160	51,191
Engro Foods Limited	80,220	64,126
Bunny's Limited	116,121	–
<b>Cable and electrical goods</b>		
Pak Elektron Limited	222,952	60,320
<b>Insurance</b>		
IGI Holdings Limited	–	4,947
<b>Pharmaceuticals</b>		
Ferozsons Laboratories Limited	35,582	39,441
The Searle Company Limited	–	940
<b>Textile composite</b>		
Kohinoor Textile Mills Limited	107,407	46,105
Nishat (Chunian) Limited	34,396	–
Towellars Limited	55,422	47,986
Nishat Mills Limited	31,507	–
<b>Textile weaving</b>		
Zephyr Textile Limited	16,391	19,950
<b>Glass and ceramics</b>		
Shabbir Tiles and Ceramics Limited	9,778	–
<b>Investment banks / investment companies / securities companies</b>		
Pakistan Stock Exchange Limited	11,845	4,955
Trust Investment Bank Limited	3,251	3,250
	2,095,493	1,043,317
<b>Unlisted</b>		
OBS Pakistan (Private) Limited	24,000	120,000
Pakistan Mercantile Exchange Limited	21,331	21,331
	45,331	141,331
<b>8.8 Particulars relating to held to maturity securities are as follows:</b>		
<b>Non-government debt securities</b>		
<b>Unlisted and unrated</b>		
Commercial paper	–	59,812

**8.8.1** The market value of securities classified as held-to-maturity as at December 31, 2018 amounted to Nil (December 31, 2017: 59.812 million).

## 9 ADVANCES

(Rupees in '000)							
	Note	Performing		Non-performing		Total	
		2018	2017	2018	2017	2018	2017
Loans, cash credits, running finances, etc.	9.1	20,046,892	18,102,902	592,529	953,997	20,639,421	19,056,899
Advances - gross		20,046,892	18,102,902	592,529	953,997	20,639,421	19,056,899
<b>Provision against advances</b>							
- Specific		-	-	309,684	287,826	309,684	287,826
- General		-	-	-	1,248	-	1,248
		-	-	309,684	289,074	309,684	289,074
Advances - net of provision		20,046,892	18,102,902	282,845	664,923	20,329,737	18,767,825

9.1 This includes net investment in finance lease as disclosed below:

(Rupees in '000)								
	2018				2017			
	Not later than one year	Later than one year and less than five years	Over five years	Total	Not later than one year	Later than one year and less than five years	Over five years	Total
Lease rentals receivable	570,165	774,688	-	1,344,853	481,536	488,135	-	969,671
Residual value	211,519	190,338	-	401,857	123,745	209,066	-	332,811
Minimum lease payments	781,684	965,026	-	1,746,710	605,281	697,201	-	1,302,482
Finance charges for future periods	(110,204)	(110,906)	-	(221,110)	(73,588)	(45,297)	-	(118,885)
Present value of minimum lease payments	671,480	854,120	-	1,525,600	531,693	651,904	-	1,183,597

9.1.1 These leases are executed for a term of 1.5 to 5 years. Security deposits have been obtained within a range of 0% to 50% of the cost of investment at the time of disbursement and have been recorded in other liabilities. The rate of return ranges from 11.00% to 20.00% per annum (2017: 6.20% to 18.00% per annum). Lease rentals are receivable in monthly / quarterly / half yearly instalments. The assets are insured in favour of the Company.

### 9.2 Particulars of advances (gross)

	2018	2017
	(Rupees in '000)	
In local currency	20,639,421	19,056,899
In foreign currencies	-	-
	20,639,421	19,056,899

9.3 Advances include Rs. 592.529 million (2017: Rs. 953.997 million) which have been placed under the non-performing status as detailed below:

(Rupees in '000)					
Category of classification	Note	2018		2017	
		Non Performing Loans	Provision	Non Performing Loans	Provision
<b>Domestic</b>					
Other Assets Especially Mentioned	9.3.1	12,451	1,245	-	-
Substandard		-	-	196,363	8,335
Doubtful		81,477	29,739	309,918	63,403
Loss		498,601	278,700	447,716	216,088
Total		592,529	309,684	953,997	287,826

**9.3.1** The 'Other Assets Especially Mentioned' category pertains to small enterprise finance amounting to Rs. 12.451 million (December 31, 2017: Rs. Nil).

#### 9.4 Particulars of provision against advances

(Rupees in '000)

	2018			2017		
	Specific	General	Total	Specific	General	Total
Opening balance	287,826	1,248	289,074	235,191	899	236,090
Charge for the year	193,853	–	193,853	84,228	349	84,577
Reversals	(171,995)	(1,248)	(173,243)	(31,593)	–	(31,593)
	21,858	(1,248)	20,610	52,635	349	52,984
Amounts written off	–	–	–	–	–	–
Closing balance	309,684	–	309,684	287,826	1,248	289,074

#### 9.4.1 Particulars of provision against advances

(Rupees in '000)

	2018			2017		
	Specific	General	Total	Specific	General	Total
In local currency	309,684	–	309,684	287,826	1,248	289,074
In foreign currencies	–	–	–	–	–	–
	309,684	–	309,684	287,826	1,248	289,074

**9.4.2** The Company has availed the benefit of Forced Sale Value (FSV) of certain mortgaged properties held as collateral against non-performing advances as allowed under BSD Circular 1 of 2011. Had the benefit under the said circular not been taken, the specific provision against non-performing advances would have been higher by Rs. 230.901 million (December 31, 2017: Rs. 357.727 million). The FSV benefit availed - net of tax is not available for the distribution as either cash or stock dividend to the shareholders.

**9.4.3** The State Bank of Pakistan vide its circular no. 9 of 2017 dated December 22, 2017 removed the requirement of maintaining general reserve equal to 1% against secured Small Enterprise (SE) portfolio, while general reserve to be maintained against unsecured SE portfolio has been reduced from 2% to 1%. Currently, the Company does not have any unsecured SE portfolio.

#### 9.5 Details of loans written-off of Rs.500,000 and above

Detail are given at Annexure -1.

## 10 FIXED ASSETS

	Note	2018	2017
(Rupees in '000)			
Capital work-in-progress	10.1	–	970
Property and equipment	10.2	11,711	15,981
		11,711	16,951
<b>10.1 Capital work-in-progress</b>			
Leasehold improvements		–	970

## 10.2 Property and equipment

(Rupees in '000)

	Note	2018					Total
		Leasehold improvements	Furniture and fixtures	Electrical, office and computer equipment	Vehicles	Mobile phones	
<b>At January 1, 2018</b>							
Cost		43,241	15,586	27,919	18,805	391	105,942
Accumulated depreciation		(42,654)	(14,175)	(21,125)	(11,726)	(281)	(89,961)
Net book value		587	1,411	6,794	7,079	110	15,981
<b>Year ended December 2018</b>							
Opening net book value		587	1,411	6,794	7,079	110	15,981
Additions		388	937	1,864	–	174	3,363
Disposals	10.2.1	–	(17)	–	–	(156)	(173)
Depreciation charge for the year		(236)	(491)	(3,216)	(3,389)	(128)	(7,460)
Closing net book value	10.2.2	739	1,840	5,442	3,690	–	11,711
<b>At December 31, 2018</b>							
Cost		43,629	16,506	29,783	18,805	409	109,132
Accumulated depreciation		(42,890)	(14,666)	(24,341)	(15,115)	(409)	(97,421)
Net book value	10.2.2	739	1,840	5,442	3,690	–	11,711
<b>Rate of depreciation (percentage)</b>		20%	20%	20%-33.33%	25%	50%	–

(Rupees in '000)

	Note	2017					Total
		Leasehold improvements	Furniture and fixtures	Electrical, office and computer equipment	Vehicles	Mobile phones	
<b>At January 1, 2017</b>							
Cost		43,187	14,691	25,609	18,754	297	102,538
Accumulated depreciation		(40,707)	(13,650)	(17,993)	(7,832)	(138)	(80,320)
Net book value		2,480	1,041	7,616	10,922	159	22,218
<b>Year ended December 2017</b>							
Opening net book value		2,480	1,041	7,616	10,922	159	22,218
Additions		54	895	2,329	51	105	3,434
Disposals		–	–	(19)	–	(11)	(30)
Depreciation charge for the year		(1,947)	(525)	(3,132)	(3,894)	(143)	(9,641)
Closing net book value	10.2.2	587	1,411	6,794	7,079	110	15,981
<b>At December 31, 2017</b>							
Cost		43,241	15,586	27,919	18,805	391	105,942
Accumulated depreciation		(42,654)	(14,175)	(21,125)	(11,726)	(281)	(89,961)
Net book value	10.2.2	587	1,411	6,794	7,079	110	15,981
<b>Rate of depreciation (percentage)</b>		20%	20%	20%-33.33%	25%	50%	–

### 10.2.1 Details of disposal made to related parties

(Rupees in '000)

Particulars of assets	Cost	Book value	Sale price	Mode of disposal	Particular of purchaser
File cabinet	32	17	18	Sale	Primus Leasing Limited
Laptop	162	–	25	Sale	Various employees
Mobile phones	134	15	15	Sale	Various employees
<b>2018</b>	<b>328</b>	<b>32</b>	<b>58</b>		
2017	–	–	–		

**10.2.2** The cost of fully depreciated fixed assets that are still in the Company's use is as follows:

	Note	2018	2017
(Rupees in '000)			
Leasehold improvements		42,321	42,321
Furniture and fixtures		13,638	13,518
Electrical, office and computer equipment		14,882	12,524
Vehicles		4,649	3,090
Mobile phones		–	119
		<b>75,490</b>	<b>71,572</b>

## 11 INTANGIBLE ASSETS

Intangible assets	11.1	3,285	772
Capital work-in-progress	11.2	1,454	2,009
		<b>4,739</b>	<b>2,781</b>

### 11.1 Intangible assets

		2018	
		Computer software	Total
(Rupees in '000)			
<b>At January 1, 2018</b>			
Cost		14,660	14,660
Accumulated amortisation		(13,888)	(13,888)
Net book value		772	772
<b>Year ended December 2018</b>			
Opening net book value		772	772
Additions:			
- directly purchased		3,761	3,761
Amortisation charge		(1,248)	(1,248)
Closing net book value		3,285	3,285
<b>At December 31, 2018</b>			
Cost	11.1.1	18,421	18,421
Accumulated amortisation		(15,136)	(15,136)
Net book value		3,285	3,285
Rate of amortisation (percentage)		33.33%	
Useful life (in years)		3	

	2017	
	Computer software	Total
(Rupees in '000)		
At January 1, 2017		
Cost	14,660	14,660
Accumulated amortisation	(13,062)	(13,062)
Net book value	1,598	1,598
Year ended December 2017		
Opening net book value	1,598	1,598
Amortisation charge	(826)	(826)
Closing net book value	772	772
At December 31, 2017		
Cost	11.1.1 14,660	14,660
Accumulated amortisation	(13,888)	(13,888)
Net book value	772	772
Rate of amortisation (percentage)	33.33%	
Useful life (in years)	3	

11.1.1 The cost of fully amortised assets still in use amounts to Rs. 13.137 million (2017: Rs. 12.133 million).

## 11.2 Capital work-in-progress

	2018	2017
(Rupees in '000)		
Software	1,454	2,009

## 12 DEFERRED TAX ASSETS

	2018			
	At January 1, 2018	Recognised in profit and loss account	Recognised in OCI	At December 31 2018
(Rupees in '000)				
<b>Deductible temporary differences on</b>				
- Post retirement employee benefits	595	-	76	671
- Provision for diminution in the value of investments	88,915	10,120	-	99,035
- Provision against advances, other assets etc.	86,722	3,087	-	89,809
- Deficit on revaluation of investments	35,530	-	137,616	173,146
- Unrealised loss on revaluation	578	(578)	-	-
- Accelerated tax depreciation	2,100	1,184	-	3,284
- Provision for bonus	-	9,926	-	9,926
	214,440	23,739	137,692	375,871
<b>Taxable temporary differences on</b>				
- Net investment in finance lease	(9,492)	(43,310)	-	(52,802)
- Amortization of discount on investments	(17,397)	12,070	-	(5,327)
	(26,889)	(31,240)	-	(58,129)
	187,551	(7,501)	137,692	317,742

(Rupees in '000)

	2017			
	At January 1, 2017	Recognised in profit and loss account	Recognised in OCI	At December 31, 2017
Deductible temporary differences on				
- Post retirement employee benefits	(736)	–	1,331	595
- Provision for diminution in the value of investments	66,316	22,599	–	88,915
- Provision against advances, other assets etc.	70,827	15,895	–	86,722
- Deficit on revaluation of investments	21,967	–	13,563	35,530
- Unrealised loss on revaluation	–	578	–	578
- Accelerated tax depreciation	1,590	510	–	2,100
- Provision for bonus	9,000	(9,000)	–	–
	168,964	30,582	14,894	214,440
Taxable temporary differences on				
- Amortization of discount on investments	(26,633)	9,236	–	(17,397)
- Net investment in finance lease	(33,960)	24,468	–	(9,492)
	(60,593)	33,704	–	(26,889)
	108,371	64,286	14,894	187,551

### 13 OTHER ASSETS

	Note	2018	2017
(Rupees in '000)			
Income/ mark-up accrued in local currency		891,736	184,482
Advances, deposits, advance rent and other prepayments		72,632	48,832
Advance taxation (payments less provisions)		269,440	206,325
Advance against subscription of term finance certificates	13.1	350,000	–
Investment in AWT Investments Limited - classified as held for sale	13.2	–	75,000
Unrealized gain on fair value option	13.2	–	33,304
Receivable against sale of shares		164,044	–
Receivable from related parties	13.3	22,598	31,986
Non-banking asset acquired in satisfaction of claims	13.4	28,525	–
Receivable from AWT Investments Limited		4,835	2,535
Dividend receivable		758	–
		1,804,568	582,464
Less: Provision held against other assets		–	–
		1,804,568	582,464

**13.1** This denotes investments of Rs. 300 million and Rs. 50 million made in the pre-IPO of Term Finance Certificates issued by United Bank Limited and Dubai Islamic Bank Pakistan Limited respectively.

**13.2** On October 13, 2017, the Board of Directors of the Company approved the divestment of the Company's residual 30% shareholding in AWTIL through the exercise of the put option contained in the shareholders' agreement dated December 14, 2016 at an exercise price of Rs. 15.45 per share less discount of 6.53% on the said price.

The option was formally exercised and communicated to AWT on October 24, 2017 and the final settlement amount was agreed to be Rs. 108.304 million by the two parties. The transaction was subject to a requisite regulatory approval from the Securities and Exchange Commission of Pakistan which was obtained on March 5, 2018. With the completion of certain formalities by the Company and AWT during the year, proceeds against the sale of investments were recovered and the shares were transferred in favour of AWT on August 2, 2018.

### 13.3 Receivable from related parties

	Note	2018	2017
(Rupees in '000)			
Receivable from Awwal Modaraba Management Limited (subsidiary)		4,712	6,777
Receivable from Awwal Modaraba (subsidiary)		9,192	3,561
Receivable from Primus Leasing Company Limited (subsidiary)		8,694	17,545
Receivable from defined benefit plan	32.4	–	4,103
		<b>22,598</b>	<b>31,986</b>

### 13.4 Non-banking asset acquired in satisfaction of claims

Opening balance		–	–
Additions during the year		28,525	145,260
Disposals during the year		–	(145,260)
Closing balance		<b>28,525</b>	<b>–</b>

## 14 BORROWINGS

### Secured

Borrowings from State Bank of Pakistan			
- Long-Term Finance Facility (LTFF) scheme	14.2	5,347,670	3,745,152
- Power Plants Using Renewable Energy (PPRE) scheme		183,156	229,056
- Finance for Storage of Agriculture Produce (FSAP) scheme		320,981	359,250
		<b>5,851,807</b>	<b>4,333,458</b>
Repurchase agreement borrowings	14.3	4,954,100	–
Borrowings from banks	14.4	16,301,946	5,459,625
<b>Total secured</b>		<b>27,107,853</b>	<b>9,793,083</b>
<b>Unsecured</b>			
Letters of placement:			
- Primus Leasing Limited (subsidiary)	14.5	583,174	–
- Others	14.6	9,199,346	4,183,000
		<b>36,890,373</b>	<b>13,976,083</b>

### 14.1 Particulars of borrowings with respect to currencies

In local currency		36,890,373	13,976,083
In foreign currencies		–	–
		<b>36,890,373</b>	<b>13,976,083</b>

**14.2** The Company has entered into agreements for financing with the SBP for Long-Term Financing under Export Oriented Projects to customers. According to the terms of the respective agreements, the SBP has the right to receive the outstanding amount from the Company at the due date by directly debiting the current account maintained by the Company with SBP. The rate of return ranges from 2.00% to 8.40% per annum (2017: 2.00% to 8.40% per annum). These are secured against demand promissory notes and are repayable within 10 years (2017: 6 years).

**14.3** These represent borrowings from various financial institutions at mark-up rates ranging from 5.49% to 10.51% per annum (2017: Nil). Pakistan Investment Bonds having a face value of Rs. 5,000 million (2017: Nil) have been given as collateral against these borrowings.

**14.4** These carry mark-up at rates ranging from 6.09% to 10.94% per annum (2017: 6.23% to 6.71% per annum) and are repayable within 5 year (2017: 4 years). These are secured against hypothecation of receivables and floating charge over term finance certificates and Pakistan Investment Bonds having a face value of Rs. 740 million (2017: 650 million) and Rs. 12,122 million (2017: Nil) respectively.

- 14.5 These carry mark-up at the rate of 10.00% per annum and are repayable within 3 months.
- 14.6 These carry mark-up at rates ranging from 10.50 % to 11.30 % per annum (2017: 6.10% to 6.50% per annum) and are repayable within 2 months (2017: 3 months).

## 15 DEPOSITS AND OTHER ACCOUNTS

(Rupees in '000)

	2018			2017		
	In local currency	In foreign currencies	Total	In local currency	In foreign currencies	Total
<b>Customers</b>						
- Certificate of investments (COIs)	725,403	–	725,403	500,000	–	500,000
<b>Financial Institutions</b>						
- Certificate of investments (COIs)	–	–	–	4,251,164	–	4,251,164
	725,403	–	725,403	4,751,164	–	4,751,164

### 15.1 Composition of deposits

(Rupees in '000)

	Note	2018	2017
- Public Sector Entities		500,403	500,000
- Non-Banking Financial Institutions		–	4,251,164
- Private Sector		225,000	–
		725,403	4,751,164

## 16 OTHER LIABILITIES

Mark-up / return / interest payable in local currency		283,901	88,999
Unearned commission and income on bills discounted		25,976	20,075
Accrued expenses		54,707	16,822
Brokerage / commission payable		1,613	406
Payable against purchase of shares		362,031	–
Payable to Awwal Modaraba (related party)		–	148,411
Security deposits against advances		382,649	298,823
Provision for Sindh Worker's Welfare Fund		94,467	83,529
Payable to defined benefit plan - related party	32.4	261	–
Others		11,261	28,737
		1,216,866	685,802

## 17 SHARE CAPITAL

### 17.1 Authorized capital

2018	2017		2018	2017
(Number of shares)			(Rupees in '000)	
600,000,000	600,000,000	Ordinary shares of Rs.10 each	6,000,000	6,000,000

### 17.2 Issued, subscribed and paid-up capital

2018	2017	Ordinary shares	2018	2017
600,000,000	600,000,000	Fully paid in cash	6,000,000	6,000,000

17.3 As at December 31, 2018, the Ministry of Finance and Secretary Economic Affairs Division, Government of Pakistan, holds 299,995,999 and 4,001 shares (2017: 299,995,999 and 4,001 shares) respectively on behalf of the Government of Pakistan and remaining 300,000,000 shares (2017: 300,000,000 shares) are held by the Brunei Investment Agency.

## 18 DEFICIT ON REVALUATION OF ASSETS

	Note	2018	2017
(Rupees in '000)			
Deficit on revaluation of			
- Available-for-sale securities	8.2	(846,358)	(237,274)
Deferred tax on deficit on revaluation of:			
- Available-for-sale securities		173,146	35,530
		(673,212)	(201,744)

## 19 CONTINGENCIES AND COMMITMENTS

- Guarantees	19.1	765,541	-
- Commitments	19.2	7,234,311	7,602,654
- Other contingent liabilities	19.3	-	341,898
		7,999,852	7,944,552

### 19.1 Guarantees

Financial guarantees		765,541	-
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### 19.2 Commitments

Documentary credits and short-term trade-related transactions			
- letters of credit		335,802	2,008,754
Commitments in respect of:			
- government securities	19.2.1	-	1,722,024
- repo transactions	19.2.2	5,004,044	-
- forward lendings	19.2.3	1,894,465	3,871,876
		7,234,311	7,602,654

### 19.2.1 Commitments in respect of government securities

Sale		-	1,722,024
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### 19.2.2 Commitments in respect of repo transactions

	2018	2017
	(Rupees in '000)	
Repurchase of government securities	5,004,044	–

### 19.2.3 Commitments in respect of forward lendings

Undrawn formal standby facilities, credit lines and other commitments to lend	1,894,465	3,871,876
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These represent commitments that are irrevocable because they cannot be withdrawn at the discretion of the Company without the risk of incurring significant penalty or expense.

### 19.3 Other contingent liabilities

Claims against the Company not acknowledged as debts	–	341,898
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**19.3.1** In 2009, Burj Bank Limited (formerly Dawood Islamic Bank Limited) filed a legal suit amounting to Rs. 200 million for damages against the Company for alleged non-performance of underwriting commitment in respect of issue of shares at a premium. The legal advisors of the Company are of the opinion that the Company has a strong case and that the matter will most likely be decided in favour of the Company.

**19.3.2** The returns of income of the Company from tax years 2008 to 2018 had been filed with the tax authorities. From tax year 2008 upto tax year 2017, these returns have been revised and additional tax demands have been raised of which Rs. 559.245 million are outstanding as at December 31, 2018. The matters which have been raised in these demands mainly included allocation of common expenses to dividend income, taxation of discount income, additions on account of concessional loans to employees and deletion of the charge pertaining to the Workers' Welfare Fund. The Company is contesting these demands and appeals have been filed by the Company against the same which are pending adjudication at various legal and appellate forums. The Company has made partial payments against some of these demands which are being shown as refundable from tax authorities (note 13). The management is confident that the matters will eventually be decided in favour of the Company and that the Company will be able to adjust amounts in respect of matters decided against the Company (if any) against the tax refunds currently being claimed by it.

## 20 MARK-UP / RETURN / INTEREST EARNED

	2018	2017
	(Rupees in '000)	
On:		
a) Loans and advances	1,358,138	981,396
b) Investments	1,093,217	453,949
c) Lendings to financial institutions	52,611	15,715
d) Balances with banks	2,996	10,506
	2,506,962	1,461,566

## 21 MARK-UP / RETURN / INTEREST EXPENSED

Deposits	184,353	116,562
Borrowings	1,603,276	791,582
	1,787,629	908,144

## 22 FEE AND COMMISSION INCOME

	Note	2018	2017
(Rupees in '000)			
Advisory / arrangement fee		12,263	7,291
Processing fee income		4,868	1,888
Participation fee		1,979	–
Commitment fee		6,811	1,225
Commission on letters of credit		7	2,265
Trustee fee		47,988	37,478
Front end fee		517	632
		<b>74,433</b>	<b>50,779</b>

## 23 (LOSS) / GAIN ON SECURITIES

Realised	23.1	(67,641)	354,591
Unrealised - held for trading		–	10
		<b>(67,641)</b>	<b>354,601</b>
<b>23.1 Realised (loss) / gain on:</b>			
Federal government securities		(5,934)	14,825
Shares		(65,101)	151,167
Non-government debt securities		(119)	561
Associates - mutual funds		–	97,595
Subsidiaries		–	90,443
Mutual funds		3,513	–
		<b>(67,641)</b>	<b>354,591</b>

## 24 OTHER INCOME

Rent on property		150	–
Gain on sale of fixed assets - net		34	77
Unrealized gain on fair value option	13.2	–	33,304
Gain on sale of non-banking asset acquired against satisfaction of claims		–	9,287
Gain on sale of software		14,000	–
Others		22	133
		<b>14,206</b>	<b>42,801</b>

## 25 OPERATING EXPENSES

	Note	2018	2017
(Rupees in '000)			
<b>Total compensation expense</b>		<b>181,911</b>	144,154
<b>Property expense</b>			
Rent and taxes		31,016	19,242
Insurance		6,861	4,648
Security		1,476	1,530
Utilities cost		3,817	4,655
Repairs and maintenance (including janitorial charges)		10,590	16,100
Depreciation		236	1,947
		<b>53,996</b>	48,122
<b>Information technology expenses</b>			
Software maintenance		6,182	5,286
Hardware maintenance		743	812
Depreciation		2,017	1,974
Amortisation	11.1	1,248	826
		<b>10,190</b>	8,898
<b>Other operating expenses</b>			
Directors' fees and allowances		3,072	4,052
Fees and subscription		651	691
Legal and professional charges		15,592	11,450
Travelling and conveyance		32,597	29,407
Brokerage commission		9,587	11,960
Depreciation		5,207	5,719
Training and development		603	1,315
Postage and courier charges		387	359
Communication		2,271	2,773
Stationery and printing		2,368	2,216
Marketing, advertisement and publicity		348	583
Donations	25.2	1,565	1,000
Auditors' remuneration	25.3	5,672	1,667
Others		4,356	4,188
		<b>84,276</b>	77,380
		<b>330,373</b>	278,554

**25.1** The company does not have any material outsourcing arrangements.

### 25.2 Details of donations

	2018	2017
(Rupees in '000)		
Donations individually exceeding Rs. 500,000		
Aman Health Care Foundation Centre	1,500	–
Infraq Foundation	–	1,000
Donations individually not exceeding Rs. 500,000	65	–
	<b>1,565</b>	1,000

### 25.3 Auditors' remuneration

	Note	2018	2017
(Rupees in '000)			
Audit fee for		743	675
Half yearly review fee		275	250
Fee for audit of employee funds		30	–
Special certifications and sundry advisory services		4,150	375
Out-of-pocket expenses		474	367
		<b>5,672</b>	1,667

## 26 PROVISION FOR SINDH WORKERS' WELFARE FUND

Provision for Sindh Workers' Welfare Fund	26.1	<b>10,938</b>	14,244
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- 26.1** As a consequence of the 18th amendment to the Constitution of Pakistan, the Sindh Workers' Welfare Fund Act, 2014 (SWWF Act) had been passed by the Government of Sindh in May 2015 as a result of which every industrial establishment located in the Province of Sindh, the total income of which in any accounting year is not less than Rs.0.50 million, is required to pay Sindh Workers' Welfare Fund (SWWF) in respect of that year a sum equal to two percent of such income. Accordingly, as a matter of abundant caution, the management has maintained a provision for SWWF in the unconsolidated financial statements amounting to Rs. 94.467 million which includes a provision of Rs. 10.938 million for the current year.

## 27 PROVISIONS AND WRITE OFFS - NET

	Note	2018	2017
(Rupees in '000)			
Provision for diminution in value of investments - net	8.6.1	<b>75,783</b>	88,011
Provisions against loans and advances	9.4	<b>20,610</b>	52,984
Other provisions / write offs		–	37,169
		<b>96,393</b>	178,164

## 28 TAXATION

Current		<b>167,523</b>	224,176
Prior years	28.1	<b>52,561</b>	40,570
Deferred		<b>7,501</b>	(64,286)
		<b>227,585</b>	200,460

- 28.1** This includes Rs. 22.155 million in respect of super tax for rehabilitation of temporarily displaced person at the rate of 3% of the taxable income for Tax Year 2018 (accounting year ended December 31, 2017).

## 28.2 Relationship between tax expense and accounting profit

	2018	2017
	(Rupees in '000)	
Accounting profit before tax	503,499	670,916
Tax rate	29%	30%
Tax on accounting profit	146,015	201,275
<b>Tax effect of:</b>		
Income chargeable to tax at special rate	(901)	(54,516)
Income exempt from tax	(1,035)	(8,585)
Permanent differences	19,318	13,990
Super tax for the current year	12,715	–
Prior year charge	52,561	40,570
Effect of change in tax rate	(1,876)	(1,084)
Others	788	8,810
	227,585	200,460

## 29 BASIC EARNINGS PER SHARE

	(Rupees in '000)	
Profit for the year	275,914	470,456
	(Numbers in '000)	
Weighted average number of ordinary shares	600,000	600,000
	(Rupees)	
Basic earnings per share	0.46	0.78

### 29.1 Diluted earnings per share

Diluted earnings per share has not been presented separately as the Company does not have any convertible instruments in issue.

## 30 CASH AND CASH EQUIVALENTS

	Note	2018	2017
		(Rupees in '000)	
Cash and balance with treasury banks	5	161,339	137,609
Balance with other banks	6	46,355	74,549
Term deposit receipts (maturity within three months)		–	700,000
		207,694	912,158

## 31 STAFF STRENGTH

		(Numbers)	
Permanent		57	60
On Company's contract		19	8
Outsourced	31.1	25	27
Company's own staff strength at the end of the year		101	95

**31.1** This includes 12 (2017:12) employees of outsourcing services companies who were assigned to perform guarding and janitorial services.

## 32 DEFINED BENEFIT PLAN

### 32.1 General description

As mentioned in note 4.14, the Company operates a funded gratuity scheme for all its permanent employees. The benefits under the gratuity scheme are payable on retirement at the age of 60 or earlier cessation of service, in lump sum. The benefit is equal to one month's last drawn basic salary for each year of eligible service with the Company subject to a minimum qualifying period of service of five years. The plan assets and defined benefit obligations are based in Pakistan.

### 32.2 Number of employees under the defined benefit plan

	2018	2017
	(Number)	
The number of employees covered under the defined benefit plan as at December 31	75	60

### 32.3 Principal actuarial assumptions

The actuarial valuations were carried out as at December 31, 2018 using the following significant assumptions:

	2018	2017
	(Per annum)	
Discount rate	13.25%	8.25%
Expected rate of salary increase	13.25%	8.25%

### 32.4 Reconciliation of payable to / (receivable from) defined benefit plan

	Note	2018	2017
		(Rupees in '000)	
Present value of obligation	32.6	50,177	42,980
Fair value of plan assets	32.7	(49,916)	(47,083)
Payable / (receivable)		261	(4,103)

### 32.5 Movement in defined benefit obligations

Obligations at the beginning of the year		(4,103)	(6,481)
Current service cost	32.8.1	6,327	5,688
Actual contributions by the Company		(2,224)	–
Benefits paid by the Company to outgoing members		–	(7,746)
Re-measurement loss recognised in OCI		261	4,436
Obligation at the end of the year		261	(4,103)

### 32.6 Movement in payable under defined benefit scheme

Opening balance		42,980	42,363
Charge for the year		6,652	6,277
Interest cost on defined benefit obligation		3,741	4,232
Re-measurement gain recognised in OCI during the year	32.8.2	(3,196)	(2,146)
Benefits paid by the Company to outgoing members		–	(7,746)
Closing balance		50,177	42,980

### 32.7 Movement in fair value of plan assets

	Note	2018	2017
		(Rupees in '000)	
Fair value at the beginning of the year		47,083	48,845
Interest income on plan assets		4,066	4,820
Contribution by the Company - net		2,224	–
Actual benefits paid from the fund during the year		–	–
Re-measurements: Net loss on plan assets over interest income	32.8.2	(3,457)	(6,582)
Fair value at the end of the year		49,916	47,083

### 32.8 Charge for defined benefit plan

#### 32.8.1 Cost recognised in profit and loss account

Current service cost		6,652	6,277
Net interest income on defined benefit asset / liability		(325)	(589)
		6,327	5,688

#### 32.8.2 Re-measurements recognised in OCI during the year

Loss / (gain) on obligation			
- financial assumptions		1,099	(247)
- experience adjustments		(4,295)	(1,899)
		(3,196)	(2,146)
Return on plan assets over interest income		3,457	6,582
Total re-measurements recognised in OCI		261	4,436

### 32.9 Components of plan assets

Cash and cash equivalents - net		31	549
Government securities		42,246	37,482
Mutual funds		7,639	9,052
		49,916	47,083

#### 32.9.1 Description of risks

The defined benefit plan exposes the Company to the following risks:

- Withdrawal risks** This is the risk of higher or lower withdrawal experience than assumed. The final effect could go either way depending on the beneficiaries' service/age distribution and the benefit.
- Mortality risks** This is the risk that the actual mortality experience is different. Similar to the withdrawal risk, the effect depends on the beneficiaries' service / age distribution and the benefit.
- Investment risks** This is the risk of the investment underperformance and being not sufficient to meet the liabilities.
- Final salary risks** This is the risk that the final salary at the time of cessation of service is greater than what was assumed.

### 32.10 Sensitivity analysis

A sensitivity analysis for each significant financial assumption as of the reporting date, showing how the defined benefit obligation would have been affected by changes in the relevant actuarial assumption that were reasonably possible at that date, is as follows:

	2018	2017
	(Rupees in '000)	
1% increase in discount rate	(4,480)	(4,267)
1% decrease in discount rate	5,169	4,985
1 % increase in expected rate of salary increase	5,360	5,156
1 % decrease in expected rate of salary increase	(4,714)	(4,483)

The above sensitivities analyses are based on a change in an assumption while holding all other assumptions constant. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions, the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied as when calculating the gratuity liability recognised within the statement of financial position.

(Rupees in '000)

<b>32.11 Expected contributions to be paid to the funds in the next financial year</b>	6,925
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**32.12** The expected charge for the next financial year commencing January 1, 2019 works out to Rs. 6,925 million (2017: Rs. 6.327 million).

### 32.13 Maturity profile

The weighted average duration of the obligation is 9 years (2017: 10 years).

### 32.14 Funding policy

An implicit, though not a formally expressed objective, is that the liabilities under the scheme in respect of members in service on the valuation date on a going concern basis and having regard to projected future salary increases, should be covered by the Fund on the valuation date, the total book reserve as of the valuation date, future contributions to the Fund, future additions to the book reserve and future projected investment income of the Fund.

Accordingly the contribution to the Fund should remain reasonably stable as a percentage of salaries, under the Actuarial Cost Method employed.

## 33 DEFINED CONTRIBUTION PLAN

The Company operates a provident fund scheme for all its permanent employees. Equal monthly contributions at the rate of 10% per annum (2017: 10% per annum) of basic salaries are made both by the Company and employees. Contributions made to the provident fund during the year are as follows:

	2018	2017
	(Rupees in '000)	
Contribution made by the Company	7,500	7,128
Contribution made by employees	7,500	7,128
	15,000	14,256

## 34 COMPENSATION OF CHIEF EXECUTIVE, DIRECTORS AND EXECUTIVES

	(Rupees in '000)					
	Chief Executive		Directors		Executives*	
	December 31, 2018	December 31, 2017	December 31, 2018	December 31, 2017	December 31, 2018	December 31, 2017
Fee for attending meetings	–	–	2,697	3,203	–	–
Managerial remuneration	22,992	22,828	–	–	72,691	62,478
Performance bonus	–	6,522	–	–	–	16,016
Charge for defined benefit plan	1,073	1,031	–	–	3,224	2,248
Contribution to defined contribution plan	1,349	1,349	–	–	3,851	3,530
Utilities	425	309	–	–	3,012	2,267
Medical allowance	663	712	–	–	3,176	3,360
Travelling allowance	586	413	–	–	337	194
	27,088	33,164	2,697	3,203	86,291	90,093
Number of persons	1	1	3	3	15	14

\* Executives mean employees, other than the Chief Executive Officer and directors, whose basic salary exceed Rs. 1.2 million (previously Rs. 0.5 million in a financial year). Prior year comparatives have been presented in line with the revised threshold applicable this year.

**34.1** The Chief Executive is provided with Company maintained car.

**34.2** In addition to the fees for attending the meetings, the directors are also provided with related travelling and accommodation.

## 35 FAIR VALUE MEASUREMENT

The fair value of quoted securities other than those classified as held to maturity, is based on quoted market price. Quoted securities classified as held to maturity are carried at cost. The fair value of unquoted equity securities, other than investments in associates and subsidiaries, is determined on the basis of the break-up value of these investments as per their latest available audited financial statements.

The fair value of unquoted debt securities, fixed term loans, other assets, other liabilities, fixed term deposits and borrowings cannot be calculated with sufficient reliability due to the absence of a current and active market for these assets and liabilities and reliable data regarding market rates for similar instruments.

### 35.1 Fair value of financial assets

The Company measures fair values using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements:

- Level 1:** Fair value measurements using quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2:** Fair value measurements using inputs other than quoted prices included within Level 1 that are observable for the assets or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3:** Fair value measurements using input for the asset or liability that are not based on observable market data (i.e. unobservable inputs).

### Valuation techniques and inputs used in determination of fair values

Item	Valuation techniques and input used
Fully paid-up ordinary shares	Fair values of investments in listed equity securities are valued on the basis of closing quoted market prices available at the stock exchange.
Pakistan Investment Bonds / Market Treasury Bills	Fair values of Pakistan Investment Bonds and Treasury Bills are derived using the PKRV rates (Reuters page).
Term Finance certificates / sukuks certificates	Investments in listed debt securities (comprising term finance certificates, bonds, sukuk certificates and any other security issued by a company or a body corporate for the purpose of raising funds in the form of redeemable capital) are valued on the basis of the prices announced by the Pakistan Stock Exchange Limited.
Units of mutual funds	Fair values of investments in units of mutual funds are determined based on redemption prices as at the close of the business day.

The table below analyses financial instruments measured at the end of the reporting period by the level in the fair value hierarchy into which the fair value measurement is categorised:

(Rupees in '000)

	2018				Total
	Carrying / notional value	Level 1	Level 2	Level 3	
<b>On balance sheet financial instruments</b>					
<b>Financial assets - measured at fair value</b>					
Investments					
Federal government securities	19,491,541	–	19,491,541	–	19,491,541
Shares	1,514,207	1,514,207	–	–	1,514,207
Non-Government debt securities	2,406,173	–	2,406,173	–	2,406,173
Units of mutual funds	677,643	677,643	–	–	677,643
<b>Off-balance sheet financial instruments - measured at fair value</b>					
Commitments in respect of repo transactions	5,004,044	–	5,004,044	–	5,004,044

(Rupees in '000)

	2017				Total
	Carrying / notional value	Level 1	Level 2	Level 3	
<b>On balance sheet financial instruments</b>					
<b>Financial assets - measured at fair value</b>					
Investments					
Federal government securities	3,006,732	–	3,006,732	–	3,006,732
Shares	742,338	742,338	–	–	742,338
Non-Government debt securities	1,273,225	–	1,273,225	–	1,273,225
Units of mutual funds	473,155	473,155	–	–	473,155
<b>Off-balance sheet financial instruments - measured at fair value</b>					
Commitments in respect of forward government securities transactions	1,722,024	–	1,722,024	–	1,722,024

## 36 SEGMENT INFORMATION

### 36.1 Segment details with respect to business activities

(Rupees in '000)

	2018			
	Corporate finance	Trading and sales	Commercial banking	Total
<b>Profit and Loss Account</b>				
Net mark-up / return / profit	–	67,758	651,575	719,333
Non mark-up / return / interest income	74,433	147,437	–	221,870
Total income	74,433	215,195	651,575	941,203
Segment direct expenses	26,992	78,037	236,282	341,311
Total expenses	26,992	78,037	236,282	341,311
Provisions	–	76,810	19,583	96,393
Profit before tax	47,441	60,348	395,710	503,499
<b>Statement of Financial Position</b>				
Cash and bank balances	5,665	101,748	100,281	207,694
Investments	–	26,116,936	–	26,116,936
Advances - performing	–	484,405	19,562,487	20,046,892
Advances - non-performing	–	11,304	271,541	282,845
Others	1,301	530,673	1,606,786	2,138,760
<b>Total assets</b>	<b>6,966</b>	<b>27,245,066</b>	<b>21,541,095</b>	<b>48,793,127</b>
Borrowings	–	18,579,125	18,311,248	36,890,373
Deposits and other accounts	–	365,335	360,068	725,403
Others	–	612,851	604,015	1,216,866
<b>Total liabilities</b>	<b>–</b>	<b>19,557,311</b>	<b>19,275,331</b>	<b>38,832,642</b>
Equity	6,966	7,687,755	2,265,764	9,960,485
<b>Total equity and liabilities</b>	<b>6,966</b>	<b>27,245,066</b>	<b>21,541,095</b>	<b>48,793,127</b>
<b>Contingencies and commitments</b>	<b>–</b>	<b>5,004,044</b>	<b>2,995,808</b>	<b>7,999,852</b>

(Rupees in '000)

	2017			
	Corporate finance	Trading and sales	Commercial banking	Total
<b>Profit and Loss Account</b>				
Net mark-up / return / profit	–	32,215	521,207	553,422
Non mark-up / return / interest income	50,778	537,678	–	588,456
Total income	50,778	569,893	521,207	1,141,878
<b>Segment direct expenses</b>	<b>8,173</b>	<b>207,049</b>	<b>77,576</b>	<b>292,798</b>
Total expenses	8,173	207,049	77,576	292,798
Provisions	–	126,287	51,877	178,164
<b>Profit before tax</b>	<b>42,605</b>	<b>236,557</b>	<b>391,754</b>	<b>670,916</b>
<b>Statement of Financial Position</b>				
Cash and bank balances	5,255	108,068	98,835	212,158
Investments	–	7,678,634	–	7,678,634
Lendings to financial institutions	–	2,420,909	–	2,420,909
Advances - performing	–	276,116	17,826,786	18,102,902
Advances - non-performing	–	2,808	662,115	664,923
Others	489	412,238	377,020	789,747
<b>Total assets</b>	<b>5,744</b>	<b>10,898,773</b>	<b>18,964,756</b>	<b>29,869,273</b>
Borrowings	–	7,299,857	6,676,226	13,976,083
Deposits and other accounts	–	2,481,584	2,269,580	4,751,164
Others	–	358,202	327,600	685,802
<b>Total liabilities</b>	<b>–</b>	<b>10,139,643</b>	<b>9,273,406</b>	<b>19,413,049</b>
Equity	5,744	759,130	9,691,350	10,456,224
<b>Total equity and liabilities</b>	<b>5,744</b>	<b>10,898,773</b>	<b>18,964,756</b>	<b>29,869,273</b>
<b>Contingencies and commitments</b>	<b>–</b>	<b>1,722,024</b>	<b>6,222,528</b>	<b>7,944,552</b>

### 36.2 Segment details with respect to geographical location

The operations of the Company are currently based only in Pakistan.

## 37 TRUST ACTIVITIES

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The Company has assumed the role of Trustee to various Term Finance Certificates (TFCs) / sukuk issues and is holding trust properties in fiduciary capacity for and on behalf of the trust beneficiaries. The Company is meeting all its obligations and duties in accordance with the provisions of the respective trust documents. The Company is registered as a Debt Securities Trustee (DST) under the Debt Securities Trustee Regulations, 2012 (DST Regulations, 2012) issued by the SECP and has been approved as a DST under the Debt Securities Trustees Regulations, 2017 (DST Regulation, 2017).

Currently, the Company is acting as a trustee to the term finance and sukuk certificates issued by Agritech Limited, Al-Baraka Bank (Pakistan) Limited, Azgard Nine Limited, Bank Alfalah Limited, Bank Al-Habib Limited, the Bank of Punjab, Engro Fertilizers Limited, Fatima Fertilizer Company Limited, Habib Bank Limited, International Brands Limited, Jahangir Siddiqui and Company Limited, JS Bank Limited, K-Electric Limited, Neelum Jhelum Hydro Power Company Limited, NIB Bank Limited, Pak Electron Limited, Pak Water & Power Development Authority, Pakistan International Airlines Corporation, Silk Bank Limited, Sindh Nooriabad Power Co Phase (II) (Private) Limited, Sindh Nooriabad Power Company (Private) Limited, Soneri Bank Limited, Summit Bank Limited, TPL Trakker (Private) Limited, U Microfinance Bank Limited, and WAPDA 3rd Sukuk Company, Dubai Islamic Bank Pakistan Limited, Javedan Corporation Limited, Agha Steel Industries Limited, Pakistan Services Limited, WAPDA Dassu Hydro Power Project, Secure Logistics, TPL Properties (Private) Limited, Khushali Microfinance Bank Limited. The combined value of the debt securities as at December 31, 2018 amounted to Rs.388,088 million (2017: Rs. 350,795 million).

## 38 RELATED PARTY TRANSACTIONS

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The Company has related party relationship with subsidiary companies (namely Primus Leasing Limited, Awwal Modaraba and Awwal Modaraba Management Limited), employees' defined benefit and defined contribution plan, its key management personnel and state controlled entities.

There are no transactions with key management personnel other than those carried out as per their terms of employment. Contributions to approved defined benefit and contribution plans are disclosed in notes 32 and 33 to these unconsolidated financial statements and are made in accordance with the actuarial valuations / terms of scheme. Remuneration to executives is disclosed in note 34 to the unconsolidated financial statements. Transactions with owners have been disclosed in 'Unconsolidated Statement of Changes in Equity'. All other transactions between the Company and its related parties are carried out under normal course of business except employee staff loans that are as per terms of employment. The details of transactions with related parties during the year and balances with them as at year end, other than those which have been disclosed elsewhere in these unconsolidated financial statements, are as follows:

Details of transactions with related parties during the year, other than those which have been disclosed elsewhere in these financial statements, are as follows:

(Rupees in '000)

	2018					2017				
	Directors	Key management personnel	Subsidiaries	Associates	Other related parties	Directors	Key management personnel	Subsidiaries	Associates	Other related parties
<b>Investments</b>										
Opening balance	-	-	2,003,372	-	-	-	-	1,078,530	4,341,488	-
Investment made during the year	-	-	-	-	-	-	-	1,000,072	762,218	-
Investment redeemed / disposed off during the year	-	-	-	-	-	-	-	(230)	(4,619,087)	-
Transfer to available-for-sale securities on recharacterisation of investment	-	-	-	-	-	-	-	-	(484,619)	-
Transfer in / (out)	-	-	-	-	-	-	-	(75,000)	75,000	-
Classified as held-for-sale	-	-	-	-	-	-	-	-	(75,000)	-
Closing balance	-	-	2,003,372	-	-	-	-	2,003,372	-	-
<b>Advances</b>										
Opening balance	-	58,252	-	-	-	-	55,380	-	-	-
Addition during the year	-	29,803	-	-	-	-	14,306	-	-	-
Repaid during the year	-	(12,464)	-	-	-	-	(8,120)	-	-	-
Transfer in / (out) - net	-	-	-	-	-	-	(3,314)	-	-	-
Closing balance	-	75,591	-	-	-	-	58,252	-	-	-
<b>Other assets</b>										
Interest / mark-up accrued	-	-	990	-	-	-	-	-	-	-
Others	-	-	21,608	-	-	-	-	27,883	-	4,103
	-	-	22,598	-	-	-	-	27,883	-	4,103
<b>Borrowings</b>										
Opening balance	-	-	-	-	-	-	-	-	-	-
Borrowings during the year	-	-	1,921,857	-	428,564	-	-	-	-	-
Settled during the year	-	-	(1,338,683)	-	(414,218)	-	-	-	-	-
Transfer in / (out) - net	-	-	-	-	-	-	-	-	-	-
Closing balance	-	-	583,174	-	14,346	-	-	-	-	-
<b>Deposits and other accounts</b>										
Opening balance	-	-	-	-	-	-	-	-	-	-
Received during the year	-	-	1,580,000	-	-	-	-	-	-	-
Withdrawn during the year	-	-	(1,580,000)	-	-	-	-	-	-	-
Closing balance	-	-	-	-	-	-	-	-	-	-
<b>Other Liabilities</b>										
Interest / mark-up payable	-	-	3,994	-	114	-	-	-	-	-
Other liabilities	-	-	-	-	261	-	-	-	-	-
	-	-	3,994	-	375	-	-	-	-	-
<b>Income</b>										
Mark-up / return / interest earned	-	2,551	-	-	-	-	2,395	-	-	-
Dividend income	-	-	152,875	-	-	-	-	7,800	-	-
Net gain on sale of securities	-	-	-	-	-	-	-	90,375	97,596	-
Gain on sale of intangibles	-	-	14,000	-	-	-	-	-	-	-
<b>Expense</b>										
Mark-up / return / interest paid	-	-	40,145	-	-	-	-	-	-	-
Operating expenses	3,072	76,244	-	-	-	4,052	94,835	-	-	-
Reimbursement of expenses	-	5,616	-	-	-	-	5,403	-	-	-
Expenses charged	-	-	47,901	-	-	-	-	29,186	9,253	-

**38.1** These denote administrative expenses charged by the Company under the cost sharing agreement entered into between the Company and its subsidiaries (namely Primus Leasing Limited, Awwal Modaraba Management Limited and Awwal Modaraba).

### 39 CAPITAL ADEQUACY, LEVERAGE RATIO & LIQUIDITY REQUIREMENTS

	2018	2017
	(Rupees in '000)	
<b>Minimum Capital Requirement (MCR):</b>		
Paid-up capital (net of losses)	600,000,000	600,000,000
<b>Capital Adequacy Ratio (CAR):</b>		
Eligible Common Equity Tier 1 (CET 1) Capital	7,316,166	9,041,111
Eligible Additional Tier 1 (ADT 1) Capital	–	–
Total Eligible Tier 1 Capital	7,316,166	9,041,111
Eligible Tier 2 Capital	–	–
Total Eligible Capital (Tier 1 + Tier 2)	7,316,166	9,041,111
<b>Risk Weighted Assets (RWAs):</b>		
Credit Risk	23,817,108	25,897,738
Market Risk	4,381,901	2,078,522
Operational Risk	1,664,869	1,552,123
Total	29,863,878	29,528,383
Common Equity Tier 1 Capital Adequacy ratio	24.50%	30.62%
Tier 1 Capital Adequacy Ratio	24.50%	30.62%
Total Capital Adequacy Ratio	24.50%	30.62%

In order to strengthen the solvency of Banks / Development Financial Institutions (DFI), SBP through its BSD Circular No. 19 of 2008 dated September 05, 2008 has asked the DFIs to raise their minimum paid up capital to Rs.6 billion free of losses by the end of financial year 2009.

The paid-up capital and CAR of the Company stands at Rs. 6 billion and 24.50% of its risk weighted exposure as at December 31, 2018.

The Company uses Standardised approach for calculations of Credit and Market Risk Weighted Assets while Basic Indicator approach is used to calculate Operational Risk Weighted assets.

	2018	2017
National minimum capital requirements prescribed by SBP		
CET1 minimum ratio	6.00%	6.00%
Tier 1 minimum ratio	7.50%	7.50%
Total capital minimum ratio	11.90%	11.275%

	2018	2017
	(Rupees in '000)	
<b>Leverage Ratio (LR):</b>		
Eligible Tier-1 Capital	7,316,166	9,041,111
Total Exposures	49,144,614	34,334,790
Leverage Ratio - Percentage	14.89%	26.33%
<b>Liquidity Coverage Ratio (LCR):</b>		
Total High Quality Liquid Assets	5,625,751	2,191,876
Total Net Cash Outflow	8,561,213	4,526,263
Liquidity Coverage Ratio - Percentage	65.71%	48.43%
<b>Net Stable Funding Ratio (NSFR):</b>		
Total Available Stable Funding	19,869,638	18,724,626
Total Required Stable Funding	21,364,065	18,462,857
Net Stable Funding Ratio - Percentage	93.00%	101.42%

- 39.1** The full disclosures on the CAPITAL ADEQUACY, LEVERAGE RATIO & LIQUIDITY REQUIREMENTS as per SBP instructions issued from time to time shall be placed on the website. The link to the full disclosure is available at <https://pakbrunei.com.pk/wp-content/uploads/2019/03/BaselIII2018Disclosure-Standalone.pdf>

## 40 RISK MANAGEMENT

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The Risk Management Framework (the Framework) of the Company provides principles for identifying, assessing and monitoring risk within the Company. The Framework specifies the key elements of the risk management process in order to maximize opportunities, to minimize adversity and to achieve improved outcomes and outputs based on informed decision making.

### Categories of risk

The Company generates most of its revenues by accepting credit, liquidity and market risk. Effective management of these risks is the decisive factor in our profitability. In addition, the Company is subject to certain consequential risks that are common to all business undertakings. These risks are grouped under two headings: operational risk and reputational risk. The Framework is organised with reference to these five risk categories as detailed below:

- |                          |   |
|--------------------------|---|
| <b>Credit risk</b>       | This risk is defined as the possibility of loss due to unexpected default or a deterioration of credit worthiness of a counter party.   |
| <b>Market risk</b>       | The risk of loss generated by adverse changes in the price of assets or contracts currently held by the Company.  |
| <b>Liquidity risk</b>    | The risk that the Company is unable to meet its payment obligations or fund increases in assets when they fall due without incurring an unacceptable cost the consequences of which may be the failure to meet obligations to repay investors and fulfil commitments to lend. |
| <b>Operational risk</b>  | Operational risk is the risk of loss resulting from inadequate or failed internal processes, people, and systems or from external events and includes legal risk.   |
| <b>Reputational risk</b> | The risk of failing to meet the standards of performance or behaviour required or expected by stakeholders in commercial activities or the way in which business is conducted.  |

### Risk responsibilities

The Board of Directors (the Board) is accountable for the overall supervision of the risk management process. The Board is responsible for the approval of all risk policies and ensuring that these are properly implemented. Furthermore, the Board approves the appointment of senior management personnel who are capable of managing the risk activities conducted by the Company.

Risk Management comprises of two areas namely Credit Risk Management (CRM) and Middle Office and Operational Risk (MOOR). CRM oversees credit risk taken by the Company while MOOR function overviews market, liquidity and operational risks of the Company. The functions of both of these units are subject to the policies and manuals approved by the Board, Prudential Regulations and additional regulatory directives issued from time to time. These units are independent of business generation and risk taking. For all credit exposures taken by the Company, CRM prepares a comprehensive credit advice highlighting business, financial and structural risks for Credit Committee members. CRM monitors the credit portfolio of the Company on a regular basis to ensure prudent lending. Moreover, this department also sets parameters for various risks including i) sectoral concentration, ii) exposure limits for single and group exposures, and iii) monitoring watch list accounts and the entire portfolio. The risk management philosophy is to identify and monitor risk on a portfolio basis and assess the risk taking capacity of the statement of financial position as a whole. MOOR is responsible for monitoring and reporting of market and liquidity risk as it arises from our trading, investing and lending activities. MOOR also conducts Risk and Self Assessment exercises and maintains Company wide risk registers to monitor operational risks embedded in the Company operations and ensure that sufficient controls are in place against such risks.

Different Management Committees have been set up to review different kinds of risks; mainly being the Assets and Liabilities Committee (ALCO), Credit Committee (CC) and Risk Management Committee (RMC). Comprehensive risk management manuals have been designed which cover all significant risks including credit, liquidity, market and operational risks and provides guidance to management on risk controls, limits, risk measurement tools and a reporting framework.

#### **40.1 Credit risk**

Credit risk, i.e. the potential default of one or more debtors, is the largest source of risk for the Company. The Company is exposed to credit risk through its lending and investment activities. The credit risk arising from exposure to corporates is governed by the Credit Risk Management Policy and Credit Administration Frameworks. The counter party credit risk arising from interbank lines are addressed in the Treasury policy framework. The Company has adopted Standardised Approach of Basel II Accord.

The Company manages 3 principal sources of credit risk:

##### **i) Sovereign credit risk**

When the Company lends to public sector borrowers, it prefers obtaining a full sovereign guarantee or the equivalent from the Government of Pakistan (GoP). However, certain public sector enterprises have a well defined cash flow stream and appropriate business model based on which the lending is secured through collaterals other than GoP guarantee.

##### **ii) Non-sovereign credit risk**

When the Company lends to private sector borrowers it does not benefit from sovereign guarantees or the equivalent. Consequently, each borrower's credit worthiness is analysed on a standalone basis. Two internal rating models are in use to rate (i) Corporate / Commercial customers (ii) SME customers. Frameworks of both these models have been duly approved by the Board.

##### **iii) Counter party credit risk on interbank limits**

In the normal course of its business, the Company's Treasury utilises products such as reverse repos and call lendings to meet the needs of the borrowers and manages its exposure to fluctuations in market interest rates and to temporarily invest its liquidity prior to disbursement. All of these financial instruments involve, to varying degrees, the risk that the counterparty in the transaction may be unable to meet its obligation to the Company.

Reflecting a preference for minimizing the exposure to counterparty credit risk, the Company maintains eligibility criteria that link the exposure limits to counterparty credit ratings by external rating agencies. For example, the minimum rating for counterparties to be eligible for a financing relationship with the Company is BBB.

##### **Credit administration**

Credit Administration Department is involved in minimizing losses that could arise due to security and documentation deficiencies.

##### **Risk analytics**

To ensure a prudent distribution of asset portfolio, the Company manages its lendings and investment activities within a framework of Borrower, Group, Product, Geographical and Sector exposure limits and risk profile benchmarks.

### Stress testing

The Company also conducts stress testing of its existing portfolio, which includes all assets, i.e., advances as well as investments. This exercise is conducted on a quarterly basis through assigning shocks to distressed / non-performing assets of the Company and assessing its resulting effect on capital adequacy.

### Regular monitoring

Regular monitoring of the advances portfolio is carried out which focuses on early problem recognition and influences the front office to carry out an assessment of the borrower's ability to rectify the identified problem / weakness within a reasonable time-frame, consider tighter structuring of facilities, confirm that there are no critical deficiencies in the existing security position and, if possible, arrange for strengthening of the same through obtaining additional collateral. It should however, be noted that these actions are taken prior to incurring overdues on the facility.

### Portfolio diversification

While expanding the advances and the investment (TFCs) portfolio, efficient portfolio diversification has been a key consideration despite the relatively small size of operations.

Particulars of the Company's significant on-balance sheet and off-balance sheet credit risk in various sectors are analysed as follows:

#### 40.1.1 Lendings to financial institutions

(Rupees in '000)

	Gross lendings		Non-performing lendings		Provision held	
	2018	2017	2018	2017	2018	2017
<b>Credit risk by public / private sector</b>						
Public / Government	–	–	–	–	–	–
Private	–	2,420,909	–	–	–	–
	–	2,420,909	–	–	–	–

#### 40.1.2 Investment in debt securities

(Rupees in '000)

	Gross investments		Non-performing investments		Provision held	
	2018	2017	2018	2017	2018	2017
<b>Credit risk by industry sector</b>						
Agriculture, Forestry, Hunting and Fishing	157,433	58,320	58,320	58,320	58,320	58,319
Textile	45,514	45,514	45,514	45,514	45,514	45,514
Electronics and electrical appliances	118,000	168,000	105,500	105,500	105,500	105,500
Construction	43,641	44,214	43,641	44,215	–	575
Transport, Storage and Communication	16,391	18,686	16,391	18,686	16,391	18,686
Financial	22,072,404	4,173,406	–	–	–	–
	22,453,383	4,508,140	269,366	272,235	225,725	228,594
<b>Credit risk by public / private sector</b>						
Public / Government	19,817,801	3,006,321	–	–	–	–
Private	2,635,582	4,508,140	269,366	272,235	225,725	228,594
	22,453,383	7,514,461	269,366	272,235	225,725	228,594

### 40.1.3 Advances

(Rupees in '000)

	Gross advances		Non-performing advances		Provision held	
	2018	2017	2018	2017	2018	2017
<b>Credit risk by industry sector</b>						
Agriculture, Forestry, Hunting And Fishing	684,253	773,093	–	281,250	–	131,991
Textile	4,348,680	4,183,992	43,725	30,457	36,676	30,457
Chemical And Pharmaceuticals	2,081,853	2,228,434	54	261	54	65
Cement	1,200,000	1,000,000	–	–	–	–
Sugar	751,522	732,965	21,998	118,950	–	36,581
Automobile And Transportation Equipment	2,543	18,372	196	391	98	98
Electronics And Electrical Appliances	1,880,376	2,307,059	2,059	2,059	2,059	1,029
Construction	869,415	375,771	–	–	–	–
Power (Electricity), Gas, Water, Sanitary	2,107,164	2,207,349	138,073	138,169	20,352	–
Transport, Storage And Communication	410,443	327,315	60,464	53,895	27,605	7,260
Financial	437,947	545,964	–	–	–	–
Services	971,572	970,959	–	3,646	–	912
Individuals	176,367	156,522	–	–	–	–
Packaging	953,151	372,049	–	–	–	–
Engineering	525,632	625,000	–	–	–	–
Food & Beverages	1,094,078	631,508	307,859	307,859	205,678	62,373
Steel-Engineering	1,567,512	701,344	6,270	6,270	6,270	6,270
Information Technology	399,678	510,789	10,789	10,790	10,789	10,790
Others	177,235	388,414	1,042	–	103	–
	20,639,421	19,056,899	592,529	953,997	309,684	287,826
<b>Credit risk by public / private sector</b>						
Public / Government	50,123	73,236	–	–	–	–
Private	20,589,298	18,983,663	592,529	953,997	309,684	287,826
	20,639,421	19,056,899	592,529	953,997	309,684	287,826

### 40.1.4 Contingencies and Commitments

	2018	2017
	(Rupees in '000)	
<b>Credit risk by industry sector</b>		
Agriculture, Forestry, Hunting and Fishing	5,000	15,151
Textile	1,147,989	1,192,585
Chemical and Pharmaceuticals	20,650	350,000
Cement	–	–
Sugar	–	35,000
Automobile and transportation equipment	–	–
Electronics and electrical appliances	–	130,000
Construction	965,541	1,224,308
Power (Electricity), Gas, Water, Sanitary	513,218	1,011,378
Transport, Storage And Communication	10,300	–
Financial	5,004,044	1,722,024
Services	–	–
Individuals	–	–
Packaging	100,450	625,604
Engineering	10,170	52,930
Food and beverages	2,080	565,488
Steel and engineering	205,410	300,000
Information Technology	–	–
Others	15,000	378,186
	7,999,852	7,602,654

	2018	2017
	(Rupees in '000)	
<b>Credit risk by public / private sector</b>		
Public / Government	5,004,044	1,722,024
Private	2,995,808	5,880,630
	<b>7,999,852</b>	<b>7,602,654</b>

#### 40.1.5 Concentration of advances

The Company's top 10 exposures on the basis of total funded and non-funded exposures are as following:

	Note	2018	2017
		(Rupees in '000)	
Funded		7,073,746	7,055,326
Non Funded		765,541	551,501
Total Exposure		<b>7,839,287</b>	<b>7,606,827</b>

The sanctioned limits against these top 10 exposures aggregated to Rs.7,846 million (2017: Rs.7,695 million).

#### 40.1.6 Advances - Province / Region-wise Disbursement and Utilization

	(Rupees in '000)				
	2018				
	Disbursements	Utilization			
Province / Region		Punjab	Sindh	Balochistan	Islamabad
Punjab	7,860,134	7,860,134	–	–	–
Sindh	3,018,302	–	3,018,302	–	–
KPK including FATA	–	–	–	–	–
Balochistan	1,300,000	–	–	1,300,000	–
Islamabad	–	–	–	–	–
AJK including Gilgit-Baltistan	–	–	–	–	–
<b>Total</b>	<b>12,178,436</b>	<b>7,860,134</b>	<b>3,018,302</b>	<b>1,300,000</b>	<b>–</b>

	(Rupees in '000)				
	2017				
	Disbursements	Utilization			
Province / Region		Punjab	Sindh	Balochistan	Islamabad
Punjab	7,838,336	7,838,336	–	–	–
Sindh	3,153,888	–	3,153,888	–	–
KPK including FATA	–	–	–	–	–
Balochistan	2,550,000	–	–	2,550,000	–
Islamabad	500,000	–	–	–	500,000
AJK including Gilgit-Baltistan	–	–	–	–	–
<b>Total</b>	<b>14,042,224</b>	<b>7,838,336</b>	<b>3,153,888</b>	<b>2,550,000</b>	<b>500,000</b>

## 40.2 Market risk

The market risk is the risk of reductions in earnings, value and / or reserves arising from changes in market rates (such as interest rates, exchange rates, credit spreads) and market prices (such as commodities, equities, property etc.) as well as their correlations and volatilities. The Company is exposed to market risk primarily through its trading activities, which are centered in the Treasury and Capital market groups.

The Company classifies its assets in banking and trading books as per instructions from the SBP. The Company's trading book comprises positions in financial instruments held with trading intent or in order to hedge other elements of the trading book and free of any restrictive covenants on their tradability. In addition, positions need to be frequently and accurately valued and the portfolio should be actively managed. The positions which do not fulfil the criteria of trading book falls under the banking book and are treated as per SBP requirements.

The Company's trading book consists of investments in government securities, listed equities and mutual funds. The Company actively measures, controls and manages market risk in its trading book on a day-to-day basis. Controls are applied to all investment portfolios by setting limits to the exposures taken. This includes stop loss limits on shares in 'Held-for-trading' portfolio, individual and sectoral concentration limits, volatility and value-at-risk limits, etc.

The Company measures market risk using various techniques like duration analysis for interest rate risk in banking book, Value-at-Risk for adverse price movement, sensitivity analysis for investment in government securities, stress testing, etc. The results are communicated to ALCO and Risk Management Committee on monthly and quarterly basis respectively. Results are also communicated to the Board of Directors every quarter and to Board's Risk Management Committee on a half-yearly basis. Market risk is effectively managed at the portfolio level.

### 40.2.1 Statement of Financial Position split by trading and banking books

(Rupees in '000)

	2018			2017		
	Banking book	Trading book	Total	Banking book	Trading book	Total
Cash and balances with treasury banks	161,339	–	161,339	137,609	–	137,609
Balances with other banks	46,355	–	46,355	74,549	–	74,549
Lendings to financial institutions	–	–	–	2,420,909	–	2,420,909
Investments	3,651,294	22,465,642	26,116,936	2,558,037	5,120,597	7,678,634
Advances	20,329,737	–	20,329,737	18,767,825	–	18,767,825
Fixed assets	11,711	–	11,711	16,951	–	16,951
Intangible assets	4,739	–	4,739	2,781	–	2,781
Deferred tax assets	317,742	–	317,742	187,551	–	187,551
Other assets	1,804,568	–	1,804,568	582,464	–	582,464
	26,327,485	22,465,642	48,793,127	24,748,676	5,120,597	29,869,273

### 40.2.2 Foreign exchange risk

Foreign exchange risk is the risk of loss arising from fluctuations of exchange rates. The Company is not exposed to any significant funded or non-funded foreign exchange exposure.

(Rupees in '000)

	2018				2017			
	Foreign Currency Assets	Foreign Currency Liabilities	Off-balance sheet items	Net foreign currency exposure	Foreign Currency Assets	Foreign Currency Liabilities	Off-balance sheet items	Net foreign currency exposure
United States Dollar	6	–	–	6	5	–	–	5
	6	–	–	6	5	–	–	5

(Rupees in '000)

	2018		2017	
	Banking book	Trading book	Banking book	Trading book
Impact of 1% change in foreign exchange rates on				
- Profit and loss account	0.00043	-	0.00045	-

#### 40.2.3 Equity position risk

Equity position risk is the risk that the fair value will fluctuate as a result of changes in prices of individual stocks or the levels of equity indices. The Company's equity investments are either classified as available-for-sale (AFS) and held for trading (HFT). The objective of the AFS portfolio is to maintain a medium term view of capital gains and dividend income while the Company takes advantage of short-term capital gains through its HFT portfolio investments. It is managed by the Company through its internal investment policy which is duly approved by the Board. The policy defines various position limits, portfolio limits and stop loss limits for the equity desk. The Company also applies stress tests on the equity portfolio which is part of the Company's overall market risk exposure limit on the banking book.

(Rupees in '000)

	2018		2017	
	Banking book	Trading book	Banking book	Trading book
Impact of 5% change in equity prices on				
- Profit and loss account	-	-	-	(1,141)
- Other comprehensive income	-	(141,831)	-	(109,956)

#### 40.2.4 Yield / interest rate risk in the banking book (IRRBB) - Basel II Specific

Yield / interest rate sensitivity position for on-balance sheet instruments is based on the earlier of contractual re-pricing or maturity dates and for off-balance sheet instruments is based on settlement dates. This also refers to the non-trading market risk. Apart from the gap analysis between the market rate sensitive assets and liabilities as per the table given below, the Company also conducts interest rate sensitivity analysis in the banking book using the Duration Gap analysis based on its interest rate sensitive assets and interest rate sensitive liabilities. The Company also uses parallel shift in interest rates to determine the impact of adverse rate changes on investments in government securities.

- Interest rate sensitivity of assets and liabilities is measured based on actual re-pricing / maturity behavior of all interest rate sensitive assets and liabilities.
- Duration GAP is calculated based on interest rate re-pricing of assets and liabilities and is used to determine impact of adverse interest rate movements on the Company's equity. Such an analysis is conducted every month and results are reported to the ALCO and RMC on a monthly and quarterly basis respectively.

(Rupees in '000)

	2018		2017	
	Banking book	Trading book	Banking book	Trading book
Impact of 1% change in interest rates on				
- Profit and loss account	(3,568)	-	(3,523)	-
- Other comprehensive income	-	(355,814)	-	(4,659)

## 40.2.5 Mismatch of interest rate sensitive assets and liabilities

(Rupees in '000)

	Effective yield/interest rate %	2018										Non-interest Bearing Financial Instruments
		Total	Exposed to yield/interest risk									
		Upto 1 month	Over 1 to 3 months	Over 3 to 6 months	Over 6 months to 1 year	Over 1 to 2 years	Over 2 to 3 years	Over 3 to 5 years	Over 5 to 10 years	Above 10 years		
<b>On-balance sheet financial instruments</b>												
<b>Asset</b>												
Cash and balances with treasury banks	-	161,339	-	-	-	-	-	-	-	-	161,339	
Balances with other banks	6.50% to 8.30%	46,355	46,355	-	-	-	-	-	-	-	-	
Lending to financial institutions	-	-	-	-	-	-	-	-	-	-	-	
Investments	7.00% to 14.29%	26,116,936	1,480,892	18,030,515	1,066,594	1,306,937	-	2,772	-	10,004	4,219,222	
Advances	2.00% to 20.00%	20,329,737	6,418,412	4,561,985	3,454,449	438,526	1,018,136	987,429	1,546,733	1,727,700	176,367	
Other assets	-	1,156,603	-	-	-	-	-	-	-	-	1,156,603	
		47,810,970	7,945,659	22,592,500	4,521,043	1,745,463	1,018,136	990,201	1,546,733	1,737,704	5,713,531	
<b>Liabilities</b>												
Borrowings	2.00% to 11.30%	36,890,373	6,160,572	21,025,628	4,169,854	391,627	942,198	960,300	1,537,979	1,702,215	-	
Deposits and other accounts	10.00% to 10.50%	725,403	225,000	500,403	-	-	-	-	-	-	-	
Other liabilities	-	1,096,423	-	-	-	-	-	-	-	-	1,096,423	
		38,712,199	6,385,572	21,526,031	4,169,854	391,627	942,198	960,300	1,537,979	1,702,215	1,096,423	
<b>On-balance sheet gap</b>		<b>9,098,771</b>	<b>1,560,087</b>	<b>1,066,469</b>	<b>351,189</b>	<b>1,353,836</b>	<b>75,938</b>	<b>29,901</b>	<b>8,754</b>	<b>35,489</b>	<b>4,617,108</b>	
<b>Non financial net assets</b>		<b>861,714</b>										
<b>Total net assets</b>		<b>9,960,485</b>										
<b>Off-balance sheet financial instruments</b>												
Documentary credits and short-term trade-related transactions	-	1,101,343	-	-	68,478	237,000	30,324	765,541	-	-	-	
Commitments in respect of:												
- forward foreign exchange contracts	-	-	-	-	-	-	-	-	-	-	-	
- forward lendings	-	1,894,465	72,620	-	798,660	1,023,185	-	-	-	-	-	
- repo transactions	-	5,004,044	5,004,044	-	-	-	-	-	-	-	-	
<b>Off-balance sheet gap</b>		<b>7,999,852</b>	<b>5,076,664</b>	<b>-</b>	<b>867,138</b>	<b>1,260,185</b>	<b>30,324</b>	<b>765,541</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Total yield / interest risk sensitivity gap</b>			<b>6,636,751</b>	<b>1,066,469</b>	<b>1,218,327</b>	<b>2,614,021</b>	<b>106,262</b>	<b>795,442</b>	<b>8,754</b>	<b>35,489</b>	<b>4,617,108</b>	
<b>Cumulative yield / interest risk sensitivity gap</b>			<b>6,636,751</b>	<b>7,703,220</b>	<b>8,921,547</b>	<b>11,535,568</b>	<b>11,641,830</b>	<b>12,437,272</b>	<b>12,446,026</b>	<b>12,481,515</b>	<b>17,098,623</b>	

(Rupees in '000)

	Effective yield/interest rate %	2017										Non-interest Bearing Financial Instruments
		Total	Exposed to yield/interest risk									
		Upto 1 month	Over 1 to 3 months	Over 3 to 6 months	Over 6 months to 1 year	Over 1 to 2 years	Over 2 to 3 years	Over 3 to 5 years	Over 5 to 10 years	Above 10 years		
<b>On-balance sheet financial instruments</b>												
<b>Asset</b>												
Cash and balances with treasury banks	-	137,609	-	-	-	-	-	-	-	-	137,609	
Balances with other banks	1.73% to 5%	74,549	74,549	-	-	-	-	-	-	-	-	
Lending to financial institutions	5.8% to 7.3%	2,420,909	2,420,909	-	-	-	-	-	-	-	-	
Investments	5.90% to 12.09%	7,678,634	1,067,346	2,333,144	775,006	1,132	23,395	-	3,129	12,036	3,463,446	
Advances	6.20% to 18%	18,767,825	4,343,505	5,991,413	3,805,686	386,686	867,308	769,345	1,169,557	1,409,025	25,300	
Other assets	-	376,139	-	-	-	-	-	-	-	-	376,139	
		29,455,665	7,906,309	8,324,557	4,580,692	387,818	890,703	769,345	1,172,686	1,421,061	4,002,494	
<b>Liabilities</b>												
Borrowings	2% to 8.40%	13,976,083	711,535	3,564,060	5,552,049	282,633	638,225	697,164	1,151,854	1,378,563	-	
Deposits and other accounts	-	4,751,164	-	4,251,164	250,000	250,000	-	-	-	-	-	
Other liabilities	-	582,198	-	-	-	-	-	-	-	-	582,198	
		19,309,445	711,535	7,815,224	5,802,049	532,633	638,225	697,164	1,151,854	1,378,563	582,198	
<b>On-balance sheet gap</b>		<b>10,146,220</b>	<b>7,194,774</b>	<b>509,333</b>	<b>(1,221,357)</b>	<b>(144,815)</b>	<b>252,478</b>	<b>72,181</b>	<b>20,832</b>	<b>42,498</b>	<b>3,420,296</b>	
<b>Non financial net assets</b>		<b>310,004</b>										
<b>Total net assets</b>		<b>10,456,224</b>										
<b>Off-balance sheet financial instruments</b>												
Documentary credits and short-term trade-related transactions	-	2,008,754	-	1,087,000	551,501	370,253	-	-	-	-	-	
Commitments in respect of:												
- forward government securities transactions	-	1,722,024	1,722,024	-	-	-	-	-	-	-	-	
- forward lendings	-	3,871,876	750,000	700,000	935,020	1,486,856	-	-	-	-	-	
- repo transactions	-	-	-	-	-	-	-	-	-	-	-	
<b>Off-balance sheet gap</b>		<b>7,602,654</b>	<b>2,472,024</b>	<b>1,787,000</b>	<b>1,486,521</b>	<b>1,857,109</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Total yield / interest risk sensitivity gap</b>			<b>9,666,798</b>	<b>2,296,333</b>	<b>265,164</b>	<b>1,712,294</b>	<b>252,478</b>	<b>72,181</b>	<b>20,832</b>	<b>42,498</b>	<b>3,420,296</b>	
<b>Cumulative yield / interest risk sensitivity gap</b>			<b>9,666,798</b>	<b>11,963,131</b>	<b>12,228,295</b>	<b>13,940,589</b>	<b>14,193,067</b>	<b>14,265,248</b>	<b>14,286,080</b>	<b>14,328,578</b>	<b>17,748,874</b>	

#### 40.3 Operational risk

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events

The Company, like all financial institutions, is exposed to many types of operational risks, including the potential losses arising from internal activities or external events caused by breakdowns in information, communication, physical safeguards, business continuity, supervision, transaction processing, settlement systems and procedures and the execution of legal, fiduciary and agency responsibilities.

The Company maintains a system of internal controls designed to keep operational risk at appropriate levels, in view of the Company's financial strength and the characteristics of the activities and market in which it operates. These internal controls are periodically updated to conform to the industry's best practices. The Company also gathers operational risk losses to determine strengths and sufficiency of its internal controls.

The Company has developed a Business Continuity Plan applicable to all its functional areas and the plan is rehearsed at least twice in a year.

Furthermore, the Company's operations are relatively simple as compared to a large scale commercial bank. The Company only operates with its head office in Karachi with a liaison office in Lahore. Given simple operations and small scale, Company uses Basic Indicator Approach (BIA) to determine capital charge under Basel II.

#### 40.4 Liquidity risk

Liquidity risk is the risk that the Company is unable to fund its current obligations and operations in the most cost efficient manner. ALCO is the forum to oversee liquidity management.

Liquidity risk can arise from the Company's activities and can be grouped into three categories:

- Inflows / outflows from on-balance sheet items (other than marketable securities and wholesale borrowings) and off-balance sheet items;
- Marketability of trading securities; and
- Capacity to borrow from the wholesale markets for funding as well as trading activities.

The Company's main funding source is the inter-bank money market. Changes in the government monetary policy and market expectations of interest rate are all important factors that can adversely affect our key funding sources. Efficient and accurate planning plays a critical role in liquidity management. The Company's MIS provides information on expected cash inflows / outflows which allows the Company to take timely decisions based on future requirements. The Company monitors all the possible sources from which liquidity risk can emanate including market reputation, borrowing terms, deterioration in quality of credit portfolio, etc. Other sources are also identified for which early warning indicators have been created and are being monitored for early intervention of management sensing a potential liquidity crunch.

Gap analysis and stress testing is done on a periodic basis to capture any adverse effect of market movements on liquidity position. Based on the results produced, ALCO devises the liquidity management strategy to maintain sufficient liquidity to deal with any related catastrophe.

#### 40.4.1 Maturities of assets and liabilities - based on contractual maturities of assets and liabilities of the Company

(Rupees in '000)

	2018													
	Total	Upto 1 Day	Over 1 to 7 days	Over 7 to 14 days	Over 14 days to 1 Month	Over 1 to 2 Months	Over 2 to 3 Months	Over 3 to 6 Months	Over 6 to 9 Months	Over 9 months to 1 year	Over 1 to 2 years	Over 2 to 3 years	Over 3 to 5 Years	Over 5 Years
<b>Assets</b>														
Cash and balances with treasury banks	161,339	1,301	9,108	9,108	20,818	121,004	-	-	-	-	-	-	-	-
Balances with other banks	46,355	487	2,610	2,610	5,967	34,681	-	-	-	-	-	-	-	-
Lendings to financial institutions	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Investments	26,116,936	-	16,632	-	1,231,542	139,074	287,168	620,253	135,711	2,238,575	1,123	1,115	855,290	20,590,453
Advances	20,329,737	19,329	538,347	1,047,605	1,610,340	368,030	403,292	2,283,292	1,319,981	980,655	3,204,125	2,783,897	3,269,901	2,500,943
Fixed assets	11,711	425	461	461	461	344	1,562	3,843	1,431	1,562	1,156	5	-	-
Intangible assets	4,739	15	114	116	264	264	264	1,278	1,278	1,146	-	-	-	-
Deferred tax assets	317,742	2,804	4,672	4,672	5,875	78,764	16,834	43,074	63,179	63,179	26,268	3,588	4,833	-
Other assets	1,804,568	102	207,344	13,031	339,766	628,115	119,563	106,948	43,500	181,221	161,376	602	-	3,000
	48,793,127	24,463	779,288	1,077,603	3,215,033	1,370,276	828,683	3,058,688	1,565,080	3,466,338	3,394,048	2,789,207	4,130,024	23,094,396
<b>Liabilities</b>														
Borrowings	36,890,373	-	3,568,714	5,301	4,661,557	6,826,734	1,123,894	11,332,368	-	1,616,614	2,742,198	1,460,300	1,850,478	1,702,215
Deposits and other accounts	725,403	-	-	-	225,000	-	500,403	-	-	-	-	-	-	-
Other liabilities	1,216,866	-	420,400	47,199	116,388	140,204	68,050	79,528	29,452	41,262	141,686	106,588	24,623	1,486
	38,832,642	-	3,989,114	52,500	5,002,945	6,966,938	1,692,347	11,411,896	29,452	1,657,876	2,883,884	1,566,888	1,875,101	1,703,701
<b>Net assets</b>	9,960,485	24,463	(3,209,826)	1,025,103	(1,787,912)	(5,596,662)	(863,664)	(8,353,208)	1,535,628	1,808,462	510,164	1,222,319	2,254,923	21,390,695
Share capital	6,000,000													
Reserves	1,406,995													
Unappropriated profit	3,226,702													
Deficit on revaluation of assets	(673,212)													
	9,960,485													

(Rupees in '000)

	2017													
	Total	Upto 1 Day	Over 1 to 7 days	Over 7 to 14 days	Over 14 days to 1 Month	Over 1 to 2 Months	Over 2 to 3 Months	Over 3 to 6 Months	Over 6 to 9 Months	Over 9 months to 1 year	Over 1 to 2 years	Over 2 to 3 years	Over 3 to 5 Years	Over 5 Years
<b>Assets</b>														
Cash and balances with treasury banks	137,609	4,915	7,768	7,768	13,952	103,206	-	-	-	-	-	-	-	-
Balances with other banks	74,549	601	4,208	4,208	9,620	55,912	-	-	-	-	-	-	-	-
Lendings to financial institutions	2,420,909	-	2,420,909	-	-	-	-	-	-	-	-	-	-	-
Investments	7,678,634	-	14,993	24,000	1,124,125	90,773	2,560,920	320,353	83,814	326,799	60,118	50,127	63,474	2,959,138
Advances	18,767,825	42,104	60,655	449,789	1,336,322	1,283,618	1,421,131	1,836,599	1,657,303	770,444	2,432,548	2,111,293	3,062,020	2,303,999
Fixed assets	16,951	154	583	583	1,869	834	1,235	3,565	1,593	1,593	4,365	577	-	-
Intangible assets	2,781	414	494	494	612	767	-	-	-	-	-	-	-	-
Deferred tax assets	187,551	(29)	(206)	(206)	(472)	7,975	-	(1,392)	61,706	61,706	37,903	16,399	16,688	(12,521)
Other assets	582,464	168	1,175	1,175	38,354	26,895	70,007	218,378	61,299	61,299	99,964	750	-	3,000
	29,869,273	48,327	2,510,579	487,811	2,524,382	1,569,980	4,053,293	2,377,503	1,865,715	1,221,841	2,634,898	2,179,146	3,142,182	5,253,616
<b>Liabilities</b>														
Borrowings	13,976,083	-	703,353	-	8,182	2,302,971	1,261,089	1,452,312	-	1,382,494	2,588,100	1,747,164	1,151,853	1,378,565
Deposits and other accounts	4,751,164	-	-	-	-	-	4,251,164	250,000	-	250,000	-	-	-	-
Other liabilities	685,802	168	2,500	3,500	220,144	34,057	11,895	84,094	55,773	83,659	98,992	47,582	43,439	-
	19,413,049	168	705,853	3,500	228,326	2,337,028	5,524,148	1,786,406	55,773	1,716,153	2,687,092	1,794,746	1,195,292	1,378,565
<b>Net assets</b>	10,456,224	48,159	1,804,726	484,311	2,296,056	(767,048)	(1,470,855)	591,097	1,809,942	(494,312)	(52,194)	384,400	1,946,890	3,875,051
Share capital	6,000,000													
Reserves	1,351,812													
Unappropriated profit	3,306,156													
Deficit on revaluation of assets	(201,744)													
	10,456,224													

#### 40.4.2 Maturities of assets and liabilities - based on expected maturities of the assets and liabilities of the Company

(Rupees in '000)

	2018									
	Total	Upto 1 month	Over 1 to 3 months	Over 3 to 6 months	Over 6 months to 1 year	Over 1 to 2 years	Over 2 to 3 years	Over 3 to 5 years	Over 5 to 10 years	Above 10 years
<b>Assets</b>										
Cash and balances with treasury banks	161,339	40,335	121,004	-	-	-	-	-	-	-
Balances with other banks	46,355	11,674	34,681	-	-	-	-	-	-	-
Lendings to financial institutions	-	-	-	-	-	-	-	-	-	-
Investments	26,116,936	1,248,174	426,242	620,253	2,374,286	1,123	1,115	855,290	20,590,453	-
Advances	20,329,737	3,215,621	771,322	2,283,292	2,300,636	3,204,125	2,783,897	3,269,901	2,500,943	-
Fixed assets	11,711	1,808	1,906	3,843	2,993	1,156	5	-	-	-
Intangible assets	4,739	509	528	1,278	2,424	-	-	-	-	-
Deferred tax assets	317,742	18,023	95,598	43,074	126,358	26,268	3,588	4,833	-	-
Other assets	1,804,568	560,243	747,678	106,948	224,721	161,376	602	-	3,000	-
	48,793,127	5,096,387	2,198,959	3,058,688	5,031,418	3,394,048	2,789,207	4,130,024	23,094,396	-
<b>Liabilities</b>										
Borrowings	36,890,373	8,235,572	7,950,628	11,332,368	1,616,614	2,742,198	1,460,300	1,850,478	1,702,215	-
Deposits and other accounts	725,403	225,000	500,403	-	-	-	-	-	-	-
Other liabilities	1,216,866	583,987	208,254	79,528	70,714	141,686	106,588	24,623	-	1,486
	38,832,642	9,044,559	8,659,285	11,411,896	1,687,328	2,883,884	1,566,888	1,875,101	1,702,215	1,486
<b>Net assets</b>	9,960,485	(3,948,172)	(6,460,326)	(8,353,208)	3,344,090	510,164	1,222,319	2,254,923	21,392,181	(1,486)
Share capital	6,000,000									
Reserves	1,406,995									
Unappropriated profit	3,226,702									
Deficit on revaluation of assets	(673,212)									
	9,960,485									

(Rupees in '000)

	2017									
	Total	Upto 1 month	Over 1 to 3 months	Over 3 to 6 months	Over 6 months to 1 year	Over 1 to 2 years	Over 2 to 3 years	Over 3 to 5 years	Over 5 to 10 years	Above 10 years
<b>Assets</b>										
Cash and balances with treasury banks	137,609	34,403	103,206	-	-	-	-	-	-	-
Balances with other banks	74,549	18,637	55,912	-	-	-	-	-	-	-
Lendings to financial institutions	2,420,909	2,420,909	-	-	-	-	-	-	-	-
Investments	7,678,634	1,163,118	2,651,693	320,353	410,613	60,118	50,127	63,474	955,764	2,003,374
Advances	18,767,825	1,888,870	2,704,749	1,836,599	2,427,747	2,432,548	2,111,293	3,062,020	2,276,952	27,047
Fixed assets	16,951	2,795	2,461	3,567	3,186	4,365	577	-	-	-
Intangible assets	2,781	1,407	1,374	-	-	-	-	-	-	-
Deferred tax assets	187,551	(913)	7,975	(1,392)	123,412	37,903	16,399	16,688	(12,521)	-
Other assets	582,464	40,872	96,902	218,378	122,598	99,964	750	-	-	3,000
	29,869,273	5,570,098	5,624,272	2,377,505	3,087,556	2,634,898	2,179,146	3,142,182	3,220,195	2,033,421
<b>Liabilities</b>										
Borrowings	13,976,083	711,535	3,564,060	1,452,312	1,382,494	2,588,100	1,747,164	1,151,853	1,378,565	-
Deposits and other accounts	4,751,164	-	4,251,164	250,000	250,000	-	-	-	-	-
Other liabilities	685,802	226,312	45,951	84,094	139,432	98,992	47,582	43,439	-	-
	19,413,049	937,847	7,861,175	1,786,406	1,771,926	2,687,092	1,794,746	1,195,292	1,378,565	-
<b>Net assets</b>	10,456,224	4,632,251	(2,236,903)	591,099	1,315,630	(52,194)	384,400	1,946,890	1,841,630	2,033,421
Share capital	6,000,000									
Reserves	1,351,812									
Unappropriated profit	3,306,156									
Deficit on revaluation of assets	(201,744)									
	10,456,224									

## 41 EVENTS AFTER THE REPORTING DATE

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The Board of Directors have proposed a final dividend for the year ended December 31, 2018 of Rs. **0.50** per share (2017: Re.0.50 per share), amounting to Rs. **300** million (2017: Rs.300 million) at their meeting held on **March 18, 2019**, for approval of the members at the annual general meeting to be held on **April 29, 2019**. The unconsolidated financial statements for the year ended December 31, 2018 do not include the effect of these appropriations which will be accounted for in the unconsolidated financial statements for the year ending December 31, 2019.

## 42 GENERAL

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- 42.1** Figures in these unconsolidated financial statements have been rounded off to the nearest thousand Rupees unless otherwise stated.
- 42.2** Comparative information has been re-classified, re-arranged or additionally incorporated in these unconsolidated financial statements, wherever necessary, to facilitate comparison and better presentation. No significant reclassifications were made during the current year except for those mentioned in note 4.1.

## Annexure - I

### Statement showing written-off loans or any other financial relief of rupees five hundred thousand or above provided

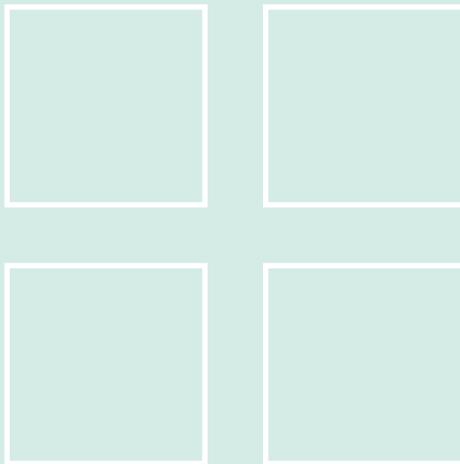
During the year ended December 31, 2018

(Rupees in '000)

S. No.	Name and address of the borrower	Name of individuals/ partners/ directors (with CNIC No.)	Father's/ Husband's name	Outstanding Liabilities at beginning of year			Principal written-off	Interest/ Mark-up written-off/ waived	Other financial relief provided	Total (9+10+11)	
				Principal	Interest/ mark-up	Other than Interest/ mark-up					
1	2	3	4	5	6	7	8	9	10	11	12
1	OK Feed Mills (Private) Limited 39-C, Ahmed Block, New Garden Town Lahore	Directors' Syed Mushahid Shah 35202-6321378-9 Mrs. Nageen Mushahid 35202-5141026-6	Syed Mushahid Shah	281,250	24,232	6,203	311,685	-	17,064	6,203	23,267



# Consolidated Financial Statements



<b>108</b>	Director's Report on the Consolidated Financial Statements
<b>118</b>	Independent Auditor's Report
<b>120</b>	Statement of Financial Position
<b>121</b>	Profit and Loss Account
<b>122</b>	Statement of Comprehensive Income
<b>123</b>	Cash Flow Statement
<b>124</b>	Statement of Changes in Equity
<b>125</b>	Notes to the Consolidated Financial Statements

# Director's Report on the Consolidated Financial Results of Pak Brunei Investment Company Limited

Year ended December 31, 2018

## Directors' Report

On behalf of the Board of Directors, I am pleased to present the audited and consolidated financial results of Pak Brunei Investment Company Limited (the Company) for the year ended December 31, 2018. With increased volatility across the economic and political landscape, the financial sector has also faced a challenging operating environment. Nonetheless, we believe that Company's prudence and strong risk controls significantly helped us weather difficult times.

## Selected Financial Indicators

Figures in PKR million unless stated otherwise

	2012	2013	2014	2015	2016	2017	2018
Total Assets	14,046	35,495	32,997	29,212	34,570	30,031	<b>48,481</b>
Net Assets	8,580	8,265	9,058	9,741	10,544	10,565	<b>10,065</b>
Net Advances	5,779	6,802	7,393	10,244	14,527	19,332	<b>21,615</b>
Net Investments	7,101	27,417	24,193	16,766	15,673	5,919	<b>24,114</b>
Net Mark-up Income	885	438	472	559	580	670	<b>912</b>
Non Mark-up Income	429	444	473	778	836	515	<b>179</b>
Profit before Tax	1,081	904	1,206	1,265	1,390	658	<b>515</b>
Profit after Tax	782	687	994	902	1,009	464	<b>271</b>
Earnings per Share (PKR)	1.30	1.14	1.66	1.60	1.70	0.77	<b>0.45</b>
Dividend Payout (%)	16.67%	3.33%	3.33%	3.33%	5.00%	5.00%	<b>5.00%</b>
Net Infection Ratio (%)	0.00%	0.00%	0.00%	1.52%	1.54%	3.54%	<b>1.31%</b>

FY 2018 was a difficult year on multiple fronts. Amidst a host of internal and external shocks, the economy started to slow down from mid-2018. This slowdown was preceded by a run-up to General Elections, as there was uncertainty regarding continuation of policies. Taking a cue from the broader economy, the stock market remained highly volatile throughout the year and closed 8% down at the end of the year. Even as some of the uncertainties were fading at the start of 2019, fresh challenges have emerged in the form of cross-border tensions between Pakistan and India.

An important market development is the consistent growth in deposits and competition to grow the loan books that have resulted in lending spreads reducing sharply from 5.0% in 2011 to around 2.5% in 2015, remaining at these levels through 2018. The sharp decline in spreads is more than offset by monetary easing during the said period, which helped banks and DFIs record hefty gains on their PIB holdings. With interest rates going up and deposits growth declining since mid-2017, lending spreads have been showing a gradual reversal of late. This means increased pressure on net interest margins due to relatively higher borrowing cost for DFIs.

Offsetting these negatives, Company has worked hard to improve its Statement of Financial Position through proactive recovery of bad loans, reducing the stock of non-performing loans from PKR 954 million in 2017 to PKR 593 million in 2018, bringing down our gross loan infection ratio from 5.0% to 2.9% and net infection ratio from 3.5% to 1.4%. Given a difficult economic environment, and our focus on distress asset financing, this was an important achievement.

FY 2018 was a year in which, owing to central bank's aggressive monetary tightening, money supply growth came down to below 7.0% from 13.7% a year earlier. This had an impact on availability of liquid funds in money markets. Further squeeze in market liquidity came from over 20% growth in banking advances as a greater part of available market liquidity was channeled towards credit disbursements. Our Treasury's liquidity management was proactive and efficient in helping the Company meet its existing obligations as well as build-up credit and investment portfolios without significantly increasing our borrowing spreads.

Support from our subsidiaries in terms of transaction flow and dividends remained robust. With a dividend payout of PKR 132.9 million, Awwal Modaraba generated a return on investment of 13.2% for Pak Brunei. Although Primus Leasing Limited is a relatively new venture and it may take a while before its asset buildup translates into higher dividend payouts to Pak Brunei, we are positive that it will rapidly grow its footprint in the SME sector. However, during the year a dividend payout of PKR 20 million has been generated from Primus Leasing Limited.

In 2017, the Board of Directors of the Company had approved the divestment of the Company's residual 30% shareholding in Army Welfare Trust Investments Limited through the exercise of the put option contained in the shareholders' agreement reached between the Company and Army Welfare Trust (AWT). The transaction was subject to requisite regulatory approvals from the Securities and Exchange Commission of Pakistan which were duly obtained in March 2018. With the completion of certain formalities by the Company and AWT during the year, proceeds against the sale of investments were recovered and the shares were transferred by the Company in favour of AWT in August 2018.

Finally, Pak Brunei has the distinction of having one of the most active Trustee & Agency Services department in the market. At present, our Trustee & Agency Services department manages a portfolio of almost PKR 388.088 billion, comprising conventional & shariah compliant instruments and syndicated finance facilities. Going forward, the Company is also eyeing Mutual Funds' custodianship to supplement existing business activities.

The trend in economic variables indicate that 2019 is going to be a year of consolidation for Pakistan's economy. Economic think-tanks are predicting real GDP growth to come down from 5.8% in FY18 to approximately 4.0% in FY19. Consequently, the business environment facing the Company requires extreme vigilance. We at Pak Brunei believe that our business model is capable of enduring intermittent economic shocks and the Company will continue to grow organically in the years to come.

## Entity Rating

The JCR-VIS Credit Rating Company Limited (JCR-VIS) has assigned entity ratings to Pak Brunei Investment Company Limited (PBIC) at 'AA+/A-1+' (Double A Plus/A-One Plus). Outlook on the assigned ratings is 'Stable' in June 2018. These ratings denote a very low expectation of credit risk and indicate a very strong capacity for timely payment of financial commitments.

## Risk Management

During the course of the year, the Company continued to further strengthen its risk management framework which has been developed over the years and continues to be refined and improved.

Credit risk is managed through the policies approved by the Board. These encompass a well-defined credit approval mechanism, use of internal risk ratings, prescribed documentation requirements, post-disbursement administration, monitoring of credit facilities as well as continuing assessment of credit worthiness of borrowers through periodic reviews. Credit Risk Management also established a mechanism for back testing of the credit scoring model which will be refined going forward. Decisions regarding the credit portfolio are taken by the Credit Committee. Risk Management Committee of the Board provides overall guidance in managing the Company's credit risk. Significant risk issues are regularly reviewed to determine their impact on the Company's strategy as well as its subsidiaries given that Credit Risk Management is a shared function. In addition, the company also completed the quantitative and qualitative impact assessment of IFRS -9.

Market risk and Operational risks are managed through respective policies approved by the Board. In addition, the liquidity risk policy provides guidance in managing the liquidity position of the Company, which is monitored on a daily basis. Credit and Risk Management Committee of the Board provides overall guidance in managing the Company's market and liquidity risks, capital adequacy, and integrated risk management (also known as enterprise risk management). Assessment of enterprise-wide integrated risk profile of the Company is carried out using the Basel Framework, Internal Capital Adequacy Assessment Process, and Stress Testing.

## Financial Reporting Framework and Corporate Governance

The board of directors is committed to adopt and adhere to the best practices of good corporate governance. The directors are pleased to declare that:

- The financial statements, prepared by management, present its state of affairs fairly, the results of its operations, cash flows and statement of changes in equity;
- Proper books of accounts have been maintained;
- Appropriate accounting policies are consistently applied in preparing financial statements and accounting estimates are based on reasonable and prudent judgment;
- International Financial Reporting Standards (IFRSs), as applicable in Pakistan, have been followed in preparation of financial statements and any departures therefrom has been adequately disclosed and explained;
- The system of internal control is sound in design and has been effectively implemented and monitored;
- There are no doubts about the Company's ability to continue as a going concern;
- Outstanding statutory payments on account of taxes, duties, levies and charges (if any) have been fully disclosed in the financial statements;

- There has been no deviation from best practices highlighted in the Statement of Compliance with the best practices of Code of Corporate Governance;
- The total number of directors of the Company are four (4) as per the following:  
Male: 03  
Female: 01;
- As per the joint venture arrangement between Government of Pakistan (GoP) and Government of Brunei, the Company's board of directors comprises of four directors who are nominated by both the Governments. At present, the composition of Board is as follows:

Category	Names	Description
Independent Director	None	The Company has obtained relaxation from the State Bank of Pakistan in respect of the appointment of one independent director on the Board as required under BPRD Circular No. 04 of 2007.
Non-Executive Directors	Mr. Sofian Mohammad Jani (Chairman)	Nominated by the Government of Brunei
	Mr. Tariq Mahmood Pasha	Nominated by the Government of Pakistan
	Mr. Edzwan Zukri Pehin Dato Haji Adanan	Nominated by the Government of Brunei
Executive Director	Ms. Ayesha Aziz	Nominated by the Government of Pakistan

## Board Performance Evaluation

The Board has approved a formal process for the performance evaluation to be carried out on an annual basis. In this regard, an in-house approach has been adopted and quantitative techniques are implemented wherein scored questionnaires are used for Board evaluation. A well-founded scoring scale has been established in accordance with SBP guidelines to rate the Board's performance. Furthermore, an annual performance evaluation of overall Board, its committees and individual directors is also undertaken (facilitated) by an external independent evaluator at least every three years.

Scope of Board evaluation covers evaluation of the full Board, individual Directors, Board Committees, the Chairman and the Managing Director. Final results of the annual evaluation are compiled and presented to the Board of Directors which it accordingly reviews and identifies any issues, weaknesses and challenges along with discussing an action plan as to how these can be adequately addressed. Recommendations from the evaluation exercise form basis of the action plan which is agreed by the Board for implementation. Any areas of improvement identified during the evaluation are noted for appropriate action.

## Meetings of the Board

The Board of Directors of the Company held three meetings during the year end December 31, 2018. The following directors attended the meetings:

Name	Meetings Attended
Mr. Sofian Mohammad Jani	3
Mr. Tariq Mahmood Pasha	3
Mr. Edzwan Zukri Pehin Dato Haji Adanan	3
Ms. Ayesha Aziz	3

## Meetings of the Board Committees

Name	Audit Committee		Credit & Risk Management Committee		Human Resource and Remuneration Committee	
	Meeting held	Attendance	Meeting held	Attendance	Meeting held	Attendance
Mr. Sofian Mohammad Jani	3	3	N/A	N/A	N/A	N/A
Mr. Tariq Mahmood Pasha	3	3	2	2	1	1
Mr. Edzwan Zukri Pehin Dato Haji Adanan	3	3	2	2	1	1
Ms. Ayesha Aziz	N/A	N/A	2	2	1	1

## Change in Directors and Directors' Remuneration

There has been no change in the Board of Directors during the year. The Company's 'Articles of Association' authorizes the Board to determine directors' remuneration. Accordingly, the Non-Executive Directors are eligible for fees and logistics expenses for attending meetings of the Board and Board Committees as per the limit approved by the Board of Directors. Moreover, the fee paid to these directors is made part of the agenda for the Annual General Meeting to obtain post facto approval from the shareholders.

## Corporate Social Responsibility

In 2018, the Board approved a donation of Rs 1.50 million to Aman Health Care Foundation Centre. This foundation has changed the landscape of emergency medical care in Pakistan and is the first state-of-the-art ambulatory vehicle network providing round-the-clock emergency care in the province of Sindh. The Board fully supports causes that brings a positive change in the society and believes in a sustainability philosophy.

## Internal Control over Financial Reporting (ICFR)

The Board of Directors hereby endorses the management's evaluation related to ICFR and overall Internal Controls.

## Statement of Investment of Provident Fund

Investments of provident fund as of June 30, 2018 according to audited financial statements amounted to PKR 84.78 million (2017: PKR 76.98 million).

## Appointment of Auditors

The Board on the proposal of the Audit Committee recommends the appointment of M/s. A.F.Fergusons & Co., Chartered Accountants as statutory auditors for the year ending December 31, 2019.

## Pattern of Shareholding

Shareholder	Shareholding (%)
Ministry of Finance – Govt. of Pakistan	49.99933%
Brunei Investment Agency	50.00000%
Secretary, Economic Affairs Division - Govt. of Pakistan	0.00067%

## Proposed Dividends and Transfers Between Reserves

The Board of Directors have proposed a final dividend for the year ended December 31, 2018 of Re 0.50 per share (2017: Re 0.50 per share), amounting to Rs. 300 million (2017: Rs.300 million) at their meeting held on March 18, 2019 for approval of the members at the annual general meeting. The Board has also approved a transfer of Rs 55.183 million from the unappropriated profits to the statutory reserves of the Company during the year ended December 31, 2018.

We are grateful to our shareholders – Government of Pakistan and Brunei Investment Agency – for their continued guidance and support. We appreciate the role which the State Bank of Pakistan and the Securities and Exchange Commission of Pakistan continue to play in regulating the financial markets of Pakistan while providing us with an accommodating operating environment supportive of our unique business strategy.

**Sofian Mohammad Jani**  
Chairman

**Ayesha Aziz**  
Managing Director

March 18, 2019

## کاروباری سماجی ذمہ داری

2018 میں، بورڈ نے ایک ایسی فاؤنڈیشن کے لیے خاطر خواہ رقم کے عطیے کی منظوری دی جس نے پاکستان میں ہنگامی طبی گھمبہداشت کا منظر نامہ تبدیل کر دیا ہے اور جو صوبہ سندھ میں چوبیس گھنٹے ہنگامی گھمبہداشت فراہم کرنے والا پہلا جدید ترین ایبویولینس نیٹ ورک ہے۔ بورڈ معاشرے میں مثبت تبدیلی لانے والے تمام مقاصد کے ساتھ مکمل تعاون کرتا ہے اور استحکام کے فلسفے پر یقین رکھتا ہے۔

## مالیاتی رپورٹنگ پر اندرونی کنٹرول (ICFR)

بورڈ آف ڈائریکٹرز، ICFR اور مجموعی اندرونی کنٹرول سے متعلقہ بیجمنٹ کے تجزیے کی توثیق کرتا ہے۔

## پراویڈنٹ فنڈ کی سرمایہ کاری کا اعلامیہ

آڈٹ شدہ مالیاتی گوشواروں کے مطابق 30 جون 2018 کو پراویڈنٹ فنڈ کی سرمایہ کاری 84.78 ملین روپے (2017: 76.98 ملین روپے) تھی۔

## آڈیٹرز کا تقرر

آڈٹ کمیٹی کی پیشکش پر بورڈ 31 دسمبر، 2019 کو اختتام پذیر ہونے والے سال کے لیے میسرز اے ایف فرگوسن اینڈ کمپنی، چارٹرڈ اکاؤنٹنٹس کی بطور باضابطہ آڈیٹرز تقرری کی سفارش کرتا ہے۔

## ملکیتِ حصص کی ساخت

حصص کا مالک	ملکیتِ حصص (فیصد)
وزارت خزانہ - حکومت پاکستان	49.99933 فیصد
برونائی سرمایہ کاری ایجنسی	50.00000 فیصد
سیکرٹری، ڈویژن برائے اقتصادی امور - حکومت پاکستان	0.00067 فیصد

## ذخائر کے مابین تجویز کردہ ڈیویڈنڈز اور منتقلیاں

بورڈ آف ڈائریکٹرز نے سالانہ عمومی اجلاس میں ارکان کی منظوری کے لیے، 18 مارچ 2019 کو منعقدہ اپنے اجلاس میں برائے اختتام سال 31 دسمبر 2018، 50 پیسے فی حصص (2017: 50 پیسے فی حصص)، رقم 300 ملین روپے (2017: 300 ملین روپے) کے حتمی ڈیویڈنڈ کی تجویز دی ہے۔ بورڈ سال اختتام 31 دسمبر 2018 کے دوران غیر متناسب منافع جات سے کمپنی کے باضابطہ ذخائر میں 55.183 ملین روپے کی منتقلی کی بھی منظوری دے چکا ہے۔

ہم مسلسل رہنمائی اور تعاون پر اپنے حصص مالکان، حکومت پاکستان اور برونائی سرمایہ کاری ایجنسی کے ممنون ہیں۔ ہم، پاکستان کی مالیاتی مارکیٹس کے استحکام کے لیے اسٹیٹ بینک آف پاکستان اور سیکیورٹیز اینڈ ایکسچینج کمیشن آف پاکستان کے مسلسل کردار اور ہماری منفرد کاروباری حکمت عملی کے لیے سازگار عملی ماحول کی فراہمی کو بھی سراہتے ہیں۔

حاکمہ عزیز  
بیجنگ ڈائریکٹر

سفیان محمد جانی  
چیئر مین

مارچ 18، 2019

## بورڈ کی کارکردگی کا تجزیہ

بورڈ نے سالانہ بنیاد پر عمل میں لائے جانے والے کارکردگی کے تجزیے کے لیے ایک باضابطہ طریقہ کار کی منظوری دے دی ہے۔ اس حوالے سے، ایک ان ہاؤس طرز عمل کو اختیار کیا گیا ہے اور مقصداری ٹیکنیکس کا نفاذ کیا گیا ہے جبکہ بورڈ کے تجزیے کے لیے اسکور کے حامل سوالناموں کو استعمال کیا جاتا ہے۔ بورڈ کی کارکردگی کی درجہ بندی کے لیے SBP کی ہدایات کے مطابق اسکورنگ کا ایک معیاری پیمانہ تخلیق کیا گیا ہے۔ مزید برآں، مجموعی بورڈ، اس کی کمیٹیوں اور انفرادی ڈائریکٹرز کی کارکردگی کا ایک سالانہ جائزہ بھی کم از کم ہر تین سال میں ایک بیرونی خود مختار تجزیہ کار کی جانب سے عمل میں لایا جائے گا (تعاون کیا جائے گا)۔

بورڈ کے تجزیے کی وسعت پورے بورڈ، انفرادی ڈائریکٹرز، بورڈ کمیٹیوں، چیئرمین اور مینجنگ ڈائریکٹرز کے تجزیے کا احاطہ کرتی ہے۔ سالانہ تجزیے کے حتمی نتائج کو جمع کر کے بورڈ آف ڈائریکٹرز کے سامنے پیش کیا جاتا ہے جو اس کا جائزہ لیتا ہے اور سامنے آنے والے کسی بھی نوعیت کے معاملات، کمزوریوں اور مسائل کی نشاندہی کرتا ہے اس کے ساتھ ساتھ ان سے مناسب انداز میں عہدہ برآ ہونے کے لیے ایک عملی منصوبے پر بات کرتا ہے۔ تجزیے کے عمل سے سامنے آنے والی تجاویز عملی منصوبے کی بنیاد بنتی ہیں جن کے نفاذ کے لیے بورڈ کی جانب سے منظوری دی جاتی ہے۔ تجزیے کے دوران شناخت کردہ کسی بھی قابل اصلاح پہلو کو مناسب اقدام کے لیے نوٹ کر لیا جاتا ہے۔

## بورڈ کے اجلاس

کمپنی کے بورڈ آف ڈائریکٹرز نے اختتام سال 31 دسمبر، 2018 کے دوران تین اجلاس منعقد کیے۔ درج ذیل ڈائریکٹرز نے اجلاسوں میں شرکت کی:

نام	اجلاس میں شرکت
جناب سفیان محمد جانی	3
جناب طارق محمود پاشا	3
جناب ایڈون زوکری پہن دا تو حاجی عدنان	3
محترمہ عائشہ عزیز	3

## بورڈ کمیٹیوں کے اجلاس

نام	آڈٹ کمیٹی		کریڈٹ ایڈرسک مینجمنٹ کمیٹی		ہیومن ریسورس اور مشاہرہ کمیٹی	
	منعقدہ اجلاس	حاضری	منعقدہ اجلاس	حاضری	منعقدہ اجلاس	حاضری
جناب سفیان محمد جانی	3	3	دستیاب نہیں	دستیاب نہیں	دستیاب نہیں	دستیاب نہیں
جناب طارق محمود پاشا	3	3	2	2	1	1
جناب ایڈون زوکری پہن دا تو حاجی عدنان	3	3	2	2	1	1
محترمہ عائشہ عزیز	دستیاب نہیں	دستیاب نہیں	2	2	1	1

## ڈائریکٹرز اور ڈائریکٹرز کے مشاہرے میں تبدیلی

دوران سال بورڈ آف ڈائریکٹرز میں کوئی تبدیلی نہیں ہوئی۔ نان ایگزیکٹو ڈائریکٹرز بورڈ اور بورڈ کمیٹیوں کے اجلاس میں شرکت کے لیے فیسوں اور آمد و رفت کے اخراجات کے اہل ہیں جس کی منظوری بورڈ آف ڈائریکٹرز کی جانب سے دی گئی ہے۔ مزید برآں، ان ڈائریکٹرز کو ادرا کردہ فیس کو تخصیص ممالکان سے نام نہاد منظوری حاصل کرنے کے لیے سالانہ عمومی اجلاس کے لیے ایجنڈے کا حصہ بنایا جاتا ہے۔

کریڈٹ رسک کو بورڈ کی جانب سے منظور کردہ پالیسیوں کے ذریعے منظم کیا جاتا ہے۔ ان پالیسیوں میں کریڈٹ کی منظوری کے ایک عمدہ مرتب کردہ طریقہ کار، اندرونی رسک کی درجہ بندیوں کے استعمال، تجویز کردہ دستاویزی لوازمات، تقسیم کے بعد انتظام و انصرام، کریڈٹ کی سہولیات کی نگرانی اور اس کے ساتھ ساتھ معیادی جائزوں کے ذریعے قرض خواہوں کی اعتباری رسک کی مسلسل جانچ کا احاطہ شامل ہوتا ہے۔ کریڈٹ رسک منجمنٹ نے کریڈٹ اسکورنگ ماڈل کی موثر پذیرگی کے تجزیے کے لیے ایک طریقہ کار بھی تخلیق کیا ہے جسے آگے چل کر مزید بہتر بنایا جائے گا۔ کریڈٹ پورٹ فولیو کے متعلقہ فیصلے کریڈٹ کمیٹی کرتی ہے۔ بورڈ کی رسک منجمنٹ کمیٹی کمپنی کے کریڈٹ رسک کو منظم رکھنے میں مجموعی رہنمائی فراہم کرتی ہے۔ رسک کے حوالے سے نمایاں مسائل کا باقاعدگی سے جائزہ لیا جاتا ہے تاکہ کمپنی کی حکمت عملی اور اس کے ساتھ ساتھ اس کی ذیلی کمپنیوں پر اس کے اثرات کا تعین کیا جاسکے بشرطیکہ کریڈٹ رسک منجمنٹ ایک مشترکہ عمل ہو۔ مزید برآں، کمپنی نے IFRS-9 کا مقصدی و معیاری اثر پذیرگی کا تجزیہ بھی مکمل کیا۔

مارکیٹ رسک اور عملی رسک سے بورڈ کی منظور کردہ متعلقہ پالیسیوں کے ذریعے نمٹا جاتا ہے۔ مزید برآں، سیال پذیرگی کے رسک کی پالیسی کمپنی کی سیال پذیرگی کی کیفیت کو منظم رکھنے میں رہنمائی فراہم کرتی ہے جس کی یومیہ بنیاد پر نگرانی کی جاتی ہے۔ بورڈ کی کریڈٹ اور رسک منجمنٹ کمیٹی کمپنی کے مارکیٹ اور سیال پذیرگی کے رسک، سرمائے کی موزونیت، اور مربوط رسک منجمنٹ (جسے انٹرنل رائزر رسک منجمنٹ بھی کہا جاتا ہے) سے نمٹنے کے حوالے سے مجموعی رہنمائی فراہم کرتی ہے۔ انٹرنل رائزر کی سطح پر کمپنی کی مربوط رسک پروفائل کی تعمیل پائل فریم ورک، اندرونی سرمائے کی موزونیت کے تجزیاتی عمل، اور دباؤ کی جانچ کا استعمال کرتے ہوئے کی جاتی ہے۔

## مالیاتی رپورٹنگ کا فریم ورک اور کاروباری ضابطہ

- بورڈ آف ڈائریکٹرز عمدہ کاروباری ضابطے کو اختیار کرنے اور اس پر مکمل طور پر کاربند رہنے کے لیے پُر عزم ہے۔ ڈائریکٹرز یہ اعلان کرتے ہوئے خوشی محسوس کر رہے ہیں کہ:
- منجمنٹ کی جانب سے تیار کردہ مالیاتی گوشوارے، اس کے معاملات، اس کی کاروباری سرگرمیوں کے نتائج، کمپنیز فلوز اور ایکٹیوٹی میں تبدیلیوں کے گوشوارے کو منصفانہ انداز میں پیش کرتے ہیں؛
- موزوں بھی دکھاتے برقرار رکھے گئے ہیں؛
- مالیاتی گوشواروں کی تیاری میں مناسب کاؤنٹنگ پالیسیوں کا باقاعدگی سے اطلاق کیا جاتا ہے کاؤنٹنگ کے تخمینے معقول اور محتاط فیصلہ سازی پر مبنی ہیں؛
- پاکستان میں حسب اطلاق، بین الاقوامی مالیاتی رپورٹنگ کے معیارات (IFRS) کو مالیاتی گوشواروں کی تیاری میں ملحوظ رکھا گیا ہے اور اس حوالے سے کسی بھی انحراف کو مناسب انداز میں منکشف اور واضح کر دیا گیا ہے؛
- اندرونی کنٹرول کا سسٹم بناوٹ میں انتہائی مضبوط ہے اور اس کا موثر انداز میں نفاذ اور نگرانی کی گئی ہے؛
- آئندہ بھی ایک کامیاب کاروباری ادارے کی حیثیت سے اپنی سرگرمیاں جاری رکھنے کے حوالے سے کمپنی کی اہلیت پر کوئی شک نہیں ہے؛
- منیسجر، ڈیپوٹیوں، محصولات، اور چارجز، اگر کوئی ہوں، کی مد میں واجب الادا باضابطہ ادائیگیوں کو مالیاتی گوشواروں میں مکمل طور پر ظاہر کیا گیا ہے؛
- کاروباری ضابطہ عمل کی بہترین عملداری کے ساتھ تعمیل کے گوشوارے میں نمایاں کردہ بہترین عملداریوں میں کوئی انحراف نہیں کیا گیا؛ اور
- کاروباری ضابطہ عمل کی بہترین عملداری کے ساتھ تعمیل کے گوشوارے کے پیراگرافس 1 اور 2 میں بورڈ کا تشکیلی ڈھانچہ بھی دیا گیا ہے جو کہ درج ذیل ہے:
- درج ذیل کے مطابق ڈائریکٹرز کی مجموعی تعداد چار (4) ہے:

مرد: 03  
خاتون: 01

- حکومت پاکستان (GoP) اور حکومت برونائی کے درمیان مشترکہ کاروباری علاقے کے مطابق، کمپنی کا بورڈ آف ڈائریکٹرز چار ڈائریکٹرز پر مشتمل ہے جن کی نامزدگی دونوں حکومتوں کی جانب سے کی جاتی ہے۔ فی الحال، بورڈ کا تشکیلی ڈھانچہ اس طرح ہے:

کمیٹی	نام	تفصیل
خود مختار ڈائریکٹرز	کوئی نہیں	کمپنی نے BPRD مراسلہ نمبر 04/2007 کے تحت درکار بورڈ میں ایک خود مختار سے اسٹیٹ بینک آف پاکستان سے استثناء حاصل کر لیا ہے۔
نان ایگزیکٹو ڈائریکٹرز	جناب سفیان محمد جانی (چیئرمین)	حکومت برونائی کی جانب سے نامزد
	جناب ایڈمز زون زوکر بیہن داتو حاجی عدنان	حکومت برونائی کی جانب سے نامزد
	جناب طارق محمود پاشا	حکومت پاکستان کی جانب سے نامزد
ایگزیکٹو ڈائریکٹرز	محترمہ عائشہ عزیز	حکومت پاکستان کی جانب سے نامزد

ان منفی عوامل کے اثرات کو ختم کرنے کے لیے، کمپنی نے ناقابل وصول قرضوں کی اقداری وصولی، عدم کارکردگی کے حامل قرضوں کے اسٹاک کو 2017 کے 954 ملین قرضوں کے مقابلے میں 2018 میں 593 ملین روپے پر لاتے ہوئے، ہمارے قرض انفلکشن کے مجموعی تناسب کو 5.0 فیصد سے کم کر کے 2.9 فیصد اور حتمی انفلکشن تناسب کو 3.5 فیصد سے 1.4 فیصد پر لاتے ہوئے اپنی بیلنس شیٹ کی صورت حال بہتر بنانے کی بھرپور کوشش کی ہے۔ ایک مشکل معاشی فضا، اور اثاثوں پر دباؤ کی حامل سرمایہ کاری پر ہماری توجہ کے سبب، یہ ایک اہم کامیابی تھی۔

2018 ایک ایسا سال تھا جس میں مرکزی بینک کی جارحانہ مالیاتی پالیسی کے باعث، رقم کی فراہمی گزشتہ سال کے 13.7 فیصد سے کم ہو کر 7.0 فیصد سے بھی کم ہو گئی۔ اس سے منی مارکیٹس میں نقد فنڈز کی دستیابی پر بھی اثرات مرتب ہوئے۔ مارکیٹ کی سیال پذیری میں مزید کمی بینک کی پیشگی رقم کی فراہمی میں 20 فیصد اضافے کے باعث پیدا ہو گئی کیونکہ مارکیٹ میں دستیاب نقد رقم کا ایک بڑا حصہ ادھار رقم کی تقسیم پر لگ گیا تھا۔ ہمارے خزانے کی نقد رقم کی بیجمنٹ نے ہمارے قرض خواہی اسپریڈز میں نمایاں اضافے کے بغیر کمپنی کو اپنی موجودہ ذمہ داریوں سے عہدہ برآ ہونے اور اس کے ساتھ ساتھ کریڈٹ اور سرمایہ کاری کے پورٹ فولیوز میں اضافے کے لیے اقداری اور مؤثر انداز میں مدد دی۔

ٹرانزیکشن کے لین دین اور ڈیویڈنڈز کے حوالے سے ہماری ذیلی کمپنیوں کی جانب سے معاونت بہترین رہی۔ 132.9 ملین روپے کے ڈیویڈنڈز کی ادائیگی کے ساتھ، اول مضاربہ نے پاک برونائی کے لیے سرمایہ کاری پر 13.2 فیصد کا منافع حاصل کیا۔ اگرچہ پرائس لیڈنگ لمیٹڈ بھی کاروبار میں نسبتاً نئی ہے، اور اس کے اثاثوں کو بڑھ کر پاک برونائی کے لیے ڈیویڈنڈز کی مدد میں زیادہ ادائیگی کے حصول میں کچھ وقت لگے گا تاہم، ہم پرامید ہیں کہ یہ SME سیکٹر میں تیزی کے ساتھ اپنے قدم جما لے گی۔

2017 میں، کمپنی کے بورڈ آف ڈائریکٹرز نے آرمی ویلفیئر ٹرسٹ انویسٹمنٹس لمیٹڈ میں کمپنی کی باقی ماندہ 30 فیصد ملکیت حصص کی فروخت کو کمپنی اور آرمی ویلفیئر ٹرسٹ (AWT) کے درمیان ہونے والے حصص مالکان کے معاہدے میں شامل رکھنے کا اختیار استعمال کرتے ہوئے منظور کیا تھا۔ اس ٹرانزیکشن پر سیکورٹیز اینڈ ایکسچینج کمیشن آف پاکستان کی مطلوبہ انضباطی منظور یوں کا اطلاق ہوتا تھا جنہیں مارچ 2018 میں حاصل کیا گیا تھا۔ دوران سال کمپنی اور AWT کی جانب سے مخصوص رسمی کارروائیوں کی تکمیل کے ساتھ، سرمایہ کاریوں کی فروخت پر حاصل ہونے والے منافعوں کو حاصل کر لیا گیا اور اگست 2018 میں کمپنی کی جانب سے AWT کے نام پر حصص منتقل کر دیے گئے تھے۔

بالآخر، پاک برونائی کو مارکیٹ میں فعال ترین ٹریڈ اینڈ اینجینیسٹری سروسز پارٹنٹس کے حصول کا امتیاز حاصل ہو چکا ہے۔ فی الحال، ہمارا ٹریڈ اینڈ اینجینیسٹری سروسز پارٹنٹس تقریباً 500 ملین روپے کا پورٹ فولیو سنبھالتا ہے، جو کہ روایتی اور شرعی اثاثہ جات اور لگاتار مالیاتی سہولیات پر مشتمل ہے۔ مستقبل میں، کمپنی موجودہ کاروباری سرگرمیوں میں اضافے کے لیے میوچوئل فنڈز کی تحویل کاری پر نظر میں جمائے ہوئے ہے۔

معاشی متغیر عوامل اشارہ دیتے ہیں کہ 2019 پاکستانی معیشت کی تعمیر کا سال ہوگا۔ معاشی ماہرین پیش گوئی کر رہے ہیں کہ حقیقی جی ڈی پی آمدنی مالی سال 2018 کی 5.8 فیصد کے مقابلے میں کم ہو کر مالی سال 2019 میں اندازاً 4.0 فیصد ہو جائے گی۔ نتیجتاً، اس وقت کمپنی کو جس کاروباری فضا کا سامنا ہے، اس کے لیے انتہائی مستعدی کی ضرورت ہے۔ پاک برونائی میں ہم اس بات پر یقین رکھتے ہیں کہ ہمارا کاروباری ڈھانچہ وقفے وقفے سے لگنے والے معاشی دھچکوں کو سہارنے کی اہلیت رکھتا ہے اور کمپنی آئندہ سالوں میں اپنی بنیادی ترقی کو جاری رکھے گی۔

## ادارہ جاتی درجہ بندی

JCR-VIS کریڈٹ ریٹنگ کمپنی لمیٹڈ (JCR-VIS) نے پاک برونائی انویسٹمنٹ کمپنی لمیٹڈ (PBIC) کو 'AA+/A-1+' (ڈبل اے پلس / اے منس) کی ادارہ جاتی درجہ بندی سے نوازا ہے۔ جون 2018 میں دی گئی درجہ بندی کا پیش منظر مستحکم ہے۔ یہ درجہ بنیادیں کریڈٹ رسک کی انتہائی کم توقع برداشت کرتی ہیں اور واجب الادا مالی رقم کی بروقت ادائیگی کے لیے بہت مضبوط صلاحیت کو ظاہر کرتی ہیں۔

## رسک مینجمنٹ

سال بھر کے دوران، کمپنی نے اپنے رسک مینجمنٹ کے فریم ورک کو مزید مضبوط بنانے پر کام جاری رکھا جسے گزشتہ چند سالوں میں مرتب کیا گیا ہے اور اس میں اصلاح و بہتری کا عمل جاری ہے۔

## آڈٹ شدہ مالی گوشواروں کی

# ڈائریکٹرز رپورٹ

برائے اختتام مالی سال 31 دسمبر 2018

مجھے بورڈ آف ڈائریکٹرز کی طرف سے 31 دسمبر 2018 کو ختم ہونے والے مالی سال کے لیے پاک برونائی انویسٹمنٹ کمپنی کے آڈٹ شدہ مالیاتی نتائج پیش کرتے ہوئے انتہائی خوشی محسوس ہو رہی ہے۔ معاشی اور سیاسی منظر نامے میں بڑھتے ہوئے عدم استحکام کے باعث مالیاتی شعبے کو بھی اس سال ایک مشکل عملی ماحول کا سامنا رہا۔ اس کے باوجود، ہمارا اس بات پر پختہ یقین ہے کہ کمپنی کے محتاط اور مضبوط رسک کنٹرولز کی وجہ سے ہمیں اس مشکل وقت کا سامنا کرنے میں مدد ملی۔

### منتخب مالیاتی علامات

رقوم ملین پاکستانی روپوں میں تاقتیکہ اس کے برخلاف بیان کیا جائے

2018	2017	2016	2015	2014	2013	2012	
48,481	30,031	34,570	29,212	32,997	35,495	14,046	مجموعی اثاثے
10,065	10,565	10,544	9,741	9,058	8,265	8,580	حتمی اثاثے
21,615	19,332	14,527	10,244	7,393	6,802	5,779	حتمی پیٹنگی ادائیگیاں
24,114	5,919	15,673	16,766	24,193	27,417	7,101	حتمی سرمایہ کاریاں
912	670	580	559	472	438	885	حتمی مارک اپ آمدنی
179	515	836	778	473	444	429	نان مارک اپ آمدنی
515	658	1,390	1,265	1,206	904	1,081	قبل از ٹیکس منافع
271	464	1,009	902	994	687	782	بعد از ٹیکس منافع
0.45	0.77	1.70	1.60	1.66	1.14	1.30	آمدنی فی شیئر (پاکستانی روپے)
5.00%	5.00%	5.00%	3.33%	3.33%	3.33%	16.67%	ڈیویڈنڈ کی ادائیگیاں (فیصد)
1.31%	3.54%	1.54%	1.52%	0.00%	0.00%	0.00%	حتمی ٹیکس کا تناسب (فیصد)

2018 کئی پہلوؤں سے ایک مشکل سال رہا۔ اندرونی اور بیرونی دباؤ کی حامل کیفیات کے پیش نظر، معیشت 2018 کے وسط سے تیزی سے زوال پذیر ہونے لگی۔ پالیسیوں کے تسلسل کے بارے میں بے یقینی کے باعث معیشت کے گرنے کا عمل عام انتخابات ہونے سے قبل ہی شروع ہو چکا تھا۔ وسیع تر معیشت سے اشارہ پاکر، سال بھر میں اسٹاک مارکیٹ انتہائی غیر مستحکم رہی اور سال کے اختتام پر 8 فیصد خسارے کے ساتھ بند ہوئی۔ اگرچہ 2019 کے آغاز میں بعض غیر یقینیوں میں کمی آئی، تاہم پاکستان اور بھارت کے درمیان جاری سرحد پار کشیدگی کی صورت میں نئے چیلنجز سامنے آئے۔

مارکیٹ میں ایک اہم پیش رفت ڈپازٹس میں ہونے والی مسلسل ترقی اور قرضہ جاتی بھی کھاتوں میں اضافے کی مسابقت ہے، جس کا نتیجہ قرض دہندہ اسپریڈز میں تیزی سے کمی کی صورت میں برآمد ہوا جو کہ 2011 میں 5.0 فیصد تھے جبکہ 2015 میں گھٹ کر تقریباً 2.5 فیصد رہ گئے، اور 2018 تک یہ کمی اسی سطح پر برقرار رہی۔ اسپریڈز میں تیز رفتار کمی کی تلافی مذکورہ مدت کے دوران مالی فراوانی کے باعث ہو گئی، جس سے بینکوں اور ڈی ایف آئی کو اپنی پی آئی بی ہولڈنگز پر بے پناہ منافع کے حصول میں مدد ملی۔ 2017 کے وسط سے شرح سود میں اضافے اور ڈپازٹس کے اضافے میں کمی کے باعث، قرضہ جاتی اسپریڈز کا فی عرصے سے بتدریج مخالف رجحان ظاہر کر رہے ہیں۔ اس کا مطلب ڈی ایف آئی کے لیے نسبتاً بلند تر قرض خواہی کی لاگت کے باعث حتمی سودی مارجنز پر دباؤ میں اضافہ ہے۔

## Independent Auditor's Report

### To the members of Pak Brunei Investment Company Limited

#### Opinion

We have audited the annexed consolidated financial statements of Pak Brunei Investment Company Limited and its subsidiaries (the Group), which comprise the consolidated statement of financial position as at December 31, 2018, and the consolidated profit and loss account, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated cash flow statement for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at December 31, 2018, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with the accounting and reporting standards as applicable in Pakistan.

#### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan (the Code), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Information Other than the Consolidated and Unconsolidated Financial Statements and Auditor's Reports Thereon

Management is responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the consolidated and unconsolidated financial statements and our auditor's reports thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Responsibilities of Management and the Board of Directors for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting and reporting standards as applicable in Pakistan and Companies Act, 2017 and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible for overseeing the Group's financial reporting process.

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**Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

The engagement partner on the audit resulting in this independent auditor's report is Salman Hussain.

**A. F. Ferguson & Co.**  
**Chartered Accountants**

Karachi  
Dated: March 25, 2019

# Consolidated Statement of Financial Position

As at December 31, 2018

2018	2017	2016	Note	2018	2017	2016
(Restated)	(Restated)	(Restated)		(Restated)	(Restated)	(Restated)
(US \$ in '000)				(Rupees in '000)		
<b>ASSETS</b>						
2,027	2,432	2,319				
				<b>281,404</b>	337,751	322,011
1,189	2,519	16,801	5			
				<b>165,057</b>	349,770	2,333,056
395	23,051	3,587	6			
				<b>54,879</b>	3,200,909	498,065
173,651	42,624	112,869	7			
				<b>24,113,564</b>	5,918,860	15,673,268
155,655	139,217	104,617	8			
				<b>21,614,581</b>	19,331,908	14,527,306
205	180	186	9			
				<b>28,477</b>	24,988	25,825
49	24	12	10			
				<b>6,871</b>	3,315	1,598
2,266	1,365	729	11			
				<b>314,708</b>	189,506	101,224
13,694	4,850	7,834	12			
				<b>1,901,552</b>	673,523	1,087,913
349,131	216,262	248,954	13			
				<b>48,481,093</b>	30,030,530	34,570,266
<b>LIABILITIES</b>						
–	–	–				
				<b>–</b>	–	–
261,463	100,647	147,578	14			
				<b>36,307,199</b>	13,976,083	20,492,898
5,224	34,215	20,981	15			
				<b>725,403</b>	4,751,164	2,913,488
–	–	–				
				<b>–</b>	–	–
–	–	–				
				<b>–</b>	–	–
–	–	–				
				<b>–</b>	–	–
9,966	5,317	4,461	16			
				<b>1,383,916</b>	738,202	619,458
276,653	140,179	173,020				
				<b>38,416,518</b>	19,465,449	24,025,844
72,478	76,083	75,934				
				<b>10,064,575</b>	10,565,081	10,544,422
<b>NET ASSETS</b>						
<b>REPRESENTED BY</b>						
43,208	43,208	43,208	17			
				<b>6,000,000</b>	6,000,000	6,000,000
10,132	9,735	9,057				
				<b>1,406,995</b>	1,351,812	1,257,721
23,970	24,577	24,100				
				<b>3,328,566</b>	3,412,835	3,346,556
(4,848)	(1,453)	(447)	18			
				<b>(673,212)</b>	(201,744)	(62,060)
72,462	76,067	75,918				
				<b>10,062,349</b>	10,562,903	10,542,217
16	16	16				
				<b>2,226</b>	2,178	2,205
72,478	76,083	75,934				
				<b>10,064,575</b>	10,565,081	10,544,422
<b>CONTINGENCIES AND COMMITMENTS</b>						
			19			

The annexed notes 1 to 43 and annexure I forms an integral part of these consolidated financial statements.

# Consolidated Profit and Loss Account

For the Year ended December 31, 2018

2018	2017	Note	2018	2017	
(US \$ in '000)			(Rupees in '000)		
19,149	11,367	Mark-up / return / interest earned	20	2,659,085	1,578,436
12,584	6,540	Mark-up / return / interest expensed	21	1,747,484	908,144
6,565	4,827	Net mark-up / interest income		911,601	670,292
<b>Non mark-up / interest income</b>					
1,429	1,233	Fee and commission income	22	198,413	171,276
346	162	Dividend income		47,997	22,494
-	384	Share of profit of associates		-	53,279
(487)	1,619	(Loss) / gain on securities	23	(67,658)	224,866
2	308	Other income	24	235	42,801
1,290	3,706	Total non-markup / interest income		178,987	514,716
7,855	8,533	Total income		1,090,588	1,185,008
<b>Non mark-up / interest expenses</b>					
3,305	2,651	Operating expenses	25	458,976	368,073
105	125	Sindh Workers' Welfare Fund	26	14,539	17,404
3,410	2,776	Total non mark-up / interest expenses		473,515	385,477
4,445	5,757	Profit before provisions		617,073	799,531
732	1,017	Provisions and write offs - net	27	101,605	141,155
-	-	Extraordinary / unusual items		-	-
3,713	4,740	<b>Profit before taxation</b>		515,468	658,376
1,757	1,420	Taxation	28	243,996	197,236
1,956	3,320	<b>Profit after taxation from continuing operations</b>		271,472	461,140
<b>Discontinued operations</b>					
-	20	Profit after taxation from discontinued operations		-	2,721
1,956	3,340			271,472	463,861
<b>Attributable to:</b>					
1,953	3,337	Equity holders of the Holding Company		271,099	463,490
3	3	Non-controlling interest		373	371
1,956	3,340			271,472	463,861
<b>Basic and diluted earnings per share</b>					
(Rupees)					
		- From continuing operations	29	0.4525	0.7686
		- From discontinued operations	29	-	0.0045
				0.4525	0.7731

The annexed notes 1 to 43 and annexure I forms an integral part of these consolidated financial statements.

President/Chief Executive

Chief Financial Officer

Director

Director

Director

Consolidated  
**Statement of Comprehensive Income**  
 For the Year ended December 31, 2018

2018		2017		2018		2017	
(US \$ in '000)				(Rupees in '000)			
<b>Profit after taxation for the year attributable to:</b>							
1,953	3,337	Equity holders of the Holding Company		271,099	463,490		
3	3	Non-controlling interest		373	371		
1,956	3,340			271,472	463,861		
<b>Other comprehensive loss</b>							
<i>Items that may be reclassified to profit and loss account in subsequent periods:</i>							
(3,395)	(1,006)	Movement in deficit on revaluation of investments - net of tax		(471,468)	(139,684)		
<i>Items that will not be reclassified to profit and loss account in subsequent periods:</i>							
(1)	(22)	Remeasurement loss on defined benefit obligations - net of tax		(185)	(3,105)		
(1,440)	2,312	<b>Total comprehensive (loss) / income</b>		<b>(200,181)</b>	321,072		

The annexed notes 1 to 43 and annexure I forms an integral part of these consolidated financial statements.

# Consolidated Cash Flow Statement

For the Year ended December 31, 2018

2018	2017	Note	2018	2017
(US \$ in '000)			(Rupees in '000)	
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
3,712	4,741		515,468	658,376
–	48		–	6,721
346	162		47,997	22,494
3,366	4,627		467,471	642,603
<b>Adjustments:</b>				
83	77		11,505	10,631
11	7		1,485	921
105	125	26	14,539	17,404
732	1,017	27	101,605	141,155
(1)	(1)	24	(34)	(77)
–	(420)		–	(58,304)
–	(138)		–	(19,019)
–	(1)		–	33
–	(384)		–	(53,279)
930	284		129,100	39,465
4,296	4,911		596,571	682,068
<b>(Increase) / decrease in operating assets</b>				
12,214	(10,823)		1,696,030	(1,502,844)
1,873	483		260,019	67,021
(16,624)	(34,983)		(2,308,495)	(4,857,746)
(8,354)	1,239		(1,160,088)	172,118
(10,891)	(44,084)		(1,512,534)	(6,121,451)
<b>Increase/ (decrease) in operating liabilities</b>				
160,815	(46,930)		22,331,116	(6,516,815)
(28,991)	13,234		(4,025,761)	1,837,676
4,543	694		630,913	96,370
136,367	(33,002)		18,936,268	(4,582,769)
(2,151)	(2,005)		(298,688)	(278,387)
–	(34)		–	(4,748)
127,621	(74,214)		17,721,617	(10,305,287)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
(138,263)	36,519		(19,199,402)	5,071,069
430	290		59,812	40,188
340	197		47,239	27,371
(109)	(80)		(15,167)	(11,168)
(36)	(9)		(5,041)	(1,294)
1	1		207	107
–	1,911		–	265,375
–	32,001		–	4,443,751
(137,637)	70,830		(19,112,352)	9,835,399
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
(2,160)	(2,160)		(300,000)	(300,000)
(2)	(2)		(325)	(269)
(2,162)	(2,162)		(300,325)	(300,269)
(12,178)	(5,546)		(1,691,060)	(770,157)
15,393	20,939		2,137,521	2,907,678
3,215	15,393	30	446,461	2,137,521

The annexed notes 1 to 43 and annexure I forms an integral part of these consolidated financial statements.

President/Chief Executive

Chief Financial Officer

Director

Director

Director

Consolidated  
**Statement of Changes in Equity**  
 For the Year ended December 31, 2018

	Share capital	Capital reserve		Revenue reserve		Total
		Statutory reserve (a)	Deficit on revaluation of investments	Unappropriated profit	Non-controlling interest	
(Rupees in '000)						
Balance as at December 31, 2016 (as previously reported)	6,000,000	1,257,721	–	3,346,556	2,205	10,606,482
Effect of retrospective change in accounting policy Reclassification of deficit to equity - net of tax (note 4.1)	–	–	(62,060)	–	–	(62,060)
<b>Balance as at December 31, 2016 (as restated)</b>	<b>6,000,000</b>	<b>1,257,721</b>	<b>(62,060)</b>	<b>3,346,556</b>	<b>2,205</b>	<b>10,544,422</b>
<b>Comprehensive income for the year</b>						
Profit after taxation for the year ended December 31, 2017	–	–	–	463,490	371	463,861
<b>Other comprehensive loss</b>						
- Remeasurement loss on defined benefit obligation - net of tax	–	–	–	(3,105)	–	(3,105)
- Movement in deficit on revaluation of investments - net of tax	–	–	(139,684)	–	–	(139,684)
	–	–	(139,684)	460,385	371	321,072
Transfer to statutory reserve	–	94,091	–	(94,091)	–	–
<b>Transactions with owners, recorded directly in equity</b>						
Final cash dividend paid for the year ended December 31, 2016 @ Re.0.50 per share	–	–	–	(300,000)	–	(300,000)
Dividend payout by Awwal Modaraba @ Rs. 1.225 per certificate	–	–	–	–	(269)	(269)
Movement in NCI's holding	–	–	–	(15)	(129)	(144)
<b>Balance as at December 31, 2017 (as restated)</b>	<b>6,000,000</b>	<b>1,351,812</b>	<b>(201,744)</b>	<b>3,412,835</b>	<b>2,178</b>	<b>10,565,081</b>
<b>Comprehensive income for the year</b>						
Profit after taxation for the year ended December 31, 2018	–	–	–	271,099	373	271,472
<b>Other comprehensive loss</b>						
- Remeasurement loss on defined benefit obligations - net of tax	–	–	–	(185)	–	(185)
- Movement in deficit on revaluation of investments - net of tax	–	–	(471,468)	–	–	(471,468)
	–	–	(471,468)	270,914	373	(200,181)
Transfer to statutory reserve	–	55,183	–	(55,183)	–	–
<b>Transactions with owners, recorded directly in equity</b>						
Final cash dividend paid for the year ended December 31, 2017 @ Re.0.50 per share	–	–	–	(300,000)	–	(300,000)
Dividend payout by Awwal Modaraba @ Rs. 1.48 per certificate	–	–	–	–	(325)	(325)
<b>Balance as at December 31, 2018</b>	<b>6,000,000</b>	<b>1,406,995</b>	<b>(673,212)</b>	<b>3,328,566</b>	<b>2,226</b>	<b>10,064,575</b>

(a) This represents reserve created under section 21(i)(a) of the Banking Companies Ordinance, 1962.

The annexed notes 1 to 43 and annexure I forms an integral part of these consolidated financial statements.

# Notes to the Consolidated Financial Statements

For the Year ended December 31, 2018

## 1 STATUS AND NATURE OF BUSINESS

The “Group” consists of:

### **Holding Company**

Pak Brunei Investment Company Limited (the “Holding Company” or “parent”) is a Development Finance Institution (DFI) which was incorporated in Pakistan as an unlisted public limited company on November 28, 2006 under the (now repealed) Companies Ordinance, 1984. The State Bank of Pakistan (SBP) granted the approval for commencement of business with effect from August 20, 2007. The Holding Company is a joint venture between the Government of Pakistan (GoP) and the Brunei Investment Agency (BIA). The Holding Company’s objectives inter alia include making investments in the industrial and agro-based industrial fields in Pakistan on a commercial basis through carrying out industrial and agro-based industrial projects and marketing of their products in Pakistan and abroad and to undertake other feasible business and to establish and acquire companies to conduct various businesses. The registered office of the Holding Company is situated at Horizon Vista, Plot no. Commercial 10, Block 4, Scheme 5, Clifton, Karachi, Pakistan. The Holding Company is in operation with 2 offices (2017: 2 offices) one located in Karachi and the other in Lahore.

### **Subsidiaries**

#### **Awwal Modaraba Management Limited (AMML) - 100% holding**

Awwal Modaraba Management Limited (the Company) was incorporated in Pakistan on June 05, 2014 as an unlisted public company under the (now repealed) Companies Ordinance, 1984. Subsequently, it was registered as a Modaraba Management Company with the Registrar of Modaraba Companies and Modarabas under the Modaraba Companies and Modaraba (Floatation and Control) Ordinance, 1980. The Company is a wholly owned subsidiary of Pak Brunei Investment Company Limited (the Holding Company) with its registered office situated at Horizon Vista, Plot no. Commercial 10, Block 4, Scheme 5, Clifton, Karachi, Pakistan.

The principal activity of the Company is to engage in the business of floatation of Modarabas and to function as a Modaraba Company within the meaning of the Modaraba Companies and Modaraba (Floatation and Control) Ordinance, 1980. Presently, the Company is managing Awwal Modaraba only the details of which have been provided below.

#### **Primus Leasing Limited (PLL) - 100% holding**

PLL was incorporated in Pakistan as a public unlisted company on July 13, 2017 under the Companies Act, 2017. The registered office of PLL is situated at Horizon Vista, Plot no. Commercial 10, Block 4, Scheme 5, Clifton, Karachi, Pakistan. PLL is licensed to carry out leasing business as a Non-Banking Finance Company (NBFC) under the Non-Banking Finance Companies (Establishment and Regulation) Rules, 2003 issued by the Securities and Exchange Commission of Pakistan (SECP). PLL has 2 offices (2017: 1 office) one located in Karachi and the other in Lahore.

The principal objective of PLL is to carry on and undertake the business of leasing of movable property for any purpose whatsoever including but not being limited to industrial, commercial, agricultural and other development purposes on such terms, covenants and conditions and at such rentals as may be deemed fit.

#### **Awwal Modaraba (AM) - 99.78% holding**

AM has been floated under the Modaraba Companies and Modaraba (Floatation and Control) Ordinance, 1980 and the Rules framed thereunder. AM is managed by the AMML. After receiving certificate of minimum subscription, AM commenced its business operations with effect from February 10, 2016. The registered office is situated at Horizon Vista, Plot no. Commercial 10, Block 4, Scheme 5, Clifton, Karachi, Pakistan.

AM is a perpetual, multi purpose and multi dimensional Modaraba and is primarily engaged in providing working capital, Term Finance, Ijarah, Musharika, Morabaha and other Shari'ah compliant investments / instruments to credit worthy customers. AM is listed on the Pakistan Stock Exchange Limited.

## 2 BASIS OF PRESENTATION

### 2.1 Statement of compliance

These consolidated financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. These comprise of:

- International Financial Reporting Standards (IFRSs) issued by the International Accounting Standards Board (IASB) as are notified under the Companies Act, 2017;
- Islamic Financial Accounting Standards (IFAS) issued by the Institute of Chartered Accountants of Pakistan (ICAP) as are notified under the Companies Act, 2017;
- Provisions of and directives issued under the Banking Companies Ordinance, 1962;
- Provisions of and directives issued under the Companies Act, 2017; and
- Directives issued by the SBP and the Securities and Exchange Commission of Pakistan (SECP) from time to time.

Whenever the requirements of the Banking Companies Ordinance, 1962, the Companies Act, 2017, or the directives issued by the SBP and the SECP differ with the requirements of IFRSs or IFAS, the requirements of the Banking Companies Ordinance, 1962, the Companies Act, 2017 and the said directives shall prevail.

- 2.2 The SBP has deferred the applicability of International Accounting Standard (IAS) 39, 'Financial Instruments: Recognition and Measurement' and International Accounting Standard (IAS) 40, 'Investment Property' for DFIs through BSD Circular no. 11 dated September 11, 2002 till further instructions. In addition, the Securities and Exchange Commission of Pakistan has deferred the applicability of International Financial Reporting Standard 7, Financial Instruments: Disclosures (IFRS 7) vide SRO 411(I) / 2008 dated April 28, 2008 till further orders. Accordingly, the requirements of these standards have not been considered in the preparation of these consolidated financial statements. However, investments have been classified and valued in accordance with the requirements prescribed by the SBP through various circulars.

### 2.3 Standards, interpretations and amendments to published approved accounting standards that are effective in the current year

There are certain new and amended standards, interpretations and amendments that are mandatory for the Group's accounting periods beginning on or after January 1, 2018 but are considered not to be relevant or do not have any significant effect on the Group's operations and, therefore, not detailed in these consolidated financial statements.

### 2.4 Standards, interpretations and amendments to published approved accounting standards that are not yet effective

- 2.4.1 The following revised standards, amendments and interpretations with respect to the approved accounting standards would be effective from the dates mentioned below against the respective standard, amendments or interpretations:

Standard, interpretations or amendments	Effective date (accounting periods beginning on or after)
- IFRS 15 - Revenue from contracts with customers	July 1, 2018
- IFRS 9 - Financial Instruments	July 1, 2018
- IFRS 11 - Joint Arrangements (amendments)	January 1, 2019
- IFRS 16 - Leases	January 1, 2019
- IAS 19 - Employee Benefits (amendments)	January 1, 2019
- IAS 28 - Investments in Associates and Joint Ventures (amendments)	January 1, 2019
- IFRIC 23 - Uncertainty over Income Tax Treatments	January 1, 2019
- IFRS 3 - Business Combinations (amendments)	January 1, 2020

IFRS 16 replaces the existing guidance on accounting for leases, including IAS 17 'Leases', IFRIC 4 'Determining whether an arrangement contains a Lease', SIC - 15 'Operating Leases - Incentive and SIC-27 'Evaluating the Substance of Transactions Involving the Legal Form of a Lease'. IFRS 16 introduces a single, on balance sheet lease accounting model for lessees. A lessee recognizes "a right to use asset" representing its right to use the underlying asset and a lease liability representing its obligations to make lease payments. There are recognition exemptions for short-term leases and leases of low-value items. Lessor accounting remains similar to the current standard i.e. lessors continue to classify leases as finance or operating leases. On the adoption of IFRS 16, the Group shall recognize a 'right to use asset' with a corresponding liability for lease payments. The Group is in the process of assessing the full impact of this standard.

IFRS 9: 'Financial Instruments' addresses recognition, classification, measurement and derecognition of financial assets and financial liabilities. The standard has also introduced a new impairment model for financial assets which requires recognition of impairment charge based on an 'Expected Credit Losses' (ECL) approach rather than the 'incurred credit losses' approach. The ECL has an impact on all assets of the Group which are exposed to credit risk. The Group is in the process of assessing the full impact of this standard.

The SBP vide its Letter no. BPRD/ RPD / 2018-7837 dated April 10, 2018 required all Banks / DFIs to conduct an impact and readiness assessment of IFRS 9 based on the financial statements for the year ended December 31, 2017. The Holding Company has carried out an impact and readiness assessment exercise as per the above directive which has highlighted certain systems, policies, process and other gaps. The Holding Company has also identified additional provisioning requirements based on the requirement of the readiness and impact assessment exercise. The exact impact of additional provisioning requirement will be determined after implementation of certain gaps. The Holding Company is in the process of assessing the full impact of this standard.

**2.4.2** There are certain new and amended standards and interpretations that are mandatory for the Group's accounting periods beginning on or after January 1, 2019 but are considered not to be relevant or will not have any significant effect on the Group's operations and are, therefore, not detailed in these consolidated financial statements.

## **2.5 Critical accounting estimates and judgements**

The preparation of the consolidated financial statements in conformity with the approved accounting standards as applicable in Pakistan requires the management to make judgements, estimates and assumptions that affect the reported amounts of assets and liabilities and income and expenses. It also requires the management to exercise judgement in the application of its accounting policies. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances. These estimates and assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of revision and future periods if the revision affects both current and future periods.

Significant accounting estimates and areas where judgements were made by the management in the application of accounting policies are as follows:

- i)** classification and valuation of investments (notes 4.5 and 8);
- ii)** classification and provisioning against loans and advances (notes 4.7 and 9);
- iii)** residual values, depreciation methods and useful lives of operating fixed assets (notes 4.8 and 10);
- iv)** amortisation methods of intangible assets (notes 4.9 and 11);
- v)** impairment of assets (note 4.10);
- vi)** provision for taxation (notes 4.13 and 28); and
- vii)** accounting for defined benefit plan (notes 4.15 and 32).

### 3 BASIS OF MEASUREMENT

#### 3.1 Accounting convention

These consolidated financial statements have been prepared under the historical cost convention except that certain investments have been marked to market and are carried at fair values. In addition, the obligation in respect of staff retirement benefit is carried at present value of defined benefit obligation.

#### 3.2 US Dollar equivalent

The US dollar amounts shown in the consolidated statement of financial position, consolidated profit and loss account, consolidated statement of comprehensive income and consolidated cash flow statement are provided as additional information solely for the convenience of users of financial statements. For the purpose of conversion to US Dollars, the rate of Rs. 138.86 to US Dollars has been used for 2018, 2017 and 2016 as it was the prevalent rate on December 31, 2018.

#### 3.3 Functional and presentation currency

Items included in the consolidated financial statements are measured using the currency of the primary economic environment in which the Group operates. These consolidated financial statements are presented in Pakistani Rupee which is the Group's functional and presentation currency.

### 4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented except for the change mentioned in note 4.1 below.

4.1 The State Bank of Pakistan (SBP) through its BPRD Circular No. 02 of 2018 dated January 25, 2018 has amended the format of annual financial statements of DFIs. All DFIs are directed to prepare their annual financial statements on the revised format effective from the accounting year ending December 31, 2018. Accordingly, the Group has prepared these consolidated financial statements on the new format prescribed by the State Bank of Pakistan. The adoption of new format contains recognition requirements, reclassification of comparative information and additional disclosures and accordingly a third consolidated statement of financial position as at the beginning of the preceding period (i.e. December 31, 2016) has been presented in accordance with the requirements of International Accounting Standard 1 – Presentation of Financial Statements. The amended format also introduced certain new disclosures and has resulted mainly in the following significant changes:

- Intangible assets amounting to Rs. 3.315 million as at December 31, 2017 and Rs. 1.598 million as at December 31, 2016, which were previously shown as part of fixed assets, are now shown separately on the consolidated statement of financial position (note 11);
- Deficit on revaluation of assets amounting to Rs. 201.744 million as at December 31, 2017 and Rs. 62.060 million as at December 31, 2016, which was previously shown below equity as required by the repealed Companies Ordinance, 1984, has now been included as part of equity (note 18); and
- Provision against non-performing loans and advances and provision for diminution in the value of investments amounting to Rs. 53.144 million and Rs. 88.011 million respectively, which were previously shown separately in the profit and loss account, have now been shown under "Provisions and write offs - net" (note 27).

There were no new recognition requirements which became applicable to the Group.

#### 4.2 Basis of consolidation

Subsidiary is an entity which is controlled by the Holding Company. Control is said to exist when the group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

The consolidated financial statements of the Group incorporate the financial statements of the Holding Company and those of the subsidiaries from the date the control of the subsidiary by the Group commences until the date the control ceases to exist. The assets, liabilities, income and expenses of the subsidiaries have been consolidated with those of the Holding Company on a line by line basis and the carrying values of the Group's investments in subsidiaries are eliminated against the subsidiaries' share capital and pre-acquisition reserves in these consolidated financial statements.

Non-Controlling Interest (NCI) represents that part of the net results of operations and net assets of the subsidiaries that is not owned by the group and is measured at the proportionate share of net assets of the acquiree.

The financial statements of subsidiaries are prepared for the same reporting period as that of the Holding Company using accounting policies which are consistent with those applied by the Holding Company in the preparation of its unconsolidated financial statements.

Material intra-group balances and transactions have been eliminated.

#### **4.3 Cash and cash equivalents**

Cash and cash equivalents for the purpose of consolidated cash flow statement represent cash in hand, balances with treasury banks, balances with other banks in current and deposit accounts and short-term highly liquid investments with original maturities of three months or less.

#### **4.4 Lendings to / borrowings from financial and other institutions**

The Group enters into repurchase agreements (repo) and reverse repurchase agreements (reverse repo) at contracted rates for a specified period of time. These are recorded as under:

##### **(a) Sale of securities under repurchase agreements**

Securities sold with a simultaneous commitment to repurchase at a specified future date (repos) continue to be recognised in the consolidated financial statements and are measured in accordance with accounting policies for investment securities. The counterparty liability for amounts received under these agreements is included in borrowings. The difference between sale and repurchase price is treated as mark-up / return / interest expense and accrued over the life of the repo agreement using effective interest method.

##### **(b) Purchase of securities under resale agreements**

Securities purchased with a corresponding commitment to resell at a specified future date (reverse repos) are not recognised in the consolidated financial statements as the Group does not obtain control over the securities. Amounts paid under these agreements are included in lendings to financial and other institutions. The difference between purchase and resale price is treated as mark-up / return / interest income and accrued over the life of the reverse repo agreement using effective interest method.

#### **4.5 Investments**

##### **4.5.1 Classification**

The Group classifies its investment portfolio, other than investments in subsidiaries and associates, into the following categories:

##### **Held-for-trading**

These represent securities which are either acquired for the purpose of generating profit from short-term fluctuations in market prices, interest rates or dealers' margins or are securities included in a portfolio in which a pattern of short-term profit making exists and are intended to be sold within 90 days of acquisition.

##### **Held-to-maturity**

These are securities with fixed or determinable payments and fixed maturity which the Group has the positive intent and ability to hold till maturity.

**Available-for-sale**

These are investments (other than those in subsidiaries and associates) that do not fall under the held-for-trading or held-to-maturity categories.

**4.5.2 Initial measurement**

All purchases and sales of investments that require delivery within the time frame established by regulations or market conventions are recognised at the trade date. Trade date is the date on which the Group commits to purchase or sell the investment.

Investments classified as held-for-trading are initially recognised at fair value, and transaction costs are expensed in the consolidated profit and loss account. Investments, other than those categorised as held-for-trading, are initially recognised at fair value which includes transaction costs associated with the investments.

**4.5.3 Subsequent measurement****Held-for-trading**

These are subsequently measured at fair value. Any unrealised surplus / deficit arising on revaluation is taken to the consolidated profit and loss account.

**Held-to-maturity**

These are carried at amortised cost using the effective interest method, less any impairment recognised to reflect irrecoverable amounts.

**Available-for-sale**

Quoted securities classified as available-for-sale are subsequently measured at fair values. Any surplus or deficit arising thereon is taken to 'consolidated statement of changes in equity' and is taken to the consolidated profit and loss account when realised upon disposal or when the investment is considered to be impaired.

Unquoted equity securities are valued at the lower of cost and break-up value. The break-up value of these securities is calculated with reference to the net assets of the investee company as per the latest available audited financial statements. The cost of investment is determined on a weighted average basis. A decline in the carrying value is charged to the consolidated profit and loss account. A subsequent increase in the carrying value, upto the cost of the investment, is credited to the consolidated profit and loss account. Investments in other unquoted securities are valued at cost less impairment, if any.

**4.6 Investments in associates**

Associates are entities over which the Group has a significant influence but over which control does not exist.

Investments in associates are accounted for using the equity method of accounting. Under the equity method, the investments in associates are initially recognised at cost plus investor's share of the profit or loss of the investees subsequent to the date of acquisition less impairment in value (if any). The investor's share of profit or loss of associates is recognised in the consolidated profit and loss account.

**4.7 Advances**

Advances are stated net of specific and general provisions which are charged to the consolidated profit and loss account. Specific provisions are made in accordance with the requirements of the Prudential Regulations issued by the SBP which prescribe an age-based criteria for classification of non-performing loans and advances and computing provision / allowance there against. The Group also performs a subjective evaluation of its advances which is based on various factors including the historical repayment pattern, past dues, delinquency in the account, financial position of the borrowers, etc. as prescribed under the Prudential Regulations. General provision is maintained where required as per the requirements of the Prudential Regulations. Advances are written-off where there are no realistic prospects of recovery.

Leases are classified as finance leases when the Group transfers substantially all the risks and rewards incidental to the ownership of an asset to the lessee. A receivable is recognised at an amount equal to the present value of minimum lease payments, including guaranteed residual value, if any. The net investment in finance lease is included in advances to customers.

Diminishing Musharaka is a partnership agreement between the Group and its customers for financing plant and machinery. The receivable is recorded to the extent of the Group's share in the purchase of assets.

#### **4.8 Fixed assets and depreciation**

##### **4.8.1 Tangible assets - owned**

Operating fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses, if any. Depreciation is charged to the consolidated profit and loss account using the straight line method at the rates stated in note 10.2 after taking into account residual values, if any. The residual values, useful lives and depreciation methods are reviewed and adjusted, if appropriate, at each reporting date. Depreciation is charged from the date when the asset is available for use while no depreciation is charged on the date the asset is disposed of.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be reliably measured. All other repair and maintenance expenditure are charged to the consolidated profit and loss account as and when incurred.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gain / loss on disposal of fixed assets is recognised in the consolidated profit and loss account in the period in which disposal is made.

##### **4.8.2 Tangible assets - leased**

Assets held under finance lease are accounted for by recording the assets and the related liability. These are recorded at the lower of fair value and the present value of minimum lease payments at the inception of lease and are subsequently stated net of accumulated depreciation.

Financial charges are allocated over the period of lease term so as to provide a constant periodic rate of financial charge on the outstanding finance lease liability.

Depreciation is charged on leased assets on a basis similar to that of owned assets.

##### **4.8.3 Capital work-in-progress**

Capital work-in-progress is stated at cost less accumulated impairment losses, if any. All expenditure connected with specific assets incurred during the installation and construction / development period is carried under this head. These are transferred to the relevant categories of assets as and when assets become available for use.

#### **4.9 Intangible assets and amortisation**

Intangible assets are stated at cost less accumulated amortisation and accumulated impairment losses, if any. Intangible assets are amortised using the straight line method at the rate stated in note 11.1. The residual values, useful lives and amortisation methods are reviewed and adjusted, if appropriate, at each reporting date. Amortisation is charged from the date the asset is available for use while no amortisation is charged on the date the asset is disposed of.

Subsequent costs are included in the asset's carrying amounts or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably.

Gains and losses on disposals, if any, are taken to the consolidated profit and loss account in the period in which these arise.

## 4.10 Impairment

### 4.10.1 Impairment of available-for-sale and held-to-maturity investments

Impairment loss in respect of investments categorised as available-for-sale (except term finance certificates and sukuk) and held-to-maturity is recognised based on management's assessment of objective evidence of impairment as a result of one or more events that may have an impact on the estimated future cash flows of the investments. For available-for-sale financial assets when such an impairment arises, the cumulative loss that has been recognised directly in surplus / deficit on revaluation of securities is removed therefrom and recognised in the consolidated profit and loss account. For investments classified as held-to-maturity, the impairment loss is recognised in the consolidated profit and loss account.

For listed equity securities, a significant or prolonged decline in fair value below cost is also considered to be an objective evidence of impairment. For 'significance', a threshold of 30% and for 'prolonged' a time period of one year has been set, above and after which, decline in value of the instrument is considered for impairment. However, the determination of what is significant or prolonged requires further judgment. In making this judgment, the Group evaluates, among other factors, the normal volatility in share prices (in the case of listed equity securities), the financial condition of investees, industry and sector performance and changes in technology. A subsequent increase in the fair value of a previously impaired quoted equity security is recorded in the consolidated statement of financial position in the surplus / deficit on revaluation of securities account and only recorded through the consolidated profit and loss account when realised on disposal. For unquoted equity securities, a decline in the carrying value is charged to the consolidated profit and loss account. Any subsequent increase in the carrying value upto the cost of the investment is credited to the consolidated profit and loss account.

In case of debt securities, provisions for diminution in the value are made as per the ageing criteria prescribed under the Prudential Regulations issued by the SBP. When a debt security classified as available-for-sale is considered to be impaired, the balance in the surplus/deficit on revaluation of securities account is transferred to the profit and loss account as an impairment charge. If, in a subsequent period, the fair value of the debt instrument increases and the increase can be objectively related to an event occurring after the impairment loss was recognised, the impairment loss is reversed through the consolidated profit and loss account.

Provision for diminution in the value of other securities is made after considering objective evidence of impairment.

### 4.10.2 Impairment of non-financial assets (excluding deferred tax)

The carrying amounts of non-financial assets (other than deferred tax asset) are reviewed at each reporting date to determine whether there is any indication of impairment. If such an indication exists and where the carrying value exceeds the estimated recoverable amounts, assets are written down to their recoverable amounts and any resultant impairment losses are recognised immediately in the consolidated profit and loss account.

Impairment losses are reversed if there has been a change in the estimate used to determine the recoverable amounts. Such reversals are only made to the extent that the assets' carrying amounts do not exceed the amounts that would have been determined had no impairment loss been recognised.

## 4.11 Assets classified as held-for-sale

The Group classifies an asset as held for sale if its carrying amount will be recovered principally through a sale transaction rather than through continuing use. For this to be the case, the asset must be available for immediate sale in its present condition subject only to terms that are usual and customary for sale of such assets and its sale must be highly probable. For the sale to be highly probable, the appropriate level of management must be committed to a plan to sell the asset (or disposal group), and an active programme to locate a buyer and complete the plan must have been initiated. Further, the asset must be actively marketed for sale at a price that is reasonable in relation to its current fair value. In addition, the sale should be expected to qualify for recognition as a completed sale within one year from the date of classification and actions required to complete the plan should indicate that it is unlikely that significant changes to the plan will be made or that the plan will be withdrawn.

A held for sale asset is carried at the lower of its carrying amount and the fair value less costs to sell. Impairment losses are recognised in the consolidated profit and loss account for any initial or subsequent write down of the asset to fair value less costs to sell. Subsequent gains in fair value less costs to sell are recognised to the extent these do not exceed the cumulative impairment losses previously recorded. An asset is not depreciated while classified as held for sale.

#### **4.12 Assets acquired in satisfaction of claims**

The Group occasionally acquires assets in settlement of certain advances. These are stated at the lower of the net realisable value of the related advances or the fair value of such assets.

#### **4.13 Taxation**

Income tax expense comprises charge for current and prior years and deferred tax. Income tax expense is recognised in the consolidated profit and loss account except to the extent that it relates to items recognised directly in equity in which case it is recognised in equity.

##### **4.13.1 Current**

Provision for current taxation is based on taxable income at the current rates of taxation after taking into account tax credits and rebates available, if any. The charge for the current tax also includes adjustments where necessary, relating to prior years which arise from assessments framed / finalised during the year.

##### **4.13.2 Deferred**

Deferred tax is recognised using the balance sheet liability method on all temporary differences between the amounts attributed to the assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is calculated at the tax rates that are expected to be applicable to the temporary differences when these reverse based on the tax rates that have been enacted or substantively enacted as at the reporting date.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and any unused tax losses to the extent that it is probable that taxable profits will be available against which the deductible temporary differences, carry forward of unused tax credits and unused tax losses can be utilised. The carrying amount of deferred tax assets are reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Deferred tax liabilities are recognised for all taxable temporary differences.

Deferred tax relating to items recognised in other comprehensive income (OCI) is charged / credited to OCI.

#### **4.14 Borrowings / deposits**

Borrowings / deposits are recorded at the amount of proceeds received. The cost of borrowings / deposits is recognised as an expense in the period in which it is incurred. Any difference between the proceeds and the redemption value is recognised in the consolidated profit and loss account over the period of the borrowings / deposits using the effective interest method.

#### **4.15 Staff retirement benefits**

##### **4.15.1 Defined benefit plan - staff gratuity fund**

The Holding Company operates a funded gratuity scheme for its eligible permanent employees. The liability recognised in the consolidated statement of financial position in respect of defined benefit gratuity scheme is the present value of the defined benefit obligation as at the reporting date less the fair value of plan assets. Contributions to the fund are made on the basis of actuarial recommendations using the Projected Unit Credit Method under which the cost of providing gratuity is charged to the consolidated profit and loss account so as to spread the cost over the service lives of the employees. Valuations are conducted by an independent actuary with the last valuation conducted on December 31, 2018.

Current service cost is the increase in the present value of the defined benefit obligation resulting from employee service in the current period. Past service cost is the change in the present value of defined benefit obligation resulting from a plan amendment or curtailment and is recognised as an expense in the consolidated profit and loss account when the plan amendment or curtailment occurs. Actuarial gains and losses that arise out of experience adjustments and changes in actuarial assumptions are recognised in other comprehensive income with no subsequent recycling through the consolidated profit and loss account.

#### **Defined contribution plan - staff provident fund**

The Holding Company operates a provident fund scheme for its employees. Equal monthly contributions are made into the Fund both by the Holding Company and the employees at the rate of 10% of basic salary.

#### **4.15.2 Staff retirement benefits of the subsidiaries**

##### ***Staff gratuity scheme - subsidiaries***

AM and AMML operate an unfunded gratuity scheme for their employees for which provision is recognised on the basis of one month's basic salary for each year of completed service with the subsidiaries.

PLL, currently, does not offer any such benefits to its employees.

##### ***Staff provident fund - subsidiaries***

AM and AMML operate a contributory provident scheme for which AM, AMML and their employees make equal monthly contributions at the rate of 10% of basic salary.

PLL, currently, does not offer any such benefits to its employees.

#### **4.16 Financial instruments**

Financial assets and liabilities carried on the consolidated statement of financial position include cash and bank balances, lendings to financial and other institutions, investments, advances, certain receivables, borrowings from financial institutions, deposits and certain payables. Financial assets and liabilities are recognised at the time when the Group becomes party to the contractual provision of the instrument. Financial assets are de-recognised when the contractual right to future cash flows from the asset expires or is transferred along with the risk and reward of ownership of the asset. Financial liabilities are de-recognised when obligation specific in the contract is discharged, cancelled or expired. Any gain or loss on de-recognition of the financial asset and liability is recognised in the consolidated profit and loss account in the period in which these are derecognised. The particular recognition and subsequent measurement methods for significant financial assets and financial liabilities are disclosed in the individual policy statements associated with them.

##### **Derivative financial instruments**

Derivative financial instruments are initially recognised at fair value on the date on which the derivative contract is entered into and are subsequently re-measured at fair value using appropriate valuation techniques. These are carried as assets when the fair value is positive and liabilities when the fair value is negative. Any change in the fair value of derivative instruments arising during the period is taken to the consolidated profit and loss account.

##### **Offsetting**

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated financial statements only when there is a legally enforceable right to set-off and the Group intends either to settle on a net basis, or to realise the assets and to settle the liabilities simultaneously.

#### **4.17 Provisions, contingent assets and contingent liabilities**

Provisions are recognised when the Group has a present, legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount of the obligation can be made. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate.

Contingent assets are not recognised and are also not disclosed unless an inflow of economic benefits is probable. Contingent liabilities are not recognised and are disclosed unless the probability of an outflow of resources embodying economic benefits is remote.

#### **4.18 Commitments**

Commitments for capital expenditure contracted for but not incurred are disclosed in the consolidated financial statements at committed amounts.

#### **4.19 Revenue recognition**

Revenue is recognised to the extent that the economic benefits associated with the transaction will flow to the Group and the amount can be measured reliably.

- Mark-up / return / interest income on advances and investments is recognised on a time proportion basis taking into account effective yield on the instruments except in case of advances and investments classified as non-performing under the SBP's Prudential Regulations on which mark-up / return / interest is recognised on a receipt basis.
- Dividend income is recognised when the Group's right to receive dividend is established.
- Fee, commission and brokerage income and remuneration for trustee and advisory services are recognised when services are rendered.
- Premium or discount on debt securities is amortised using the effective interest method.
- Income from Diminishing Musharika is recognised on an accrual basis.
- Gains and losses on disposal of assets are recognised in the period in which these arise.
- Return on bank deposits is recognised on a time proportion basis using the effective interest method.
- Rental income is recorded when due.
- Income recognised by Awwal Modaraba from Shari'ah non-compliant avenues is not recognised in the consolidated profit and loss account and is classified as charity payable.

#### **4.20 Earnings per share**

The Holding Company presents basic and diluted earnings per share (EPS) for its shareholders. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Group by the weighted average number of ordinary shares outstanding during the year. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares, if any.

#### **4.21 Foreign currency translation**

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing on the dates of transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the consolidated profit and loss account.

#### **4.22 Proposed dividends and transfers between reserves**

Dividends declared and transfers between reserves made subsequent to the reporting date are considered as non-adjusting events and are recognised in the consolidated financial statements in the period in which such dividends are declared / transfers are made.

#### 4.23 Segment reporting

A segment is a distinguishable component of the Group that is engaged either in providing product or services (business segment) or in providing products or services within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segments.

The Board of Directors and Chief Executive Officer of the Holding Company have been identified as the chief operating decision-makers who are responsible for allocating resources and assessing the performance of the operating segments.

##### 4.23.1 Business segments

###### Corporate finance

Corporate finance includes services provided in connection with mergers and acquisitions, underwriting, privatisation, securitisation, research, debts (government, high yield corporate bonds, etc.), equity, syndication, initial public offering (IPO) and secondary private placements.

###### Trading and sales

This includes fixed income, equity, foreign exchange, commodities, credit, funding, lending, repos and brokerage activities.

###### Commercial banking

Commercial banking includes project finance, real estate, export finance, trade finance, factoring, leasing, lending, guarantees, bill of exchange and deposits.

###### Asset management

This segment included fee for services rendered in connection with advisory and management of mutual funds.

##### 4.23.2 Geographical segments

The operations of the Group are currently based only in Pakistan.

#### 4.24 Discontinued operations

A discontinued operation is a component of an entity that has been disposed of and represents a separate major line of business or geographical area of operations.

A component of an entity comprises operations and cash flows that can be clearly distinguished, operationally and for financial reporting purposes, from the rest of the entity.

## 5 CASH AND BALANCES WITH TREASURY BANKS

	Note	2018	2017
		(Rupees in '000)	
With State Bank of Pakistan in:			
Local currency current account	5.1	161,349	137,621
With National Bank of Pakistan in:			
Local currency deposit account	5.2	120,055	200,130
		281,404	337,751

5.1 This includes the minimum cash reserve required to be maintained with the SBP in accordance with the requirement of BSD Circular No. 04 dated May 22, 2004.

5.2 This carries mark-up at rates ranging between 5.00% and 6.15% per annum (2017: 5.15%).

## 6 BALANCES WITH OTHER BANKS

	Note	2018	2017
(Rupees in '000)			
<b>In Pakistan</b>			
- In deposit accounts	6.1	160,077	349,719
- In current account		4,980	51
		<b>165,057</b>	<b>349,770</b>

6.1 These carry mark-up at rates ranging from 3.40% to 8.50% per annum (2017: 1.73% to 5.70% per annum).

## 7 LENDINGS TO FINANCIAL AND OTHER INSTITUTIONS

	Note	2018	2017
(Rupees in '000)			
Investments against repurchase agreements	7.1	54,879	30,000
Repurchase agreement lendings (reverse repo)	7.2	–	1,720,909
Term deposit receipts (TDRs)	7.3	–	1,450,000
		<b>54,879</b>	<b>3,200,909</b>

7.1 On December 28, 2016, Awwal Modaraba entered into an agreement with a company (the financee company) for the purchase and sale of 301,750 shares of the financee company's subsidiary. As per the terms of the agreement, the underlying shares will be offered to the financee company at pre-agreed prices on various offer dates. The shares repurchased by the financee company will come under pledge with the Modaraba with each divestment transaction on the respective offer dates and will remain under pledge until complete divestment of all shares. This is a limited time investment. The outstanding amount as at December 31, 2018 was Rs.6 million (2017: Rs. 30 million).

On January 16, 2018, Awwal Modaraba has entered into an agreement with a shareholder of a company (the investee company) for the purchase of 2,051,150 shares of the investee company. Concurrently, the Modaraba has entered into a separate agreement with another shareholder of the investee company for the selling of underlying shares transferred in the name of the Modaraba. The prospective purchaser has provided two post dated cheques for the amounts of agreed price. The outstanding amount as at December 31, 2018 was Rs. 48.879 million (2017: Nil).

7.2 These carried mark-up at rates ranging from 5.80% to 6.00% and matured on various dates latest by January 2, 2018.

7.3 These carried mark-up at rates ranging from 6.65% to 7.30% and matured on various dates latest by January 5, 2018.

### 7.4 Particulars of lendings

	2018	2017
(Rupees in '000)		
In local currency	54,879	3,200,909
In foreign currency	–	–
	<b>54,879</b>	<b>3,200,909</b>

## 7.5 Securities held as collateral against lendings to financial and other institutions

(Rupees in '000)

	2018			2017		
	Held by the Group	Further given as collateral	Total	Held by the Group	Further given as collateral	Total
Market Treasury Bills	–	–	–	1,720,909	–	1,720,909

## 8. INVESTMENTS

### 8.1 Investments by type:

(Rupees in '000)

	Note	2018				2017			
		Cost / amortised cost	Provision for diminution	Surplus / (deficit)	Carrying value	Cost / amortised cost	Provision for diminution	Surplus / (deficit)	Carrying value
<b>Held-for-trading securities</b>									
Market Treasury Bills		–	–	–	–	243,641	–	(43)	243,598
Ordinary shares		–	–	–	–	16,411	–	10	16,421
		–	–	–	–	260,052	–	(33)	260,019
<b>Available-for-sale securities</b>									
Federal government securities	8.3	19,817,801	–	(326,260)	19,491,541	3,006,321	–	411	3,006,732
Ordinary shares		2,140,824	(210,979)	(391,638)	1,538,207	1,184,648	(132,327)	(206,404)	845,917
Non-government debt securities		2,635,582	(225,725)	(3,684)	2,406,173	1,501,819	(228,594)	–	1,273,225
Units of mutual funds		802,419	–	(124,776)	677,643	504,436	–	(31,281)	473,155
Preference shares	8.4	3,250	(3,250)	–	–	3,250	(3,250)	–	–
		25,399,876	(439,954)	(846,358)	24,113,564	6,200,474	(364,171)	(237,274)	5,599,029
<b>Held-to-maturity securities</b>									
Commercial paper		–	–	–	–	59,812	–	–	59,812
		–	–	–	–	59,812	–	–	59,812
<b>Total investments</b>		<b>25,399,876</b>	<b>(439,954)</b>	<b>(846,358)</b>	<b>24,113,564</b>	<b>6,520,338</b>	<b>(364,171)</b>	<b>(237,307)</b>	<b>5,918,860</b>

### 8.2 Investments by segments:

(Rupees in '000)

	Note	2018				2017			
		Cost / amortised cost	Provision for diminution	Surplus / (deficit)	Carrying value	Cost / amortised cost	Provision for diminution	Surplus / (deficit)	Carrying value
<b>Federal government securities</b>									
Market Treasury Bills		996,157	–	(617)	995,540	3,210,693	–	(56)	3,210,637
Pakistan Investment Bonds		18,821,644	–	(325,643)	18,496,001	39,269	–	424	39,693
		19,817,801	–	(326,260)	19,491,541	3,249,962	–	368	3,250,330
<b>Ordinary Shares</b>									
Listed companies		2,095,493	(189,648)	(391,638)	1,514,207	1,059,728	(110,996)	(206,394)	742,338
Unlisted companies		45,331	(21,331)	–	24,000	141,331	(21,331)	–	120,000
		2,140,824	(210,979)	(391,638)	1,538,207	1,201,059	(132,327)	(206,394)	862,338
<b>Preference shares</b>		<b>3,250</b>	<b>(3,250)</b>	<b>–</b>	<b>–</b>	<b>3,250</b>	<b>(3,250)</b>	<b>–</b>	<b>–</b>
<b>Non-government debt securities</b>									
Listed		1,078,798	(16,392)	(3,684)	1,058,722	19,261	(19,261)	–	–
Unlisted		1,556,784	(209,333)	–	1,347,451	1,482,558	(209,333)	–	1,273,225
		2,635,582	(225,725)	(3,684)	2,406,173	1,501,819	(228,594)	–	1,273,225
<b>Units of mutual funds</b>		<b>802,419</b>	<b>–</b>	<b>(124,776)</b>	<b>677,643</b>	<b>504,436</b>	<b>–</b>	<b>(31,281)</b>	<b>473,155</b>
<b>Commercial paper</b>		<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>59,812</b>	<b>–</b>	<b>–</b>	<b>59,812</b>
<b>Total investments</b>		<b>25,399,876</b>	<b>(439,954)</b>	<b>(846,358)</b>	<b>24,113,564</b>	<b>6,520,338</b>	<b>(364,171)</b>	<b>(237,307)</b>	<b>5,918,860</b>

### 8.2.1 Investments given as collateral

(Rupees in '000)

	2018			2017		
	Cost / amortised cost	Surplus / (deficit)	Carrying value	Cost / amortised cost	Surplus / (deficit)	Carrying value
Pakistan Investment Bonds	17,122,100	(194,249)	16,927,851	–	–	–
Term finance / sukuks certificates	739,824	–	739,824	650,000	–	650,000
	17,861,924	(194,249)	17,667,675	650,000	–	650,000

**8.3** Market Treasury Bills and Pakistan Investment Bonds are held with the SBP and are eligible for rediscounting. Market Treasury Bills embody effective yield of 8.61% (2017: 5.90% to 5.99%) per annum and will mature within 3 months (2017: 3 months). Pakistan Investment Bonds carry mark-up ranging between 7.00% and 12.00% (2017: 6.24% to 12.09%) per annum on a semi-annual basis and will mature within 8 years. Certain government securities are kept with the SBP to meet the statutory liquidity requirement calculated on the basis of demand and time liabilities.

**8.4** These are cumulative, convertible, redeemable and non-participatory preference shares of Rs. 10 each which carry dividend at the rate of 6 months Kibor + 1% per annum.

### 8.5 Provision for diminution in value of investments

	2018	2017
	(Rupees in '000)	
<b>8.5.1</b> Opening balance	364,171	276,160
<b>Charge / reversals</b>		
Charge for the year	103,144	88,011
Reversal on disposals	(27,361)	–
	75,783	88,011
Closing balance	439,954	364,171

### 8.5.2 Particulars of provision against debt securities

(Rupees in '000)

Category of classification	2018		2017	
	Non-performing investments	Provision	Non-performing investments	Provision
<b>Domestic</b>				
Loss	269,366	225,725	272,235	228,594

## 8.6 Quality of available-for-sale securities

Details regarding quality of available-for-sale (AFS) securities are as follows:

(Rupees in '000)

	2018	2017
	Cost	
<b>Federal government securities - government guaranteed</b>		
Market Treasury Bills	996,157	3,210,693
Pakistan Investment Bonds	18,821,644	39,269
	<b>19,817,801</b>	<b>3,249,962</b>
<b>Ordinary shares</b>		
<b>Listed companies</b>		
Oil and gas marketing / exploration companies	47,198	–
Commercial banks	147,970	63,261
Power generation and distribution	350,045	206,975
Cement	249,528	129,068
Chemicals	126,093	105,196
Automobile assembler	24,153	47,142
Engineering	373,776	130,631
Fertilizer	20,698	17,833
Food and personal care products	227,501	115,317
Cable and electrical goods	222,952	60,320
Insurance	–	4,947
Pharmaceuticals	35,582	40,381
Textile composite	228,732	94,091
Textile weaving	16,391	19,950
Glass and ceramics	9,778	–
Investment Banks / Investment Companies / Securities Companies	15,096	8,205
	<b>2,095,493</b>	<b>1,043,317</b>

(Rupees in '000)

	2018		2017	
	Cost	Breakup value	Cost	Breakup value
<b>Unlisted companies</b>				
OBS Pakistan (Private) Limited	24,000	38,569	120,000	129,632
Pakistan Mercantile Exchange Limited	21,331	(2,566)	21,331	(5,354)
	<b>45,331</b>	<b>36,003</b>	<b>141,331</b>	<b>124,278</b>

(Rupees in '000)

	2018	2017
	Cost	
<b>Non-government debt securities</b>		
<b>Listed</b>		
- AAA	462,406	–
- AA+, AA, AA-	600,000	–
- A+, A, A-	–	–
- CCC and below	–	–
- Unrated	16,392	19,261
	<b>1,078,798</b>	<b>19,261</b>
<b>Unlisted</b>		
- AA+, AA, AA-	1,049,855	814,767
- A+, A, A-	253,715	374,817
- BBB+, BBB, BBB-	–	40,000
- Unrated	253,214	252,974
	<b>1,556,784</b>	<b>1,482,558</b>
<b>Preference shares</b>		
Trust Investment Bank Limited	3,250	3,250

(Rupees in '000)

	2018	2017
	Amortised cost	
<b>Units of mutual funds - listed</b>		
A+	–	10,066
AA	–	102,163
A	–	10,341
Unrated	802,419	381,866
	<b>802,419</b>	<b>504,436</b>
<b>Equity securities</b>		
<b>Listed</b>		
<b>Oil and gas marketing companies</b>		
Sui Northern Gas Pipelines Limited	47,198	–
<b>Commercial banks</b>		
Askari Bank Limited	–	10,866
Bank Alfalah Limited	918	–
Bank of Punjab	6,554	–
MCB Bank Limited	32,915	–
Habib Bank Limited	107,583	52,395
<b>Power generation and distribution</b>		
The Hub Power Company Limited	43,900	22,125
K-Electric Limited	106,900	78,932
Kot Addu Power Company Limited	54,141	38,139
Nishat Power Limited	145,104	67,779
<b>Cement</b>		
Cherat Cement Company Limited	39,386	–
D.G. Khan Cement Company Limited	123,268	43,633
Dewan Cement Limited	–	85,435
Fauji Cement Company Limited	40,213	–
Lucky Cement Limited	11,090	–
Maple Leaf Cement Factory Limited	35,571	–
<b>Chemicals</b>		
Agritech Limited	49,506	49,507
Berger Paints Pakistan Limited	41,660	17,982
Buxly Paints Limited	11,117	14,652
Ghani Gases Limited	–	23,055
ICI Pakistan Limited	23,810	–

(Rupees in '000)

	2018	2017
	Cost	
<b>Automobile assembler</b>		
Ghandara Nissan Limited	24,153	47,142
<b>Engineering</b>		
Aisha Steel Mills Limited	35,940	11,950
Amreli Steels Limited	78,108	25,561
Crescent Steel and Allied Products Limited	90,312	37,756
International Industries Limited	106,960	45,212
Mughal Iron and Steel Industries Limited	20,873	10,152
International Steels Limited	41,583	–
<b>Fertilizer</b>		
Engro Fertilizers Limited	–	17,833
Fauji Fertilizer Bin Qasim Limited	10,311	–
Fauji Fertilizer Company Limited	10,387	–
<b>Food and personal care products</b>		
Al Shaheer Corporation Limited	31,160	51,191
Engro Foods Limited	80,220	64,126
Bunny's Limited	116,121	–
<b>Cable and electrical goods</b>		
Pak Elektron Limited	222,952	60,320
<b>Insurance</b>		
IGI Holdings Limited	–	4,947
<b>Pharmaceuticals</b>		
Ferozsons Laboratories Limited	35,582	39,441
The Searle Company Limited	–	940
<b>Textile composite</b>		
Kohinoor Textile Mills Limited	107,407	46,105
Nishat (Chunian) Limited	34,396	–
Towellers Limited	55,422	47,986
Nishat Mills Limited	31,507	–
<b>Textile weaving</b>		
Zephyr Textile Limited	16,391	19,950
<b>Glass and ceramics</b>		
Shabbir Tiles and Ceramics Limited	9,778	–
<b>Investment banks / investment companies / securities companies</b>		
Pakistan Stock Exchange Limited	11,845	4,955
Trust Investment Bank Limited	3,251	3,250
	2,095,493	1,043,317
<b>Unlisted</b>		
OBS Pakistan (Private) Limited	24,000	120,000
Pakistan Mercantile Exchange Limited	21,331	21,331
	45,331	141,331
<b>8.7 Particulars relating to held to maturity securities are as follows:</b>		
<b>Non-government debt securities</b>		
<b>Unlisted and unrated</b>		
Commercial paper	–	59,812

8.7.1 The market value of securities classified as held-to-maturity as at December 31, 2018 amounted to Nil (2017: 59.812 million).

## 9 ADVANCES

		(Rupees in '000)					
	Note	Performing		Non-performing		Total	
		2018	2017	2018	2017	2018	2017
Loans, cash credits, running finances, etc.	9.1	20,594,638	18,121,778	592,529	953,997	21,187,167	19,075,775
Islamic financing and related assets	9.2	742,470	545,367	–	–	742,470	545,367
Advances - gross		21,337,108	18,667,145	592,529	953,997	21,929,637	19,621,142
<b>Provision against advances</b>							
- Specific		–	–	309,684	287,826	309,684	287,826
- General		5,372	1,408	–	–	5,372	1,408
		5,372	1,408	309,684	287,826	315,056	289,234
Advances - net of provision		21,331,736	18,665,737	282,845	666,171	21,614,581	19,331,908

9.1 This includes net investment in finance lease as disclosed below:

		(Rupees in '000)							
	2018				2017				
	Not later than one year	Later than one year and less than five years	Over five years	Total	Not later than one year	Later than one year and less than five years	Over five years	Total	
Lease rentals receivable	733,757	1,023,041	–	1,756,798	486,388	497,839	–	984,227	
Residual value	211,519	319,223	–	530,742	123,745	213,066	–	336,811	
Minimum lease payments	945,276	1,342,264	–	2,287,540	610,133	710,905	–	1,321,038	
Finance charges for future periods	(151,107)	(140,184)	–	(291,291)	(74,942)	(46,481)	–	(121,424)	
Present value of minimum lease payments	794,169	1,202,080	–	1,996,249	535,191	664,424	–	1,199,614	

These leases are executed for a term of 1.5 to 5 years. Security deposits have been obtained within a range of 0% to 50% of the cost of investment at the time of disbursement and have been recorded in other liabilities. The rate of return ranges from 11.00% to 20.00% per annum (2017: 6.20% to 18.00% per annum). Lease rentals are receivable in monthly / quarterly / half yearly instalments. The assets are insured in favour of the Company.

9.2 This includes contractual rentals receivable on musharika and diminishing musharika finance facilities provided under long-term arrangements the details of which are provided below:

		(Rupees in '000)							
	2018				2017				
	Not later than one year	Later than one year and less than five years	Over five years	Total	Not later than one year	Later than one year and less than five years	Over five years	Total	
<b>Principal repayments in respect of:</b>									
- Musharika finance (note 9.2.1)	356,836	85,634	–	442,470	139,923	205,444	–	345,367	
- Diminishing Musharika finance (note 9.2.2)	20,000	257,222	22,778	300,000	–	140,000	60,000	200,000	
	376,836	342,856	22,778	742,470	139,923	345,444	60,000	545,367	
<b>Profit repayments in respect of:</b>									
- Musharika finance (note 9.2.1)	32,879	10,197	–	43,076	27,560	20,179	–	47,738	
- Diminishing Musharika finance (note 9.2.2)	40,920	83,488	1,504	125,912	22,320	65,890	6,696	94,906	
	73,799	93,685	1,504	168,988	49,880	86,069	6,696	142,644	
	450,635	436,541	24,282	911,458	189,803	431,513	66,696	688,011	

**9.2.1** The Group has provided Musharika Finance facilities to several customers for various purposes. The agreed share in the purchase of the assets between the Group and the customers ranges from 74.4% to 99% (2017: 74.4% to 97.4%) and 1% to 25.6% (2017: 2.6% to 26%) respectively. The customers have either transferred the titles of the assets in the name of the Group or the assets are held in trust by Agent, being related party of the Group, appointed in terms of Inter-Creditor and Security Sharing Arrangement Agreement (the agreement) for and on behalf of Group to the extent of its interest defined in the said agreement. The combined forced sales value of the underlying assets as security amounts to Rs. 512.86 million (2017: Rs. 529.37 million) in aggregate. The Group has also obtained various securities against these facilities including personal guarantees of sponsors / directors of customers, post dated cheques issued by customers, hypothecation of assets amounting in aggregate to Rs. 533.67 million (2017: Rs. 267 million). Further, in case of a customer, the Group holds 42 million (2017: Rs. 42 million) ordinary shares of a scheduled bank as pledge and lien on debt collection account as a security.

These facilities carry profit ranging from 3 months KIBOR plus 1.5% to 6 months KIBOR plus 5% and are due to mature on various dates latest by November 15, 2021.

**9.2.2** The Group has provided Diminishing Musharika Finance facility to its corporate customers for various purposes. The facilities are secured against various collaterals which mainly include mortgage of personal properties of sponsors and/or their associates, first pari passu hypothecation charge over the present and future fixed assets (including plant and machinery and land and building), present and future current assets, lien on debt collection accounts of the customers, personal guarantees of the sponsors, etc.

These facilities carry profit ranging from 3 months KIBOR plus 2.5% to 6 months KIBOR plus 5% and are due to mature on various dates latest by April 20, 2024.

### 9.3 Particulars of advances (gross)

	2018	2017
	(Rupees in '000)	
In local currency	21,929,637	19,621,142
In foreign currencies	–	–
	21,929,637	19,621,142

**9.4** Advances include Rs. 592.529 million (2017: Rs. 953.997 million) which have been placed under the non-performing status as detailed below:

Category of classification	Note	2018		2017	
		Non-performing Loans	Provision	Non-performing Loans	Provision
<b>Domestic</b>					
Other Assets Especially Mentioned	9.4.1	12,451	1,245	–	–
Substandard		–	–	196,363	8,335
Doubtful		81,477	29,739	309,918	63,403
Loss		498,601	278,700	447,716	216,088
Total		592,529	309,684	953,997	287,826

**9.4.1** The 'Other Assets Especially Mentioned' category pertains to small enterprise finance amounting to Rs. 12.451 million (December 31, 2017: Rs. Nil).

## 9.5 Particulars of provision against advances

(Rupees in '000)

	2018			2017		
	Specific	General	Total	Specific	General	Total
Opening balance	287,826	1,408	289,234	235,191	899	236,090
Charge for the year	193,853	5,212	199,065	84,228	509	84,737
Reversals	(171,995)	(1,248)	(173,243)	(31,593)	–	(31,593)
	21,858	3,964	25,822	52,635	509	53,144
Amounts written off	–	–	–	–	–	–
Closing balance	309,684	5,372	315,056	287,826	1,408	289,234

### 9.5.1 Particulars of provision against advances

(Rupees in '000)

	2018			2017		
	Specific	General	Total	Specific	General	Total
In local currency	309,684	5,372	315,056	287,826	1,408	289,234
In foreign currencies	–	–	–	–	–	–
	309,684	5,372	315,056	287,826	1,408	289,234

**9.5.2** The Group has availed the benefit of Forced Sale Value (FSV) of certain mortgaged properties held as collateral against non-performing advances as allowed under BSD Circular 1 of 2011. Had the benefit under the said circular not been taken, the specific provision against non-performing advances would have been higher by Rs. 230.901 million (December 31, 2017: Rs. 357.727 million). The FSV benefit availed - net of tax is not available for the distribution as either cash or stock dividend to the shareholders.

**9.5.3** The State Bank of Pakistan vide its circular no. 9 of 2017 dated December 22, 2017 removed the requirement of maintaining general reserve equal to 1% against secured Small Enterprise (SE) portfolio, while general reserve to be maintained against unsecured SE portfolio has been reduced from 2% to 1%. Currently, the Holding Company does not have any unsecured SE portfolio. Primus Leasing Limited, on the other hand, maintains general provision against its loans and leases portfolio at 1 percent of the outstanding amount.

## 9.6 Details of loans written-off of Rs.500,000 and above

Detail are given at Annexure -1.

## 10 FIXED ASSETS

	Note	2018	2017
(Rupees in '000)			
Capital work-in-progress	10.1	4,528	970
Property and equipment	10.2	23,949	24,018
		28,477	24,988
<b>10.1 Capital work-in-progress</b>			
Leasehold improvements		–	970
Advance against purchase of motor vehicles		4,528	–
		4,528	970

## 10.2 Property and equipment

(Rupees in '000)

	Note	2018					Total
		Leasehold improvements	Furniture and fixtures	Electrical, office and computer equipment	Vehicles	Mobile phones	
<b>At January 1, 2018</b>							
Cost		43,241	18,297	31,116	23,028	452	116,134
Accumulated depreciation		(42,654)	(16,148)	(20,866)	(12,138)	(310)	(92,116)
Net book value		587	2,149	10,250	10,890	142	24,018
<b>Year ended December 2018</b>							
Opening net book value		587	2,149	10,250	10,890	142	24,018
Additions		5,020	4,182	2,169	64	174	11,609
Disposals	10.2.1	–	(17)	–	–	(156)	(173)
Depreciation charge for the year		(1,162)	(1,219)	(4,632)	(4,349)	(143)	(11,505)
Closing net book value	10.2.2	4,445	5,095	7,787	6,605	17	23,949
<b>At December 31, 2018</b>							
Cost		48,261	22,462	33,285	23,092	470	127,570
Accumulated depreciation		(43,816)	(17,367)	(25,498)	(16,487)	(453)	(103,621)
Net book value	10.2.2	4,445	5,095	7,787	6,605	17	23,949
<b>Rate of depreciation (percentage)</b>		20%	20%	20% - 50%	25%	50%	–

(Rupees in '000)

	Note	2017					Total
		Leasehold improvements	Furniture and fixtures	Electrical, office and computer equipment	Vehicles	Mobile phones	
<b>At January 1, 2017</b>							
Cost		43,187	16,648	25,482	20,322	327	105,966
Accumulated depreciation		(40,707)	(15,607)	(17,170)	(7,856)	(146)	(81,486)
Net book value		2,480	1,041	8,312	12,466	181	24,480
<b>Year ended December 2017</b>							
Opening net book value		2,480	1,041	8,312	12,466	181	24,480
Additions		54	1,649	5,653	2,706	136	10,198
Disposals		–	–	(19)	–	(11)	(30)
Depreciation charge for the year		(1,947)	(541)	(3,696)	(4,282)	(164)	(10,630)
Closing net book value	10.2.2	587	2,149	10,250	10,890	142	24,018
<b>At December 31, 2017</b>							
Cost		43,241	18,297	31,116	23,028	452	116,134
Accumulated depreciation		(42,654)	(16,148)	(20,866)	(12,138)	(310)	(92,116)
Net book value	10.2.2	587	2,149	10,250	10,890	142	24,018
<b>Rate of depreciation (percentage)</b>		20%	20%	20% - 50%	25%	50%	–

### 10.2.1 Details of disposal made to related parties

(Rupees in '000)

Particulars of assets	Cost	Book value	Sale price	Mode of disposal	Particular of purchaser
Laptop	162	–	25	Sale	Various employees
Mobile phones	134	15	15	Sale	Various employees
<b>2018</b>	<b>296</b>	<b>15</b>	<b>40</b>		
2017	–	–	–		

**10.2.2** The cost of fully depreciated fixed assets that are still in the Group's use is as follows:

	Note	2018	2017
(Rupees in '000)			
Leasehold improvements		42,321	42,321
Furniture and fixtures		13,638	13,518
Electrical, office and computer equipment		14,882	12,524
Vehicles		4,649	3,090
Mobile phones		–	119
		<b>75,490</b>	<b>71,572</b>

## 11 INTANGIBLE ASSETS

Intangible assets	11.1	5,402	1,306
Capital work-in-progress	11.2	1,469	2,009
		<b>6,871</b>	<b>3,315</b>

### 11.1 Intangible assets

(Rupees in '000)			
		2018	2017
Computer software			
<b>At January 1</b>			
Cost		15,289	14,660
Accumulated amortisation		(13,983)	(13,062)
Net book value		1,306	1,598
<b>Year ended December 31</b>			
Opening net book value		1,306	1,598
Additions - directly purchased		5,581	629
Amortisation charge		(1,485)	(921)
Closing net book value		5,402	1,306
<b>At December 31</b>			
Cost	11.1.1	20,870	15,289
Accumulated amortisation		(15,468)	(13,983)
Net book value		5,402	1,306
Rate of amortisation (percentage)		33.33%	33.33%
Useful life (in years)		3	3

**11.1.1** The cost of fully amortised assets still in use amounts to Rs. 13.137 million (2017: Rs. 12.133 million).

## 11.2 Capital work-in-progress

	2018	2017
	(Rupees in '000)	
Software	1,454	2,009

## 12 DEFERRED TAX ASSETS

	2018			
	At January 1, 2018	Recognised in profit and loss account	Recognised in OCI	At December 31 2018
<b>Deductible temporary differences on</b>				
- Post retirement employee benefits	595	-	76	671
- Provision for diminution in the value of investments	88,915	10,120	-	99,035
- Provision against advances, other assets, etc.	86,770	4,597	-	91,367
- Deficit on revaluation of investments	35,530	-	137,616	173,146
- Unrealised loss on revaluation	578	(578)	-	-
- Net investment in finance lease	(9,492)	12,070	-	2,578
- Preliminary expenses	2,831	(778)	-	2,053
- Tax losses carried forward	117	(117)	-	-
- Excess of minimum tax and Alternate Corporate Tax over corporate tax	340	248	-	588
- Provision for bonus	-	9,926	-	9,926
	206,184	35,488	137,692	379,364
<b>Taxable temporary differences on</b>				
- Amortization of discount on investments	(17,397)	(43,310)	-	(60,707)
- Accelerated tax depreciation	1,663	(5,612)	-	(3,949)
- Short-term investments - net	(944)	944	-	-
	(16,678)	(47,978)	-	(64,656)
	189,506	(12,490)	137,692	314,708

	2017			
	At January 1, 2017	Recognised in profit and loss account	Recognised in OCI	At December 31, 2017
<b>Deductible temporary differences on</b>				
- Post retirement employee benefits	(736)	-	1,331	595
- Provision for diminution in the value of investments	66,316	22,599	-	88,915
- Provision against advances, other assets, etc.	70,827	15,943	-	86,770
- Deficit on revaluation of investments	21,967	-	13,563	35,530
- Unrealised loss on revaluation	-	578	-	578
- Accelerated tax depreciation	1,590	73	-	1,663
- Preliminary expenses	-	2,831	-	2,831
- Tax losses carried forward	-	117	-	117
- Excess of minimum tax and Alternate Corporate Tax over corporate tax	-	340	-	340
- Provision for bonus	9,000	(9,000)	-	-
	168,964	33,481	14,894	217,339
<b>Taxable temporary differences on</b>				
- Amortization of discount on investments	(26,633)	9,236	-	(17,397)
- Net investment in finance lease	(33,960)	24,468	-	(9,492)
- Investments in associates	(7,147)	7,147	-	-
- Short-term investments - net	-	(944)	-	(944)
	(67,740)	39,907	-	(27,833)
	101,224	73,388	14,894	189,506

## 13 OTHER ASSETS

	Note	2018	2017
(Rupees in '000)			
Income / mark-up accrued in local currency		926,168	196,617
Advances, deposits, advance rent and other prepayments		79,458	50,161
Advance taxation (payments less provisions)		277,473	210,291
Advance against subscription of term finance certificates	13.1	350,000	–
Investment in AWT Investments Limited - classified as held for sale	13.2	–	94,019
Unrealized gain on fair value option	13.2	–	14,285
Receivable against sale of shares		164,044	–
Receivable against advisory fee		70,291	101,512
Receivable from defined benefit plan - related party		–	4,103
Non-banking asset acquired in satisfaction of claims	13.3	28,525	–
Receivable from AWT Investments Limited		4,835	2,535
Dividend receivable		758	–
		1,901,552	673,523
Less: Provision held against other assets		–	–
		1,901,552	673,523

**13.1** This denotes investments of Rs. 300 million and Rs. 50 million made in the pre-IPO of Term Finance Certificates issued by United Bank Limited and Dubai Islamic Bank Pakistan Limited respectively.

**13.2** On October 13, 2017, the Board of Directors of the Holding Company approved the divestment of its residual 30% shareholding in AWTIL through the exercise of the put option contained in the shareholders' agreement dated December 14, 2016 at an exercise price of Rs. 15.45 per share less discount of 6.53% on the said price.

The option was formally exercised and communicated to AWT on October 24, 2017 and the final settlement amount was agreed to be Rs. 108.304 million by the two parties. The transaction was subject to a requisite regulatory approval from the Securities and Exchange Commission of Pakistan which was obtained on March 5, 2018. With the completion of certain formalities by the Holding Company and AWT during the year, proceeds against the sale of investments were recovered and shares were transferred in favour of AWT on August 2, 2018.

### 13.3 Non-banking asset acquired in satisfaction of claims

	2018	2017
(Rupees in '000)		
Opening balance	–	–
Additions during the year	28,525	145,260
Disposals during the year	–	(145,260)
Closing balance	28,525	–

## 14 BORROWINGS

	Note	2018	2017
(Rupees in '000)			
<b>Secured</b>			
Borrowings from State Bank of Pakistan			
- Long-Term Finance Facility (LTFF) scheme	14.2	5,347,670	3,745,152
- Power Plants Using Renewable Energy (PPRE) scheme		183,156	229,056
- Finance for Storage of Agriculture Produce (FSAP) scheme		320,981	359,250
		5,851,807	4,333,458
Repurchase agreement borrowings	14.3	4,954,100	–
Borrowings from banks	14.4	16,301,946	5,459,625
<b>Total secured</b>		<b>27,107,853</b>	<b>9,793,083</b>
<b>Unsecured</b>			
Letters of placement:	14.5	9,199,346	4,183,000
		36,307,199	13,976,083
<b>14.1 Particulars of borrowings with respect to currencies</b>			
In local currency		36,307,199	13,976,083
In foreign currencies		–	–
		36,307,199	13,976,083

- 14.2** The Holding Company has entered into agreements for financing with the SBP for Long-Term Financing under Export Oriented Projects to customers. According to the terms of the respective agreements, the SBP has the right to receive the outstanding amount from the Holding Company at the due date by directly debiting the current account maintained by the Holding Company with SBP. The rate of return ranges from 2.00% to 8.40% per annum (2017: 2.00% to 8.40% per annum). These are secured against demand promissory notes and are repayable within 10 years (2017: 6 years).
- 14.3** These represent borrowings from various financial institutions at mark-up rates ranging from 5.49% to 10.51% per annum (2017: Nil). Pakistan Investment Bonds having a face value of Rs. 5,000 million (2017: Nil) have been given as collateral against these borrowings.
- 14.4** These carry mark-up at rates ranging from 6.09% to 10.94% per annum (2017: 6.23% to 6.71% per annum) and are repayable within 5 year (2017: 4 years). These are secured against hypothecation of receivables and floating charge over term finance certificates and Pakistan Investment Bonds having a face value of Rs. 740 million (2017: 650 million) and Rs. 12,122 million (2017: Nil) respectively.
- 14.5** These carry mark-up at rates ranging from 10.50 % to 11.30 % per annum (2017: 6.10% to 6.50% per annum) and are repayable within 2 months (2017: 3 months).

## 15 DEPOSITS AND OTHER ACCOUNTS

(Rupees in '000)

	2018			2017		
	In local currency	In foreign currencies	Total	In local currency	In foreign currencies	Total
<b>Customers</b>						
- Certificate of investments (COIs)	725,403	–	725,403	500,000	–	500,000
<b>Financial Institutions</b>						
- Certificate of investments (COIs)	–	–	–	4,251,164	–	4,251,164
	725,403	–	725,403	4,751,164	–	4,751,164

### 15.1 Composition of deposits

	Note	2018	2017
(Rupees in '000)			
- Public Sector Entities		500,403	500,000
- Non-Banking Financial Institutions		–	4,251,164
- Private Sector		225,000	–
		725,403	4,751,164

## 16 OTHER LIABILITIES

Mark-up / return / interest payable in local currency		279,907	88,999
Unearned commission and income on bills discounted		25,976	20,075
Accrued expenses		78,335	51,143
Brokerage / commission payable		1,613	621
Payable against purchase of shares		362,031	148,411
Security deposits against advances		511,534	302,823
Provision for Sindh Worker's Welfare Fund	26.1	103,466	88,927
Payable to defined benefit plan - related party	32.4	261	–
Sindh sales tax payable on modaraba management fee	16.1	5,515	2,768
Taxation payable		223	–
Unclaimed dividend		155	50
Others		14,900	34,385
		1,383,916	738,202

**16.1** AMML has recorded a provision in respect of Sindh Sales Tax (SST) on management fee at the rate of 14% per annum from July 1, 2015 to June 30, 2016 and at the rate of 13% subsequently. However, certain other Modaraba Management Companies have filed petitions in the Sindh High Court (SHC) challenging the orders passed by various income tax authorities regarding the applicability of tax on modaraba management company's remuneration which is currently pending adjudication. In view of the pendency of such matter with the SHC, AMML has not recovered from AM and has, hence, not paid / discharged SST on management fee. However, a full provision has been maintained thereagainst in these consolidated financial statements.

## 17 SHARE CAPITAL

### 17.1 Authorized capital

2018	2017		2018	2017
(Number of shares)			(Rupees in '000)	
600,000,000	600,000,000	Ordinary shares of Rs.10 each	6,000,000	6,000,000

### 17.2 Issued, subscribed and paid-up capital

2018	2017	Ordinary shares	2018	2017
		Fully paid in cash		
600,000,000	600,000,000		6,000,000	6,000,000

17.3 As at December 31, 2018 and 2017, the Ministry of Finance and Secretary Economic Affairs Division, Government of Pakistan, held 299,995,999 and 4,001 shares (2017: 299,995,999 and 4,001 shares) respectively on behalf of the Government of Pakistan and the remaining 300,000,000 shares (2017: 300,000,000 shares) were held by the Brunei Investment Agency.

## 18 DEFICIT ON REVALUATION OF ASSETS

	Note	2018	2017
(Rupees in '000)			
Deficit on revaluation of			
- Available-for-sale securities	8.2	(846,358)	(237,274)
Deferred tax on deficit on revaluation of:			
- Available-for-sale securities		173,146	35,530
		(673,212)	(201,744)

## 19 CONTINGENCIES AND COMMITMENTS

- Guarantees	19.1	765,541	-
- Commitments	19.2	7,246,111	7,714,184
- Other contingent liabilities	19.3	-	341,898
		8,011,652	8,056,082

### 19.1 Guarantees

Financial guarantees		765,541	-
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### 19.2 Commitments

Documentary credits and short-term trade-related transactions			
- letters of credit		335,802	2,008,754
Commitments in respect of:			
- government securities	19.2.1	-	1,722,024
- repo transactions	19.2.2	5,004,044	-
- forward lendings	19.2.3	1,906,265	3,983,406
		7,246,111	7,714,184

### 19.2.1 Commitments in respect of government securities

Sale		-	1,722,024
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### 19.2.2 Commitments in respect of repo transactions

	2018	2017
	(Rupees in '000)	
Repurchase of government securities	5,004,044	–

### 19.2.3 Commitments in respect of forward lendings

Undrawn formal standby facilities, credit lines and other commitments to lend	1,906,265	3,983,406
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These represent commitments that are irrevocable because they cannot be withdrawn at the discretion of the Company without the risk of incurring significant penalty or expense.

### 19.3 Other contingent liabilities

	2018	2017
	(Rupees in '000)	
Claims against the Company not acknowledged as debts	–	341,898

**19.3.1** In 2009, Burj Bank Limited (formerly Dawood Islamic Bank Limited) filed a legal suit amounting to Rs. 200 million for damages against the Holding Company for alleged non-performance of underwriting commitment in respect of issue of shares at a premium. The legal advisors of the Holding Company are of the opinion that the Holding Company has a strong case and that the matter will most likely be decided in favour of the Holding Company.

**19.3.2** The returns of income of the Holding Company from tax years 2008 to 2018 had been filed with the tax authorities. From tax year 2008 upto tax year 2017, these returns have been revised and additional tax demands have been raised of which Rs. 559.245 million are outstanding as at December 31, 2018. The matters which have been raised in these demands mainly included allocation of common expenses to dividend income, taxation of discount income, additions on account of concessional loans to employees and deletion of the charge pertaining to the Workers' Welfare Fund. The Holding Company is contesting these demands and appeals have been filed by the Holding Company against the same which are pending adjudication at various legal and appellate forums. The Holding Company has made partial payments against some of these demands which are being shown as refundable from tax authorities (note 13). The management is confident that the matters will eventually be decided in favour of the Holding Company and that the Holding Company will be able to adjust amounts in respect of matters decided against the Holding Company (if any) against the tax refunds currently being claimed by it.

## 20 MARK-UP / RETURN / INTEREST EARNED

	2018	2017
	(Rupees in '000)	
On:		
a) Loans and advances	1,462,206	1,043,798
b) Investments	1,107,139	473,550
c) Lendings to financial institutions	66,666	23,450
d) Balances with banks	23,074	37,638
	2,659,085	1,578,436

## 21 MARK-UP / RETURN / INTEREST EXPENSED

	Note	2018	2017
(Rupees in '000)			
Deposits		159,937	116,562
Borrowings		1,587,547	791,582
		1,747,484	908,144

## 22 FEE AND COMMISSION INCOME

Advisory / arrangement fee		134,292	127,788
Processing fee income		5,690	1,888
Participation fee		1,979	–
Commitment fee		6,811	1,225
Commission on letters of credit		7	2,265
Trustee fee		47,988	37,478
Front end fee		1,646	632
		198,413	171,276

## 23 (LOSS) / GAIN ON SECURITIES

Realised	23.1	(67,658)	224,899
Unrealised - held for trading		–	(33)
		(67,658)	224,866
<b>23.1 Realised (loss) / gain on:</b>			
Federal government securities		(5,951)	14,798
Shares		(65,101)	151,168
Non-government debt securities		(119)	561
Subsidiaries	23.1.1	–	58,372
Mutual funds		3,513	–
		(67,658)	224,899

23.1.1 This includes Rs. nil (2017: Rs. 58.304 million) on disposal of shares of AWT Investments Limited.

## 24 OTHER INCOME

	Note	2018	2017
(Rupees in '000)			
Gain on reclassification of AWT Investments Limited as associate		–	19,019
Rent on property		150	–
Gain on sale of fixed assets - net		34	77
Unrealized gain on fair value option	13.2	–	14,285
Gain on sale of non-banking asset acquired against satisfaction of claims		–	9,287
Others		51	133
		235	42,801

## 25 OPERATING EXPENSES

	Note	2018	2017
(Rupees in '000)			
Total compensation expense		277,352	206,298
<b>Property expense</b>			
Rent and taxes		36,688	21,122
Insurance		7,163	4,746
Security		1,476	1,530
Utilities cost		3,817	4,655
Repairs and maintenance (including janitorial charges)		11,691	16,364
Depreciation		1,162	1,947
		61,997	50,364
<b>Information technology expenses</b>			
Software maintenance		6,182	5,286
Hardware maintenance		744	812
Depreciation		3,433	2,553
Amortisation	11.1	1,485	921
		11,844	9,572
<b>Other operating expenses</b>			
Directors' fees and allowances		4,960	4,628
Fees and subscription		2,063	1,848
Legal and professional charges		19,720	15,763
Travelling and conveyance		34,471	30,242
Brokerage commission		9,587	11,960
Depreciation		6,910	6,129
Training and development		603	1,315
Postage and courier charges		387	359
Communication		3,695	3,173
Stationery and printing		4,741	2,481
Marketing, advertisement and publicity		1,617	1,078
Donations	25.2	1,565	1,000
Auditors' remuneration	25.3	6,717	2,569
Others		8,000	5,189
Provision for Sindh sales tax on management company's remuneration	16.1	2,747	2,309
Preliminary expenses		–	11,796
		107,783	101,839
		458,976	368,073

25.1 The Group does not have any material outsourcing arrangements.

### 25.2 Details of donations

	2018	2017
(Rupees in '000)		
Donations individually exceeding Rs. 500,000		
Aman Health Care Foundation Centre	1,500	–
Infaq Foundation	–	1,000
Donations individually not exceeding Rs. 500,000	65	–
	1,565	1,000

### 25.3 Auditors' remuneration

	Note	2018	2017
(Rupees in '000)			
Audit fee for		1,068	925
Half yearly review fee		425	300
Fee for audit of employee funds		30	–
Special certifications and sundry advisory services		4,216	438
Out-of-pocket expenses		480	773
Sindh Sales Tax		498	133
		<b>6,717</b>	<b>2,569</b>

### 26 PROVISION FOR SINDH WORKERS' WELFARE FUND

Provision for Sindh Workers' Welfare Fund	26.1	14,539	17,404
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**26.1** As a consequence of the 18th amendment to the Constitution of Pakistan, the Sindh Workers' Welfare Fund Act, 2014 (SWWF Act) had been passed by the Government of Sindh in May 2015 as a result of which every industrial establishment located in the Province of Sindh, the total income of which in any accounting year is not less than Rs.0.50 million, is required to pay Sindh Workers' Welfare Fund (SWWF) in respect of that year a sum equal to two percent of such income. Accordingly, as a matter of abundant caution, the Group has maintained a provision for SWWF in the consolidated financial statements amounting to Rs. 103.466 million which includes a provision of Rs. 14.539 million for the current year.

### 27 PROVISIONS AND WRITE OFFS - NET

	Note	2018	2017
(Rupees in '000)			
Provision for diminution in value of investments - net	8.5.1	75,783	88,011
Provisions against loans and advances	9.5	25,822	53,144
		<b>101,605</b>	<b>141,155</b>

### 28 TAXATION

Current		178,760	230,091
Prior years	28.1	52,746	40,533
Deferred		12,490	(73,388)
		<b>243,996</b>	<b>197,236</b>

**28.1** This includes Rs. 22.155 million (2017: Rs. 38.920 million) in respect of super tax for rehabilitation of temporarily displaced person at the rate of 3% of the taxable income of the Holding Company for Tax Year 2018 (accounting year ended December 31, 2017).

## 28.2 Relationship between tax expense and accounting profit

	2018	2017
	(Rupees in '000)	
Accounting profit before tax	515,468	658,376
Tax rate	29%	30%
Tax on accounting profit	149,486	197,513
<b>Tax effect of:</b>		
Income chargeable to tax at special rate	(901)	(54,516)
Income exempt from tax	(1,035)	(8,585)
Permanent differences	19,318	13,990
Super tax for the current year	12,715	–
Prior year charge	52,746	40,533
Effect of change in tax rate	(1,876)	(1,084)
Others	13,543	9,385
	243,996	197,236

## 29 BASIC EARNINGS PER SHARE

(Rupees in '000)

### 29.1.1 From continuing operation

Profit for the year after taxation from continuing operation	271,472	461,140
	(Numbers in '000)	
Weighted average number of ordinary shares	600,000	600,000
	(Rupees in '000)	
Basic earnings per share	0.4525	0.7686

### 29.1.2 From discontinued operation

(Rupees in '000)

Profit taxation from discontinued operation	–	2,721
	(Numbers in '000)	
Weighted average number of ordinary shares (in '000)	600,000	600,000
	(Rupees in '000)	
Basic earnings per share	–	0.0045

### 29.2 Diluted earnings per share

Diluted earnings per share has not been presented separately as there were no convertible dilutive potential ordinary shares outstanding as on December 31, 2018 and 2017.

### 30 CASH AND CASH EQUIVALENTS

	Note	2018	2017
(Rupees in '000)			
Cash and balance with treasury banks	5	281,404	337,751
Balance with other banks	6	165,057	349,770
Term deposit receipts (maturity within three months)	7.3	–	1,450,000
		<b>446,461</b>	<b>2,137,521</b>

### 31 STAFF STRENGTH

	(Numbers)	
Permanent	77	91
On Company's contract	26	15
Outsourced	25	27
Company's own staff strength at the end of the year	<b>128</b>	<b>133</b>

**31.1** This includes 12 (2017:12) employees of outsourcing services companies who were assigned to the Holding Company as at the end of the year to perform primarily guarding and janitorial services.

### 32 DEFINED BENEFIT PLAN

#### 32.1 General description

As mentioned in note 4.15, the Holding Company operates a funded gratuity scheme for all its permanent employees. The benefits under the gratuity scheme are payable on retirement at the age of 60 or earlier cessation of service, in lump sum. The benefit is equal to one month's last drawn basic salary for each year of eligible service with the Holding Company subject to a minimum qualifying period of service of five years. The plan assets and defined benefit obligations are based in Pakistan.

#### 32.2 Number of employees under the defined benefit plan

	2018	2017
(Number)		
The number of employees covered under the defined benefit plan as at December 31	75	60

#### 32.3 Principal actuarial assumptions

The actuarial valuations were carried out as at December 31, 2018 using the following significant assumptions:

	2018	2017
(Per annum)		
Discount rate	13.25%	8.25%
Expected rate of salary increase	13.25%	8.25%

### 32.4 Reconciliation of payable to / (receivable from) defined benefit plan

	Note	2018	2017
		(Rupees in '000)	
Present value of obligation	32.6	50,177	42,980
Fair value of plan assets	32.7	(49,916)	(47,083)
Payable / (receivable)		261	(4,103)

### 32.5 Movement in defined benefit obligations

Obligations at the beginning of the year		(4,103)	(6,481)
Current service cost	32.8.1	6,327	5,688
Actual contributions by the Company		(2,224)	–
Benefits paid by the Company to outgoing members		–	(7,746)
Re-measurement loss recognised in OCI		261	4,436
Obligation at the end of the year		261	(4,103)

### 32.6 Movement in payable under defined benefit scheme

Opening balance		42,980	42,363
Charge for the year		6,652	6,277
Interest cost on defined benefit obligation		3,741	4,232
Re-measurement gain recognised in OCI during the year	32.8.2	(3,196)	(2,146)
Benefits paid by the Company to outgoing members		–	(7,746)
Closing balance		50,177	42,980

### 32.7 Movement in fair value of plan assets

Fair value at the beginning of the year		47,083	48,845
Interest income on plan assets		4,066	4,820
Contribution by the Company - net		2,224	–
Actual benefits paid from the fund during the year		–	–
Re-measurements: Net loss on plan assets over interest income	32.8.2	(3,457)	(6,582)
Fair value at the end of the year		49,916	47,083

### 32.8 Charge for defined benefit plan

#### 32.8.1 Cost recognised in profit and loss account

Current service cost		6,652	6,277
Net interest income on defined benefit asset / liability		(325)	(589)
		6,327	5,688

#### 32.8.2 Re-measurements recognised in OCI during the year

Loss / (gain) on obligation			
- financial assumptions		1,099	(247)
- experience adjustments		(4,295)	(1,899)
		(3,196)	(2,146)
Return on plan assets over interest income		3,457	6,582
Total re-measurements recognised in OCI		261	4,436

### 32.9 Components of plan assets

	Note	2018	2017
		(Rupees in '000)	
Cash and cash equivalents - net		31	549
Government securities		42,246	37,482
Mutual funds		7,639	9,052
		49,916	47,083

#### 32.9.1 Description of risks

The defined benefit plan exposes the Holding Company to the following risks:

**Withdrawal risks** - This is the risk of higher or lower withdrawal experience than assumed. The final effect could go either way depending on the beneficiaries' service/age distribution and the benefit.

**Mortality risks** - This is the risk that the actual mortality experience is different. Similar to the withdrawal risk, the effect depends on the beneficiaries' service / age distribution and the benefit.

**Investment risks** - This is the risk of the investment underperformance and being not sufficient to meet the liabilities.

**Final salary risks** - This is the risk that the final salary at the time of cessation of service is greater than what was assumed.

#### 32.10 Sensitivity analysis

A sensitivity analysis for each significant financial assumption as of the reporting date, showing how the defined benefit obligation would have been affected by changes in the relevant actuarial assumption that were reasonably possible at that date, is as follows:

	2018	2017
	(Rupees in '000)	
1% increase in discount rate	(4,480)	(4,267)
1% decrease in discount rate	5,169	4,985
1 % increase in expected rate of salary increase	5,360	5,156
1 % decrease in expected rate of salary increase	(4,714)	(4,483)

The above sensitivities analyses are based on a change in an assumption while holding all other assumptions constant. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions, the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied as when calculating the gratuity liability recognised within the statement of financial position.

**32.11** Expected contributions to be paid to the funds in the next financial year 6,925

**32.12** The expected charge for the next financial year commencing January 1, 2019 works out to Rs. 6.925 million (2017: Rs. 6.327 million).

#### 32.13 Maturity profile

The weighted average duration of the obligation is 9 years (2017: 10 years).

### 32.14 Funding policy

An implicit, though not a formally expressed objective, is that the liabilities under the scheme in respect of members in service on the valuation date on a going concern basis and having regard to projected future salary increases, should be covered by the Fund on the valuation date, the total book reserve as of the valuation date, future contributions to the Fund, future additions to the book reserve and future projected investment income of the Fund.

Accordingly the contribution to the Fund should remain reasonably stable as a percentage of salaries, under the Actuarial Cost Method employed.

## 33 DEFINED CONTRIBUTION PLANS

33.1 The Holding Company operates a provident fund scheme for all its permanent employees. Equal monthly contributions at the rate of 10% per annum (2017: 10% per annum) of basic salaries are made both by the Holding Company and employees. Contributions made to the provident fund during the year are as follows:

	2018	2017
	(Rupees in '000)	
Contribution made by the Company	7,500	7,128
Contribution made by employees	7,500	7,128
	15,000	14,256

33.2 Details in respect of defined contributions plans of the subsidiaries are provided in note 4.15.2.

## 34 COMPENSATION OF CHIEF EXECUTIVE, DIRECTORS AND EXECUTIVES OF THE GROUP

	(Rupees in '000)							
	Chief Executive of the Holding Company		Chief Executives of the Subsidiaries		Directors		Executives*	
	December 31, 2018	December 31, 2017	December 31, 2018	December 31, 2017	December 31, 2018	December 31, 2017	December 31, 2018	December 31, 2017
Fee for attending meetings	-	-	-	-	4,585	3,679	-	-
Managerial remuneration	22,992	22,828	16,352	9,407	-	-	85,864	70,435
Performance bonus	-	6,522	7,022	6,052	-	-	-	16,016
Charge for defined benefit plan	1,073	1,031	2,205	3,103	-	-	4,852	3,612
Contribution to defined contribution plan	1,349	1,349	-	-	-	-	4,702	3,991
Utilities	425	309	-	-	-	-	3,012	2,267
Medical allowance	663	712	151	39	-	-	3,176	3,360
Travelling allowance	586	413	-	-	-	-	337	194
Vehicle allowances	-	-	-	-	-	-	-	-
Other allowances	-	-	4,788	5,679	-	-	9,371	4,738
	27,088	33,164	30,518	24,280	4,585	3,679	111,314	104,613
Number of persons	1	1	3	3	7	5	19	18

\* Executives mean employees, other than the Chief Executive Officer and directors, whose basic salary exceed Rs. 1.2 million (previously Rs. 0.5 million in a financial year). Prior year comparatives have been presented in line with the revised threshold applicable this year.

34.1 The Chief Executives are provided with Group maintained car.

34.2 In addition to the fees for attending the meetings, the directors are also provided with related travelling and accommodation.

## 35 FAIR VALUE MEASUREMENT

The fair value of quoted securities other than those classified as held to maturity, is based on quoted market price. Quoted securities classified as held to maturity are carried at cost. The fair value of unquoted equity securities, other than investments in associates and subsidiaries, is determined on the basis of the break-up value of these investments as per their latest available audited financial statements.

The fair value of unquoted debt securities, fixed term loans, other assets, other liabilities, fixed term deposits and borrowings cannot be calculated with sufficient reliability due to the absence of a current and active market for these assets and liabilities and reliable data regarding market rates for similar instruments.

### 35.1 Fair value of financial assets

The Group measures fair values using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements:

- Level 1:** Fair value measurements using quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2:** Fair value measurements using inputs other than quoted prices included within Level 1 that are observable for the assets or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3:** Fair value measurements using input for the asset or liability that are not based on observable market data (i.e. unobservable inputs).

#### Valuation techniques and inputs used in determination of fair values

Item	Valuation techniques and input used
Fully paid-up ordinary shares	Fair values of investments in listed equity securities are valued on the basis of closing quoted market prices available at the stock exchange.
Pakistan Investment Bonds / Market Treasury Bills	Fair values of Pakistan Investment Bonds and Treasury Bills are derived using the PKRV rates (Reuters page).
Term Finance certificates / sukuks certificates	Investments in listed debt securities (comprising term finance certificates, bonds, sukuk certificates and any other security issued by a company or a body corporate for the purpose of raising funds in the form of redeemable capital) are valued on the basis of the prices announced by the Pakistan Stock Exchange Limited.
Units of mutual funds	Fair values of investments in units of mutual funds are determined based on redemption prices as at the close of the business day.

The table below analyses financial instruments measured at the end of the reporting period by the level in the fair value hierarchy into which the fair value measurement is categorised:

(Rupees in '000)

	2018				
	Carrying / notional value	Level 1	Level 2	Level 3	Total
<b>On balance sheet financial instruments</b>					
<b>Financial assets - measured at fair value</b>					
<b>Investments</b>					
Federal government securities	19,491,541	–	19,491,541	–	19,491,541
Shares	1,514,207	1,514,207	–	–	1,514,207
Non-Government debt securities	2,406,173	–	2,406,173	–	2,406,173
Units of mutual funds	677,643	677,643	–	–	677,643
<b>Off-balance sheet financial instruments - measured at fair value</b>					
Commitments in respect of repo transactions	5,004,044	–	5,004,044	–	5,004,044

(Rupees in '000)

	2017				
	Carrying / notional value	Level 1	Level 2	Level 3	Total
<b>On balance sheet financial instruments</b>					
<b>Financial assets - measured at fair value</b>					
<b>Investments</b>					
Federal government securities	3,250,330	–	3,250,330	–	3,250,330
Shares	742,338	742,338	–	–	742,338
Non-Government debt securities	1,273,225	–	1,273,225	–	1,273,225
Units of mutual funds	473,155	473,155	–	–	473,155
<b>Off-balance sheet financial instruments - measured at fair value</b>					
Commitments in respect of forward government securities transactions	1,722,024	–	1,722,024	–	1,722,024

## 36 SEGMENT INFORMATION

### 36.1 Segment details with respect to business activities

(Rupees in '000)

	2018				Total
	Corporate finance	Trading and sales	Commercial banking	Asset management	
<b>Profit and Loss Account</b>					
Net mark-up / return / profit	109,299	67,758	734,544	–	911,601
Non mark-up / return / interest income	196,490	(17,503)	–	–	178,987
Total income	305,789	50,255	734,544	–	1,090,588
Segment direct expenses	120,186	78,037	275,292	–	473,515
Total expenses	120,186	78,037	275,292	–	473,515
Provisions	–	76,810	24,795	–	101,605
Profit before tax	185,603	(104,592)	434,457	–	515,468
<b>Statement of Financial Position</b>					
Cash and bank balances	231,158	101,748	113,555	–	446,461
Investments	–	24,113,564	–	–	24,113,564
Advances - performing	752,346	484,405	20,094,985	–	21,331,736
Advances - non-performing	–	11,304	271,541	–	282,845
Others	184,508	530,673	1,591,306	–	2,306,487
<b>Total assets</b>	<b>1,168,012</b>	<b>25,241,694</b>	<b>22,071,387</b>	<b>–</b>	<b>48,481,093</b>
Borrowings	–	18,579,125	17,728,074	–	36,307,199
Deposits and other accounts	–	365,335	360,068	–	725,403
Others	40,240	612,851	730,825	–	1,383,916
<b>Total liabilities</b>	<b>40,240</b>	<b>19,557,311</b>	<b>18,818,967</b>	<b>–</b>	<b>38,416,518</b>
Equity	1,127,772	5,684,383	3,252,420	–	10,064,575
<b>Total equity and liabilities</b>	<b>1,168,012</b>	<b>25,241,694</b>	<b>22,071,387</b>	<b>–</b>	<b>48,481,093</b>
<b>Contingencies and commitments</b>	<b>–</b>	<b>5,004,044</b>	<b>3,007,608</b>	<b>–</b>	<b>8,011,652</b>

(Rupees in '000)

	2017				Total
	Corporate finance	Trading and sales	Commercial banking	Asset management	
<b>Profit and Loss Account</b>					
Net mark-up / return / profit	54,848	32,215	575,835	7,394	670,292
Non mark-up / return / interest income	73,890	407,647	29,663	3,516	514,716
Total income	128,738	439,862	605,498	10,910	1,185,008
Segment direct expenses	27,153	251,783	99,188	7,353	385,477
Total expenses	27,153	251,783	99,188	7,353	385,477
Provisions	–	99,398	41,757	–	141,155
Profit before tax	101,585	88,681	464,553	3,557	658,376
<b>Statement of Financial Position</b>					
Cash and bank balances	7,566	139,322	540,633	–	687,521
Investments	–	5,675,262	243,598	–	5,918,860
Lendings to financial institutions	30,000	2,420,909	750,000	–	3,200,909
Advances - performing	40,757	300,448	18,324,532	–	18,665,737
Advances - non-performing	–	4,056	662,115	–	666,171
Others	24,821	412,238	454,273	–	891,332
<b>Total assets</b>	<b>103,144</b>	<b>8,952,235</b>	<b>20,975,151</b>	<b>–</b>	<b>30,030,530</b>
Borrowings	–	7,299,857	6,676,226	–	13,976,083
Deposits and other accounts	–	2,481,584	2,269,580	–	4,751,164
Others	3,086	358,202	376,914	–	738,202
<b>Total liabilities</b>	<b>3,086</b>	<b>10,139,643</b>	<b>9,322,720</b>	<b>–</b>	<b>19,465,449</b>
Equity	100,058	(1,187,408)	11,652,431	–	10,565,081
<b>Total equity and liabilities</b>	<b>103,144</b>	<b>8,952,235</b>	<b>20,975,151</b>	<b>–</b>	<b>30,030,530</b>
<b>Contingencies and commitments</b>	<b>–</b>	<b>1,722,024</b>	<b>6,334,058</b>	<b>–</b>	<b>8,056,082</b>

### 36.2 Segment details with respect to geographical location

The operations of the Group are currently based only in Pakistan.

## 37 TRUST ACTIVITIES

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The Holding Company has assumed the role of Trustee to various Term Finance Certificates (TFCs) / sukuk issues and is holding trust properties in fiduciary capacity for and on behalf of the trust beneficiaries. The Holding Company is meeting all its obligations and duties in accordance with the provisions of the respective trust documents. The Holding Company is registered as a Debt Securities Trustee (DST) under the Debt Securities Trustee Regulations, 2012 (DST Regulations, 2012) issued by the SECP and has been approved as a DST under the Debt Securities Trustees Regulations, 2017 (DST Regulation, 2017).

Currently, the Holding Company is acting as a trustee to the term finance and sukuk certificates issued by Agritech Limited, Al-Baraka Bank (Pakistan) Limited, Azgard Nine Limited, Bank Alfalah Limited, Bank Al-Habib Limited, the Bank of Punjab, Engro Fertilizers Limited, Fatima Fertilizer Company Limited, Habib Bank Limited, International Brands Limited, Jahangir Siddiqui and Company Limited, JS Bank Limited, K-Electric Limited, Neelum Jhelum Hydro Power Company Limited, NIB Bank Limited, Pak Electron Limited, Pak Water & Power Development Authority, Pakistan International Airlines Corporation, Silk Bank Limited, Sindh Nooriabad Power Co Phase (II) (Private) Limited, Sindh Nooriabad Power Company (Private) Limited, Soneri Bank Limited, Summit Bank Limited, TPL Trakker (Private) Limited, U Microfinance Bank Limited, WAPDA 3rd Sukuk Company, Dubai Islamic Bank Pakistan Limited, Javedan Corporation Limited, Agha Steel Industries Limited, Pakistan Services Limited, WAPDA Dassu Hydro Power Project, Secure Logistics, TPL Properties (Private) Limited, Khushali Microfinance Bank Limited. The combined value of the debt securities as at December 31, 2018 amounted to Rs.388,088 million (2017: Rs. 350,795 million).

## 38 RELATED PARTY TRANSACTIONS

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The Group has related party relationship with associates, employees' defined benefit and defined contribution plans, its key management personnel and state controlled entities

There are no transactions with key management personnel other than those carried out as per their terms of employment. Contributions to approved defined benefit and contribution plans are disclosed in notes 32 and 33 to these consolidated financial statements and are made in accordance with the actuarial valuations / terms of scheme. Remuneration to chief executive, directors and executives is disclosed in note 34 to the consolidated financial statements. Transactions with owners have been disclosed in 'Consolidated Statement of Changes in Equity'. All other transactions between the Group and its related parties are carried out under normal course of business except employee staff loans that are as per terms of employment. The details of transactions with related parties during the year and balances with them as at year end, other than those which have been disclosed elsewhere in these consolidated financial statements, are as follows:

Details of transactions with related parties during the year, other than those which have been disclosed elsewhere in these financial statements, are as follows:

(Rupees in '000)

	2018				2017			
	Directors	Key management personnel	Associates	Other related parties	Directors	Key management personnel	Associates	Other related parties
<b>Investments</b>								
Opening balance	-	-	-	-	-	-	4,335,621	-
Investments made during the year	-	-	-	-	-	-	741,985	-
Investments redeemed / disposed off during the year	-	-	-	-	-	-	(4,692,803)	-
Share of profit for the year	-	-	-	-	-	-	60,428	-
Transfer to available-for-sale securities on recharacterisation of investment	-	-	-	-	-	-	(445,231)	-
Closing balance	-	-	-	-	-	-	-	-
<b>Advances</b>								
Opening balance	-	52,409	-	-	-	61,719	-	-
Addition during the year	-	37,302	-	-	-	14,306	-	-
Repaid during the year	-	(14,791)	-	-	-	(8,120)	-	-
Removal / transfer from other related parties	-	-	-	-	-	(15,496)	-	-
Closing balance	-	74,920	-	-	-	52,409	-	-
<b>Other assets</b>								
Others	-	-	-	-	-	-	-	4,103
	-	-	-	-	-	-	-	4,103
<b>Borrowings</b>								
Opening balance	-	-	-	-	-	-	-	-
Borrowings during the year	-	-	-	428,564	-	-	-	-
Settled during the year	-	-	-	(414,218)	-	-	-	-
Closing balance	-	-	-	14,346	-	-	-	-
<b>Other liabilities</b>								
Interest / mark-up payable	-	-	-	114	-	-	-	-
Other liabilities	-	-	-	7,415	-	-	-	4,110
	-	-	-	7,529	-	-	-	4,110

(Rupees in '000)

	2018				2017			
	Directors	Key management personnel	Associates	Other related parties	Directors	Key management personnel	Associates	Other related parties
<b>Income</b>								
Mark-up / return / interest earned	-	2,551	-	-	-	2,395	-	-
Share of profit	-	-	-	-	-	-	60,428	-
<b>Expense</b>								
Operating expenses	4,960	149,423	-	-	4,628	119,214	-	-
Reimbursement of expenses	-	19,072	-	-	-	5,403	-	-
Expenses charged	-	-	-	-	-	-	9,253	7,128

### 39 CAPITAL ADEQUACY, LEVERAGE RATIO & LIQUIDITY REQUIREMENTS

	2018	2017
(Rupees in '000)		
<b>Minimum Capital Requirement (MCR):</b>		
Paid-up capital (net of losses)	600,000,000	600,000,000
<b>Capital Adequacy Ratio (CAR):</b>		
Eligible Common Equity Tier 1 (CET 1) Capital	8,452,473	10,275,596
Eligible Additional Tier 1 (ADT 1) Capital	–	–
Total Eligible Tier 1 Capital	8,452,473	10,275,596
Eligible Tier 2 Capital	–	–
Total Eligible Capital (Tier 1 + Tier 2)	8,452,473	10,275,596
<b>Risk Weighted Assets (RWAs):</b>		
Credit Risk	22,838,316	24,734,951
Market Risk	4,383,671	2,079,966
Operational Risk	1,745,474	1,499,247
Total	28,967,461	28,314,164
Common Equity Tier 1 Capital Adequacy ratio	29.18%	36.29%
Tier 1 Capital Adequacy Ratio	29.18%	36.29%
Total Capital Adequacy Ratio	29.18%	36.29%

In order to strengthen the solvency of Banks / Development Financial Institutions (DFIs), SBP through its BSD Circular No. 19 of 2008 dated September 05, 2008 has asked the DFIs to raise their minimum paid up capital to Rs.6 billion free of losses by the end of financial year 2009.

SBP through its BSD Circular No. 09 dated April 15, 2009 has asked DFIs to achieve the minimum Capital Adequacy Ratio (CAR) of 10% on standalone as well as on consolidated basis latest by December 31, 2010.

The paid-up capital and CAR of the Group stands at Rs. 6 billion and 24.50% of its risk weighted exposure as at December 31, 2018.

The Group uses Standardised approach for calculations of Credit and Market Risk Weighted Assets while Basic Indicator approach is used to calculate Operational Risk Weighted assets.

	2018	2017
National minimum capital requirements prescribed by SBP		
CET1 minimum ratio	6.00%	6.00%
Tier 1 minimum ratio	7.50%	7.50%
Total capital minimum ratio	11.90%	11.275%

	2018	2017
(Rupees in '000)		
<b>Leverage Ratio (LR):</b>		
Eligible Tier-1 Capital	8,452,473	10,275,596
Total Exposures	49,873,091	35,734,734
Leverage Ratio - percentage	16.95%	28.76%
<b>Liquidity Coverage Ratio (LCR):</b>		
Total High Quality Liquid Assets	5,625,751	2,191,876
Total Net Cash Outflow	8,561,213	4,526,263
Liquidity Coverage Ratio - percentage	65.71%	48.43%
<b>Net Stable Funding Ratio (NSFR):</b>		
Total Available Stable Funding	19,869,638	18,724,626
Total Required Stable Funding	21,364,065	18,462,857
Net Stable Funding Ratio - percentage	93.00%	101.42%

- 39.1** The full disclosures on the CAPITAL ADEQUACY, LEVERAGE RATIO & LIQUIDITY REQUIREMENTS as per SBP instructions issued from time to time shall be placed on the website. The link to the full disclosure is available at <https://pakbrunei.com.pk/wp-content/uploads/2019/03/BaselIII2018Disclosure-Consolidated.pdf>

## 40 RISK MANAGEMENT

The Risk Management Framework (the Framework) of the Group provides principles for identifying, assessing and monitoring risk within the Group. The Framework specifies the key elements of the risk management process in order to maximize opportunities, to minimize adversity and to achieve improved outcomes and outputs based on informed decision making.

### Categories of risk

The Group generates most of its revenues by accepting credit, liquidity and market risk. Effective management of these risks is the decisive factor in our profitability. In addition, the Group is subject to certain consequential risks that are common to all business undertakings. These risks are grouped under two headings: operational risk and reputational risk. The Framework is organised with reference to these five risk categories as detailed below:

- Credit risk** This risk is defined as the possibility of loss due to unexpected default or a deterioration of credit worthiness of a counter party.
- Market risk** The risk of loss generated by adverse changes in the price of assets or contracts currently held by the Group.
- Liquidity risk** The risk that the Group is unable to meet its payment obligations or fund increases in assets when they fall due without incurring an unacceptable cost the consequences of which may be the failure to meet obligations to repay investors and fulfil commitments to lend.
- Operational risk** Operational risk is the risk of loss resulting from inadequate or failed internal processes, people, and systems or from external events and includes legal risk.
- Reputational risk** The risk of failing to meet the standards of performance or behaviour required or expected by stakeholders in commercial activities or the way in which business is conducted.

### Risk responsibilities

The Board of Directors (the Board) of the Holding Company is accountable for overall supervision of the risk management process. The Board is responsible for the approval of all risk policies and in ensuring that these are properly implemented. Furthermore, the Board approves the senior management personnel who are capable of managing the risk activities conducted by the Group.

Risk Management comprises of two areas namely Credit Risk Management (CRM) and Middle Office and Operational Risk (MOOR). CRM oversees credit risk taken by the Holding Company while MOOR function overviews market, liquidity and operational risks of the Holding Company. The functions of both of these units are subject to the policies and manuals approved by the Board, Prudential Regulations and additional regulatory directives issued from time to time. These units are independent of business generation and risk taking. For all credit exposures taken by the Group, CRM prepares a comprehensive credit advice highlighting business, financial and structural risks for Credit Committee members. CRM monitors the credit portfolio of the Holding Company on a regular basis to ensure prudent lending. Moreover, this department also sets parameters for various risks including i) sectoral concentration, ii) exposure limits for single and group exposures, and iii) monitoring watch list accounts and the entire portfolio. The risk management philosophy is to identify and monitor risk on a portfolio basis and assess the risk taking capacity of the statement of financial position as a whole. MOOR is responsible for monitoring and reporting of market and liquidity risk as it arises from trading, investing and lending activities. MOOR also conducts Risk and Self Assessment exercises and maintains Company wide risk registers to monitor operational risks embedded in the Holding Company operations and ensure that sufficient controls are in place against such risks.

Different Management Committees have been set up by the Holding Company to review different kinds of risks; mainly being the Assets and Liabilities Committee (ALCO), Credit Committee (CC) and Risk Management Committee (RMC). Comprehensive risk management manuals have been designed which cover all significant risks including credit, liquidity, market and operational risks and provides guidance to management on risk controls, limits, risk measurement tools and a reporting framework.

#### **40.1 Credit risk**

Credit risk, i.e. the potential default of one or more debtors, is the largest source of risk for the Group. The Group is exposed to credit risk through its lending and investment activities. The credit risk arising from exposure to corporates is governed by the Credit Risk Management Policy and Credit Administration Frameworks. The counter party credit risk arising from interbank lines are addressed in the Treasury policy framework. The Group has adopted Standardised Approach of Basel II Accord.

“The Group manages 3 principal sources of credit risk: “

##### **i) Sovereign credit risk**

When the Group lends to public sector borrowers, it prefers obtaining a full sovereign guarantee or the equivalent from the Government of Pakistan (GoP). However, certain public sector enterprises have a well defined cash flow stream and appropriate business model, based on which the lending is secured through collaterals other than GoP guarantee.

##### **ii) Non-sovereign credit risk**

When the Group lends to private sector borrowers it does not benefit from sovereign guarantees or the equivalent. Consequently, each borrower’s credit worthiness is analysed on a standalone basis. Two internal rating models are in use to rate (i) Corporate / Commercial customers (ii) SME customers. Frameworks of both these models have been duly approved by the Board.

##### **iii) Counter party credit risk on interbank limits**

In the normal course of its business, the Holding Company’s Treasury utilises products such as reverse repos and call lendings to meet the needs of the borrowers and manages its exposure to fluctuations in market interest rates and to temporarily invest its liquidity prior to disbursement. All of these financial instruments involve, to varying degrees, the risk that the counterparty in the transaction may be unable to meet its obligations to the Group.

Reflecting a preference for minimizing the exposure to counterparty credit risk, the Group maintains eligibility criteria that link the exposure limits to counterparty credit ratings by external rating agencies. For example, the minimum rating for counterparties to be eligible for a financing relationship with the Group is BBB.

##### **Credit administration**

Credit Administration Department is involved in minimizing losses that could arise due to security and documentation deficiencies.

##### **Risk analytics**

To ensure a prudent distribution of asset portfolio, the Holding Company manages its lendings and investment activities within a framework of Borrower, Group, Product, Geographical and Sector exposure limits and risk profile benchmarks.

##### **Stress testing**

The Holding Company also conducts stress testing of its existing portfolio, which includes all assets, i.e., advances as well as investments. This exercise is conducted on a quarterly basis through assigning shocks to distressed / non-performing assets of the Holding Company and assessing its resulting effect on capital adequacy.

### Regular monitoring

Regular monitoring of the advances portfolio is carried out which focuses on early problem recognition and influences the front office to carry out an assessment of the borrower's ability to rectify the identified problem / weakness within a reasonable time-frame, consider tighter structuring of facilities, confirm that there are no critical deficiencies in the existing security position and, if possible, arrange for strengthening of the same through obtaining additional collateral. It should however, be noted that these actions are taken prior to incurring overdues on the facility.

### Portfolio diversification

While expanding the advances and the investment (TFCs) portfolio, efficient portfolio diversification has been a key consideration despite the relatively small size of operations.

Particulars of the Group's significant on-balance sheet and off-balance sheet credit risk in various sectors are analysed as follows:

#### 40.1.1 Lendings to financial institutions

(Rupees in '000)

	Gross lendings		Non-performing lendings		Provision held	
	2018	2017	2018	2017	2018	2017
<b>Credit risk by public / private sector</b>						
Public / Government	–	–	–	–	–	–
Private	–	3,170,909	–	–	–	–
	–	3,170,909	–	–	–	–

#### 40.1.2 Investment in debt securities

(Rupees in '000)

	Gross investments		Non-performing investments		Provision held	
	2018	2017	2018	2017	2018	2017
<b>Credit risk by industry sector</b>						
Agriculture, Forestry, Hunting and Fishing	157,433	58,320	58,320	58,320	58,320	58,320
Textile	45,514	45,514	45,514	45,514	45,514	45,514
Electronics and electrical appliances	118,000	168,000	105,500	105,500	105,500	105,500
Construction	43,641	44,215	43,641	44,215	–	575
Transport, Storage and Communication	16,391	18,686	16,391	18,686	16,391	18,686
Financial	22,072,404	4,417,046	–	–	–	–
	22,453,383	4,751,781	269,366	272,235	225,725	228,594
<b>Credit risk by public / private sector</b>						
Public / Government	19,817,801	3,006,321	–	–	–	–
Private	2,635,582	1,745,460	269,366	272,235	225,725	228,594
	22,453,383	4,751,781	269,366	272,235	225,725	228,594

### 40.1.3 Advances

(Rupees in '000)

	Gross advances		Non-performing advances		Provision held	
	2018	2017	2018	2017	2018	2017
<b>Credit risk by industry sector</b>						
Agriculture, Forestry, Hunting And Fishing	804,253	933,093	–	281,250	–	131,991
Textile	4,418,158	4,183,992	43,725	30,457	36,676	30,457
Chemical And Pharmaceuticals	2,084,691	2,228,434	54	261	54	65
Cement	1,400,000	1,000,000	–	–	–	–
Sugar	751,523	732,965	21,998	118,950	–	36,581
Automobile And Transportation Equipment	59,115	18,372	196	391	98	98
Electronics And Electrical Appliances	2,087,974	2,507,059	2,059	2,059	2,059	1,029
Construction	995,989	428,720	–	–	–	–
Power (Electricity), Gas, Water, Sanitary	2,113,525	2,207,349	138,073	138,169	20,352	–
Wholesale and retail trade	117,678	116,056	–	–	–	–
Transport, Storage And Communication	575,427	327,315	60,464	53,895	27,605	7,260
Financial	437,947	545,964	–	–	–	–
Services	993,705	988,377	–	3,646	–	912
Individuals	186,910	159,381	–	–	–	–
Packaging	1,045,809	388,066	–	–	–	–
Engineering	525,632	625,000	–	–	–	–
Food & Beverages	1,108,771	631,508	307,859	307,859	205,678	62,373
Steel-Engineering	1,582,947	701,344	6,270	6,270	6,270	6,270
Information Technology	399,678	510,787	10,789	10,789	10,789	10,789
Others	239,905	387,360	1,042	–	103	–
	21,929,637	19,621,142	592,529	953,997	309,684	287,826
<b>Credit risk by public / private sector</b>						
Public / Government	50,123	73,236	–	–	–	–
Private	21,879,514	19,547,906	592,529	953,997	309,684	287,826
	21,929,637	19,621,142	592,529	953,997	309,684	287,826

### 40.1.4 Contingencies and Commitments

	2018	2017
	(Amount in Rs '000)	
<b>Credit risk by industry sector</b>		
Agriculture, Forestry, Hunting And Fishing	5,000	15,151
Textile	1,147,989	1,192,585
Chemical and pharmaceuticals	20,650	350,000
Sugar	–	35,000
Electronics and electrical appliances	–	130,000
Construction	965,541	1,224,308
Power (Electricity), Gas, Water, Sanitary	513,218	1,011,378
Transport, storage and communication	10,300	–
Financial	5,004,044	1,722,024
Services	11,800	–
Packaging	100,450	625,604
Engineering	10,170	52,930
Food and beverages	2,080	565,488
Steel and engineering	205,410	300,000
Others	15,000	489,716
	8,011,652	7,714,184
<b>Credit risk by public / private sector</b>		
Public / Government	5,004,044	1,722,024
Private	3,007,608	5,992,160
	8,011,652	7,714,184

#### 40.1.5 Concentration of advances

The Group's top 10 exposures on the basis of total funded and non-funded exposures are as following:

	2018	2017
	(Amount in Rs '000)	
Funded	7,073,746	7,055,326
Non Funded	765,541	551,501
<b>Total Exposure</b>	<b>7,839,287</b>	<b>7,606,827</b>

The sanctioned limits against these top 10 exposures aggregated to Rs.7,846 million (2017: Rs.7,695 million).

#### 40.1.6 Advances - Province / Region-wise Disbursement and Utilization

Province / Region	(Rupees in '000)				
	Disbursements	2018			
		Punjab	Sindh	Balochistan	Islamabad
Punjab	8,573,140	8,573,140	–	–	–
Sindh	3,218,647	–	3,218,647	–	–
KPK including FATA	–	–	–	–	–
Balochistan	1,300,000	–	–	1,300,000	–
Islamabad	–	–	–	–	–
AJK including Gilgit-Baltistan	–	–	–	–	–
<b>Total</b>	<b>13,091,787</b>	<b>8,573,140</b>	<b>3,218,647</b>	<b>1,300,000</b>	<b>–</b>

Province / Region	(Rupees in '000)				
	Disbursements	2017			
		Punjab	Sindh	Balochistan	Islamabad
Punjab	7,854,336	7,854,336	–	–	–
Sindh	3,372,358	–	3,372,358	–	–
KPK including FATA	–	–	–	–	–
Balochistan	2,550,000	–	–	2,550,000	–
Islamabad	500,000	–	–	–	500,000
AJK including Gilgit-Baltistan	–	–	–	–	–
<b>Total</b>	<b>14,276,694</b>	<b>7,854,336</b>	<b>3,372,358</b>	<b>2,550,000</b>	<b>500,000</b>

#### 40.2 Market risk

The market risk is the risk of reductions in earnings, value and / or reserves arising from changes in market rates (such as interest rates, exchange rates, credit spreads) and market prices (such as commodities, equities, property etc.) as well as their correlations and volatilities. The Group is exposed to market risk primarily through its trading activities, which are centered in the Treasury and Capital market groups.

The Group classifies its assets in banking and trading books as per instructions from the SBP. The Group's trading book comprises positions in financial instruments held with trading intent or in order to hedge other elements of the trading book and free of any restrictive covenants on their tradability. In addition, positions need to be frequently and accurately valued and the portfolio should be actively managed. The positions which do not fulfil the criteria of trading book falls under the banking book and are treated as per SBP requirements.

The Group's trading book consists of investments in government securities, listed equities and mutual funds. The Group actively measures, controls and manages market risk in its trading book on a day-to-day basis. Controls are applied to all investment portfolios by setting limits to the exposures taken. This includes stop loss limits on shares in 'Held-for-trading' portfolio, individual and sectoral concentration limits, volatility and value-at-risk limits, etc.

The Group measures market risk using various techniques like duration analysis for interest rate risk in banking book, Value-at-Risk for adverse price movement, sensitivity analysis for investment in government securities, stress testing, etc. The results are communicated to ALCO and Risk Management Committee on monthly and quarterly basis respectively. Results are also communicated to the Board of Directors every quarter and to Board's Risk Management Committee on a half-yearly basis. Market risk is effectively managed at the portfolio level.

#### 40.2.1 Statement of Financial Position split by trading and banking books

(Rupees in '000)

	2018			2017		
	Banking book	Trading book	Total	Banking book	Trading book	Total
Cash and balances with treasury banks	281,404	–	281,404	337,751	–	337,751
Balances with other banks	165,057	–	165,057	349,770	–	349,770
Lendings to financial institutions	54,879	–	54,879	3,200,909	–	3,200,909
Investments	2,430,173	21,683,391	24,113,564	1,696,635	4,222,225	5,918,860
Advances	21,614,581	–	21,614,581	19,331,908	–	19,331,908
Fixed assets	28,477	–	28,477	24,988	–	24,988
Intangible assets	6,871	–	6,871	3,315	–	3,315
Deferred tax assets	314,708	–	314,708	189,506	–	189,506
Other assets	1,901,552	–	1,901,552	673,523	–	673,523
	26,797,702	21,683,391	48,481,093	25,808,305	4,222,225	30,030,530

#### 40.2.2 Foreign exchange risk

Foreign exchange risk is the risk of loss arising from fluctuations of exchange rates. The Company is not exposed to any significant funded or non-funded foreign exchange exposure.

(Rupees in '000)

	2018				2017			
	Foreign Currency Assets	Foreign Currency Liabilities	Off-balance sheet items	Net foreign currency exposure	Foreign Currency Assets	Foreign Currency Liabilities	Off-balance sheet items	Net foreign currency exposure
United States Dollar	6	–	–	6	5	–	–	5
	6	–	–	6	5	–	–	5

(Rupees in '000)

	2018		2017	
	Banking book	Trading book	Banking book	Trading book
Impact of 1% change in foreign exchange rates on - Profit and loss account	0.00043	–	0.00045	–

#### 40.2.3 Equity position risk

Equity position risk is the risk that the fair value will fluctuate as a result of changes in prices of individual stocks or the levels of equity indices. The Group's equity investments are either classified as available-for-sale (AFS) and held for trading (HFT). The objective of the AFS portfolio is to maintain a medium term view of capital gains and dividend income while the Group takes advantage of short-term capital gains through its HFT portfolio investments. It is managed by the Group through its internal investment policy which is duly approved by the Board. The policy defines various position limits, portfolio limits and stop loss limits for the equity desk. The Holding Company also applies stress tests on the equity portfolio which is part of the Group overall market risk exposure limit on the banking book.

(Rupees in '000)

	2018		2017	
	Banking book	Trading book	Banking book	Trading book
Impact of 5% change in equity prices on				
- Profit and loss account	-	-	-	(1,141)
- Other comprehensive income	-	(141,831)	-	(109,956)

#### 40.2.4 Yield / interest rate risk in the banking book (IRRBB) - Basel II Specific

Yield / interest rate sensitivity position for on-balance sheet instruments is based on the earlier of contractual re-pricing or maturity dates and for off-balance sheet instruments is based on settlement dates. This also refers to the non-trading market risk. Apart from the gap analysis between the market rate sensitive assets and liabilities as per the table given below, the Group also conducts interest rate sensitivity analysis in the banking book using the Duration Gap analysis based on its interest rate sensitive assets and interest rate sensitive liabilities. The Group also uses parallel shift in interest rates to determine the impact of adverse rate changes on investments in government securities.

- Interest rate sensitivity of assets and liabilities is measured based on actual re-pricing / maturity behavior of all interest rate sensitive assets and liabilities.
- Duration GAP is calculated based on interest rate re-pricing of assets and liabilities and is used to determine impact of adverse interest rate movements on the Company's equity. Such an analysis is conducted every month and results are reported to the ALCO and RMC on a monthly and quarterly basis respectively.

(Rupees in '000)

	2018		2017	
	Banking book	Trading book	Banking book	Trading book
Impact of 1% change in interest rates on				
- Profit and loss account	(3,568)	-	(3,523)	-
- Other comprehensive income	-	(355,814)	-	(4,659)

## 40.2.5 Mismatch of interest rate sensitive assets and liabilities

(Rupees in '000)

	Effective yield/interest rate %	2018										Non-interest Bearing Financial Instruments
		Total	Exposed to yield/interest risk									
		Upto 1 month	Over 1 to 3 months	Over 3 to 6 months	Over 6 months to 1 year	Over 1 to 2 years	Over 2 to 3 years	Over 3 to 5 years	Over 5 to 10 years	Above 10 years		
<b>On-balance sheet financial instruments</b>												
<b>Asset</b>												
Cash and balances with treasury banks	5.00% to 6.15%	281,404	120,055	-	-	-	-	-	-	-	161,349	
Balances with other banks	3.40% to 8.50%	165,057	160,077	-	-	-	-	-	-	-	4,980	
Lendings to financial and other institutions		54,879	6,000	-	-	48,879	-	-	-	-	-	
Investments	7.00% to 12.00%	24,113,564	1,480,892	18,030,515	1,066,594	1,306,937	-	2,772	-	10,004	2,215,850	
Advances	2.00% to 20.00%	21,614,581	6,490,180	4,613,005	3,804,199	507,613	1,136,034	1,100,762	2,045,747	1,747,700	169,341	
Other assets		1,245,554	-	-	-	-	-	-	-	-	1,245,554	
		47,475,039	8,257,204	22,643,520	4,870,793	1,863,429	1,136,034	1,103,534	2,045,747	1,757,704	3,797,074	
<b>Liabilities</b>												
Borrowings	2.00% to 11.30%	36,307,199	6,160,572	20,442,454	4,169,854	391,627	942,198	960,300	1,537,979	1,702,215	-	
Deposits and other accounts	10.00% to 10.50%	725,403	225,000	500,403	-	-	-	-	-	-	-	
Other liabilities		1,248,959	-	-	-	-	-	-	-	-	1,248,959	
		38,281,561	6,385,572	20,942,857	4,169,854	391,627	942,198	960,300	1,537,979	1,702,215	-	
<b>On-balance sheet gap</b>		9,193,478	1,871,632	1,700,663	700,939	1,471,802	193,836	143,234	507,768	55,489	2,548,115	
<b>Non financial net assets</b>		871,097										
<b>Total net assets</b>		10,064,575										
<b>Off-balance sheet financial instruments</b>												
Documentary credits and short-term trade-related transactions		1,101,343	-	-	68,478	237,000	30,324	765,541	-	-	-	
Commitments in respect of:												
- forward foreign exchange contracts		-	-	-	-	-	-	-	-	-	-	
- forward lendings		1,906,265	72,620	-	798,660	1,034,985	-	-	-	-	-	
- repo transactions		5,004,044	5,004,044	-	-	-	-	-	-	-	-	
<b>Off-balance sheet gap</b>		8,011,652	5,076,664	-	867,138	1,271,985	30,324	765,541	-	-	-	
<b>Total yield / interest risk sensitivity gap</b>			6,948,296	1,700,663	1,568,077	2,743,787	224,160	908,775	507,768	55,489	2,548,115	
<b>Cumulative yield / interest risk sensitivity gap</b>			6,948,296	8,648,959	10,217,036	12,960,823	13,184,983	14,093,758	14,601,526	14,657,015	17,205,130	

(Rupees in '000)

	Effective yield/interest rate %	2017										Non-interest Bearing Financial Instruments
		Total	Exposed to yield/interest risk									
		Upto 1 month	Over 1 to 3 months	Over 3 to 6 months	Over 6 months to 1 year	Over 1 to 2 years	Over 2 to 3 years	Over 3 to 5 years	Over 5 to 10 years	Above 10 years		
<b>On-balance sheet financial instruments</b>												
<b>Asset</b>												
Cash and balances with treasury banks	5.15%	337,751	200,130	-	-	-	-	-	-	-	137,621	
Balances with other banks	1.73% to 5.00%	349,770	349,719	-	-	-	-	-	-	-	51	
Lendings to financial and other institutions	5.8% to 7.30%	3,200,909	3,170,909	-	-	-	-	-	-	-	30,000	
Investments	5.90% to 12.00%	5,918,860	1,310,944	2,333,144	775,006	1,132	23,395	-	3,129	12,036	1,460,074	
Advances	6.20% to 18.00%	19,331,908	4,351,933	6,018,375	3,843,166	469,595	1,007,214	894,883	1,289,557	1,409,025	28,160	
Other assets		463,232	6,595	1,545	-	-	-	-	-	-	455,092	
		29,602,430	9,390,230	8,353,064	4,618,172	470,727	1,030,609	894,883	1,292,686	1,421,061	2,110,998	
<b>Liabilities</b>												
Borrowings	2.00% to 8.40%	13,976,083	711,535	3,564,060	5,552,049	282,633	638,225	697,164	1,151,854	1,378,563	-	
Deposits and other accounts	6.20% to 6.50%	4,751,164	-	4,251,164	250,000	250,000	-	-	-	-	-	
Other liabilities		629,200	-	-	-	-	-	-	-	-	629,200	
		19,356,447	711,535	7,815,224	5,802,049	532,633	638,225	697,164	1,151,854	1,378,563	-	
<b>On-balance sheet gap</b>		10,245,983	8,678,695	537,840	(1,183,877)	(61,906)	392,384	197,719	140,832	42,498	20,000	
<b>Non financial net assets</b>		319,098										
<b>Net assets</b>		10,565,081										
<b>Off-balance sheet financial instruments</b>												
Documentary credits and short-term trade-related transactions		2,008,754	-	1,087,000	551,501	370,253	-	-	-	-	-	
Commitments in respect of:												
- forward government securities transactions		1,722,024	1,722,024	-	-	-	-	-	-	-	-	
- forward lendings		3,983,406	750,000	700,000	935,020	1,598,386	-	-	-	-	-	
- repo transactions		-	-	-	-	-	-	-	-	-	-	
<b>Off-balance sheet gap</b>		7,714,184	2,472,024	1,787,000	1,486,521	1,968,639	-	-	-	-	-	
<b>Total yield / interest risk sensitivity gap</b>			11,150,719	2,324,840	302,644	1,906,733	392,384	197,719	140,832	42,498	20,000	
<b>Cumulative yield / interest risk sensitivity gap</b>			11,150,719	13,475,559	13,778,203	15,684,936	16,077,320	16,275,039	16,415,871	16,458,369	16,478,369	

#### 40.3 Operational risk

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events

The Holding Company, like all financial institutions, is exposed to many types of operational risks, including the potential losses arising from internal activities or external events caused by breakdowns in information, communication, physical safeguards, business continuity, supervision, transaction processing, settlement systems and procedures and the execution of legal, fiduciary and agency responsibilities.

The Holding Company maintains a system of internal controls designed to keep operational risk at appropriate levels, in view of the Group's financial strength and the characteristics of the activities and market in which it operates. These internal controls are periodically updated to conform to the industry's best practices. The Holding Company also gathers operational risk losses to determine strengths and sufficiency of its internal controls.

The Holding Company has developed a Business Continuity Plan applicable to all its functional areas and the plan is rehearsed at least twice in a year.

Furthermore, the Holding Company's operations are relatively simple as compared to a large scale commercial bank. The Holding Company only operates with its head office in Karachi with a liaison office in Lahore. Given simple operations and small scale, the Holding Company uses Basic Indicator Approach (BIA) to determine capital charge under Basel II.

#### 40.4 Liquidity risk

Liquidity risk is the risk that the Group is unable to fund its current obligations and operations in the most cost efficient manner. ALCO is the forum to oversee liquidity management.

Liquidity risk can arise from the Group's activities and can be grouped into three categories:

- Inflows / outflows from on-balance sheet items (other than marketable securities and wholesale borrowings) and off-balance sheet items;
- Marketability of trading securities; and
- Capacity to borrow from the wholesale markets for funding as well as trading activities.

The Group's main funding source is the inter-bank money market. Changes in the government monetary policy and market expectations of interest rate are all important factors that can adversely affect our key funding sources. Efficient and accurate planning plays a critical role in liquidity management. The Group's MIS provides information on expected cash inflows / outflows which allows the Group to take timely decisions based on future requirements. The Group monitors all the possible sources from which liquidity risk can emanate including market reputation, borrowing terms, deterioration in quality of credit portfolio, etc. Other sources are also identified for which early warning indicators have been created and are being monitored for early intervention of management sensing a potential liquidity crunch.

Gap analysis and stress testing is done on a periodic basis to capture any adverse effect of market movements on liquidity position. Based on the results produced, ALCO devises the liquidity management strategy to maintain sufficient liquidity to deal with any related catastrophe.

#### 40.4.1 Maturities of assets and liabilities - based on contractual maturities of assets and liabilities of the Company

(Rupees in '000)

	2018													
	Total	Upto 1 Day	Over 1 to 7 days	Over 7 to 14 days	Over 14 days to 1 Month	Over 1 to 2 Months	Over 2 to 3 Months	Over 3 to 6 Months	Over 6 to 9 Months	Over 9 months to 1 year	Over 1 to 2 years	Over 2 to 3 years	Over 3 to 5 Years	Over 5 Years
<b>Assets</b>														
Cash and balances with treasury banks	281,404	1,301	9,108	9,108	140,883	121,004	-	-	-	-	-	-	-	-
Balances with other banks	165,057	487	15,886	2,610	111,393	34,681	-	-	-	-	-	-	-	-
Lendings to financial institutions	54,879	-	6,000	-	-	-	-	-	-	48,879	-	-	-	-
Investments	24,113,564	-	16,632	-	1,231,542	139,074	287,168	620,253	135,711	2,238,575	1,123	1,115	855,290	18,587,081
Advances	21,614,581	19,329	539,639	1,048,378	1,665,178	398,732	424,006	2,555,497	1,385,195	1,062,066	3,501,584	3,066,698	3,427,336	2,520,943
Fixed assets	28,477	432	505	513	732	719	1,937	4,968	2,553	2,629	5,233	3,297	4,959	-
Intangible assets	6,871	15	114	116	264	264	264	764	632	2,182	1,492	-	-	-
Deferred tax assets	314,708	2,804	4,672	4,672	5,875	78,764	16,834	43,074	63,179	63,179	23,265	3,557	4,833	-
Other assets	1,901,552	102	207,344	13,031	340,418	628,115	119,563	106,948	43,500	277,553	161,376	602	-	3,000
	48,481,093	24,470	799,900	1,078,428	3,496,285	1,401,353	849,772	3,331,504	1,630,902	3,693,513	3,694,763	3,076,761	4,292,418	21,111,024
<b>Liabilities</b>														
Borrowings	36,307,199	-	3,568,714	5,301	4,661,557	6,243,560	1,123,894	11,332,368	-	1,616,614	2,742,198	1,460,300	1,850,478	1,702,215
Deposits and other accounts	725,403	-	-	-	225,000	-	500,403	-	-	-	-	-	-	-
Other liabilities	1,383,916	-	420,400	47,199	172,071	195,887	123,734	79,528	29,452	41,262	141,686	106,588	3,427,336	1,486
	38,416,518	-	3,989,114	52,500	5,058,628	6,439,447	1,748,031	11,411,896	29,452	1,657,876	2,883,884	1,566,888	1,875,101	1,703,701
<b>Net assets</b>	<b>10,064,575</b>	<b>24,470</b>	<b>(3,189,214)</b>	<b>1,025,928</b>	<b>(1,562,343)</b>	<b>(5,038,094)</b>	<b>(898,259)</b>	<b>(8,080,392)</b>	<b>1,601,450</b>	<b>2,035,637</b>	<b>810,879</b>	<b>1,509,873</b>	<b>2,417,317</b>	<b>19,407,323</b>
Share capital	6,000,000													
Reserves	1,406,995													
Unappropriated profit	3,328,566													
Deficit on revaluation of assets	(673,212)													
Total equity attributable to the equity holders of the Holding Company	10,062,349													
Non-controlling interest	2,226													
	10,064,575													

(Rupees in '000)

	2017													
	Total	Upto 1 Day	Over 1 to 7 days	Over 7 to 14 days	Over 14 days to 1 Month	Over 1 to 2 Months	Over 2 to 3 Months	Over 3 to 6 Months	Over 6 to 9 Months	Over 9 months to 1 year	Over 1 to 2 years	Over 2 to 3 years	Over 3 to 5 Years	Over 5 Years
<b>Assets</b>														
Cash and balances with treasury banks	337,751	4,915	7,768	7,768	214,094	103,206	-	-	-	-	-	-	-	-
Balances with other banks	349,770	601	12,577	4,208	276,426	55,958	-	-	-	-	-	-	-	-
Lendings to financial and other institutions	3,200,909	-	2,420,909	-	-	756,000	-	6,000	6,000	6,000	6,000	-	-	-
Investments	5,918,860	-	-	-	1,406,718	90,773	2,560,920	320,353	83,814	326,799	60,118	50,127	63,474	955,764
Advances	19,331,908	42,104	60,655	449,789	1,344,481	1,301,777	1,429,379	1,872,606	1,691,780	808,653	2,577,058	2,246,938	3,182,689	2,323,999
Fixed assets	24,988	154	583	583	2,015	2,366	1,381	4,003	2,030	2,028	6,043	1,897	1,905	-
Intangible assets	3,315	414	494	494	627	785	18	41	52	52	210	128	-	-
Deferred tax assets	189,506	(29)	(206)	(206)	(1,527)	7,977	-	(1,389)	61,706	61,706	37,903	16,899	19,193	(12,521)
Other assets	673,523	168	1,175	1,175	43,737	26,895	138,134	236,156	61,299	60,920	99,964	750	-	3,150
	30,030,530	48,327	2,503,955	463,811	3,286,571	2,345,737	4,129,832	2,437,770	1,906,681	1,266,158	2,787,296	2,316,739	3,267,261	3,270,392
<b>Liabilities</b>														
Borrowings	13,976,083	-	703,353	-	8,182	2,302,971	1,261,089	1,452,312	-	1,382,494	2,588,100	1,747,164	1,151,853	1,378,565
Deposits and other accounts	4,751,164	-	-	-	-	-	4,251,164	250,000	-	250,000	-	-	-	-
Other liabilities	738,202	168	2,500	3,500	196,424	34,057	58,716	107,074	55,773	83,658	98,992	51,582	43,439	2,319
	19,465,449	168	705,853	3,500	204,606	2,337,028	5,570,969	1,809,386	55,773	1,716,152	2,687,092	1,798,746	1,195,292	1,380,884
<b>Net assets</b>	<b>10,565,081</b>	<b>48,159</b>	<b>1,798,102</b>	<b>460,311</b>	<b>3,081,965</b>	<b>8,709</b>	<b>(1,441,137)</b>	<b>628,384</b>	<b>1,850,908</b>	<b>(449,994)</b>	<b>100,204</b>	<b>517,993</b>	<b>2,071,969</b>	<b>1,889,508</b>
Share capital	6,000,000													
Reserves	1,351,812													
Unappropriated profit	3,412,835													
Deficit on revaluation of assets	(201,744)													
Total equity attributable to the equity holders of the Holding Company	10,562,903													
Non-controlling interest	2,178													
	10,565,081													

#### 40.4.2 Maturities of assets and liabilities - based on expected maturities of the assets and liabilities of the Company

(Rupees in '000)

	2018									
	Total	Upto 1 month	Over 1 to 3 months	Over 3 to 6 months	Over 6 months to 1 year	Over 1 to 2 years	Over 2 to 3 years	Over 3 to 5 years	Over 5 to 10 years	Above 10 years
<b>Assets</b>										
Cash and balances with treasury banks	281,404	160,400	121,004	-	-	-	-	-	-	-
Balances with other banks	165,057	130,376	34,681	-	-	-	-	-	-	-
Lendings to financial and other institutions	54,879	6,000	-	-	48,879	-	-	-	-	-
Investments	24,113,564	1,248,174	426,242	620,253	2,374,286	1,123	1,115	855,290	18,587,081	-
Advances	21,614,581	3,272,524	822,738	2,555,497	2,447,261	3,501,584	3,066,698	3,427,336	2,520,943	-
Fixed assets	28,477	2,182	2,656	4,968	5,182	5,233	3,297	4,959	-	-
Intangible assets	6,871	509	528	764	1,396	2,182	1,492	-	-	-
Deferred tax assets	314,708	18,023	95,598	43,074	126,358	23,265	3,557	4,833	-	-
Other assets	1,901,552	560,895	747,678	106,948	321,053	161,376	602	-	3,000	-
	48,481,093	5,399,083	2,251,125	3,331,504	5,324,415	3,694,763	3,076,761	4,292,418	21,111,024	-
<b>Liabilities</b>										
Borrowings	36,307,199	8,235,572	7,367,454	11,332,368	1,616,614	2,742,198	1,460,300	1,850,478	1,702,215	-
Deposits and other accounts	725,403	225,000	500,403	-	-	-	-	-	-	-
Other liabilities	1,383,916	639,670	319,621	79,528	70,714	141,686	106,588	24,623	1,486	-
	38,416,518	9,100,242	8,187,478	11,411,896	1,687,328	2,883,884	1,566,888	1,875,101	1,703,701	-
<b>Net assets</b>	10,064,575	(3,701,159)	(5,936,353)	(8,080,392)	3,637,087	810,879	1,509,873	2,417,317	19,407,323	-
Share capital	6,000,000									
Reserves	1,406,995									
Unappropriated profit	3,328,566									
Deficit on revaluation of assets	(673,212)									
Total equity attributable to the equity holders of the Holding Company	10,062,349									
Non-controlling interest	2,226									
	10,064,575									

(Rupees in '000)

	2017									
	Total	Upto 1 month	Over 1 to 3 months	Over 3 to 6 months	Over 6 months to 1 year	Over 1 to 2 years	Over 2 to 3 years	Over 3 to 5 years	Over 5 to 10 years	Above 10 years
<b>Assets</b>										
Cash and balances with treasury banks	337,751	234,545	103,206	-	-	-	-	-	-	-
Balances with other banks	349,770	293,812	55,958	-	-	-	-	-	-	-
Lendings to financial and other institutions	3,200,909	2,420,909	756,000	6,000	12,000	6,000	-	-	-	-
Investments	5,918,860	1,406,718	2,651,693	320,353	410,613	60,118	50,127	63,474	955,764	-
Advances	19,331,908	1,897,029	2,731,156	1,872,606	2,500,433	2,577,058	2,246,938	3,182,689	2,323,999	-
Fixed assets	24,988	3,335	3,747	4,003	4,058	6,043	1,897	1,905	-	-
Intangible assets	3,315	2,029	803	41	104	210	128	-	-	-
Deferred tax assets	189,506	(1,968)	7,977	(1,389)	123,412	37,903	16,899	19,193	(12,521)	-
Other assets	673,523	46,255	165,029	236,156	122,219	99,964	750	-	3,150	-
	30,030,530	6,302,664	6,475,569	2,437,770	3,172,839	2,787,296	2,316,739	3,267,261	3,270,392	-
<b>Liabilities</b>										
Borrowings	13,976,083	711,535	3,564,060	1,452,312	1,382,494	2,588,100	1,747,164	1,151,853	1,378,565	-
Deposits and other accounts	4,751,164	-	4,251,164	250,000	250,000	-	-	-	-	-
Other liabilities	738,202	202,592	92,773	107,074	139,431	98,992	51,582	43,439	2,319	-
	19,465,449	914,127	7,907,997	1,809,386	1,771,925	2,687,092	1,798,746	1,195,292	1,380,884	-
<b>Net assets</b>	10,565,081	5,388,537	(1,432,428)	628,384	1,400,914	100,204	517,993	2,071,969	1,889,508	-
Share capital	6,000,000									
Reserves	1,351,812									
Unappropriated profit	3,412,835									
Deficit on revaluation of assets	(201,744)									
Total equity attributable to the equity holders of the Holding Company	10,562,903									
Non-controlling interest	2,178									
	10,565,081									

## 41 EVENTS AFTER THE REPORTING DATE

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The Board of Directors of the Holding Company have proposed a final dividend for the year ended December 31, 2018 of Rs. 0.50 per share (2017: Re.0.50 per share), amounting to Rs. 300 million (2017: Rs.300 million) at their meeting held on March 18, 2019, for approval of the members at the annual general meeting to be held on April 29, 2019. The consolidated financial statements for the year ended December 31, 2018 do not include the effect of this appropriation which will be accounted for in the consolidated financial statements for the year ending December 31, 2019.

## 42 GENERAL

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- 42.1** Figures in these consolidated financial statements have been rounded off to the nearest thousand Rupees unless otherwise stated.
- 42.2** Comparative information has been re-classified, re-arranged or additionally incorporated in these consolidated financial statements, wherever necessary, to facilitate comparison and better presentation. No significant reclassifications were made during the current year except for those mentioned in note 4.1 and 4.3.
- 42.3** An amount of Rs. 200.130 million (2016: Nil) pertaining to balances maintained as at December 31, 2017 in the local currency deposit account with National Bank of Pakistan has been reclassified from “Balance with other banks” to “Cash and balances with treasury banks”.

## 43 DATE OF AUTHORISATION FOR ISSUE

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These consolidated financial statements were authorised for issue on March 18, 2019, by the Board of Directors of the Holding Company.

## Annexure - I

### Statement showing written-off loans or any other financial relief of rupees five hundred thousand or above provided

During the year ended December 31, 2018

(Rupees in '000)

S. No.	Name and address of the borrower	Name of individuals/ partners/ directors (with CNIC No.)	Father's/ Husband's name	Outstanding Liabilities at beginning of year			Principal written-off	Interest/ Mark-up written-off/ waived	Other financial relief provided	Total (9+10+11)	
				Principal	Interest/ mark-up	Other than Interest/ mark-up					
1	2	3	4	5	6	7	8	9	10	11	12
1	OK Feed Mills (Private) Limited 39-C, Ahmed Block, New Garden Town Lahore	Directors' Syed Mushahid Shah 35202-6321378-9 Mrs. Nageen Mushahid 35202-5141026-6	Syed Mushahid Shah	281,250	24,232	6,203	311,685	-	17,064	6,203	23,267



